

Statutory  
Returns

**2006/2007**



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# Local Government Act

# Public works

## Condition of Public Works – S.428 (2) (d)

The City of Sydney property portfolio has an estimated reproduction value \$2.38 billion. It includes properties that support the City's business operations and community services, as well as commercial properties that provide an opportunity for investment and revenue.

The portfolio includes significant heritage buildings such as the Sydney Town Hall and notable buildings such as the Haymarket Library. A portion of the portfolio is managed under head lease arrangements, including the Queen Victoria Building and the State Theatre. The head leased Recital Hall in Angel Place is operated under a comprehensive management contract. The remainder of the estate, including the head leased Customs House at Circular Quay, is directly managed by the City of Sydney.

The following table lists the City of Sydney Property Portfolio, along with reproduction values, assessed current and proposed target condition for each asset.

### Property Portfolio

PROPERTY	ADDRESS	REPRODUCTION VALUE	CURRENT CONDITION	TARGET CONDITION
101–111 William Street, Commercial	101–111 William Street, Darlinghurst	\$7,080,000.00	Poor, replacement required	Worn but serviceable
110–122 Oxford Street, Commercial	110–122 Oxford Street, Darlinghurst	\$7,920,000.00	Poor, replacement required	Worn but serviceable
112–126 Broadway, Commercial	112–126 Broadway, Chippendale	\$516,000.00	Good condition	Good condition
113–115 William Street, Commercial	113–115 William Street, Darlinghurst	\$1,972,000.00	Worn but serviceable	Worn but serviceable
Commercial site – old depot now demolished	132–138 Joynton Avenue, Zetland	\$0.00	Poor, replacement required	Poor, replacement required
Beehive Industries	137–155 Palmer Street, East Sydney	\$5,210,000.00	Worn but serviceable	Worn but serviceable
Commercial site (part vacant land and part operational facility at rear)	140 Joynton Avenue, Zetland	\$6,790,000.00	Poor, replacement required	Poor, replacement required
60 William Street, Community Room	3/60–70 Lower Ground Floor Strata William Street, Sydney	\$75,000.00	Newly Constructed	Newly Constructed
Harry Burland Hall	218–222 King Street, Newtown	\$2,081,000.00	Average condition	Average condition
307 Pitt Street, Commercial	307 Pitt Street, Sydney	\$34,740,000.00	Average condition	Average condition
Doody Street, Commercial Units (4)	4 Doody Street, Alexandria	\$3,860,000.00	Average condition	Average condition
Huntley Street, Commercial Units (9)	4 Huntley Street, Alexandria	\$5,540,000.00	Average condition	Average condition

## Property Portfolio

PROPERTY	ADDRESS	REPRODUCTION VALUE	CURRENT CONDITION	TARGET CONDITION
46–52 Mountain Street, Commercial	46–52 Mountain Street, Ultimo	\$32,750,000.00	Newly Constructed	Newly Constructed
Oxford Street (56–78) Commercial Building	56–78 Oxford Street, Darlinghurst	\$19,160,000.00	Worn but serviceable	Worn but serviceable
7–12, 8–12 Springfield Avenue, Residential	7–12, 8–12 Springfield Avenue, Potts Point	\$28,000.00	Average condition	Average condition
Oxford Street (82–106), Commercial Building	82–106 Oxford Street, Darlinghurst	\$23,320,000.00	Worn but serviceable	Worn but serviceable
9 The Crescent, Commercial	9 The Crescent, Annandale	\$389,000.00	Poor, replacement required	Poor, replacement required
Abraham Mott Gymnasium	2 Watson Road, Millers Point	\$784,000.00	Average condition	Average condition
Abraham Mott Hall	2 Watson Road, Millers Point	\$795,000.00	Average condition	Average condition
17 Albert Street, Residence	17 Albert Street, St Peters	\$198,000.00	Poor, replacement required	Poor, replacement required
Alexandria Baby Health Centre (now Home Care Service)	12a Dudley Street, Alexandria	\$442,000.00	Average condition	Average condition
Alexandria Child Care Centre	41 Henderson Road, Alexandria	\$1,398,000.00	Good condition	Good condition
Alexandria Town Hall	73 Garden Street, Alexandria	\$6,410,000.00	Average condition	Average condition
Andrew 'Boy' Charlton Pool	1c Mrs Macquarie's Road, Sydney	\$13,440,000.00	Over 5 yrs old but fully maintained	Over 5 yrs old but fully maintained
Beaconsfield Community Centre	169 Victoria Street, Beaconsfield	\$350,000.00	Average condition	Average condition
Bellevue	55 Leichhardt Street (Blackwattle Bay Park), Glebe	\$1,153,000.00	Newly constructed	Newly constructed
Belmore Park Rotunda (plus Public Toilet closed)	191 Hay Street (Belmore Park), Haymarket	\$257,000.00	Worn but serviceable	Worn but serviceable
Bicentennial Shelter	Bicentennial Park Federal Road (Bicentennial Park), Glebe	\$444,000.00	Good condition	Good condition
Booler Community Centre	25–27 Lambert Street, Camperdown	\$161,000.00	Good condition	Good condition
Boys Brigade	402 Riley Street, Surry Hills	\$0.00	Average condition	Average condition

## Property Portfolio

PROPERTY	ADDRESS	REPRODUCTION VALUE	CURRENT CONDITION	TARGET CONDITION
Broughton Street Kindergarten	80 Broughton Street, Glebe	\$334,000.00	Partly worn, beyond 50% of economic life	Partly worn, beyond 50% of economic life
Bullecourt Lift (Ian Thorpe Aquatic Centre, 460–492 Harris Street)	460 Harris Street, Pyrmont	\$212,000.00	Good condition	Good condition
Capitol Square (Watkins Terrace)	730–742 George Street, Sydney	\$44,960,000.00	Over 5 yrs old but fully maintained	Over 5 yrs old but fully maintained
Capitol Theatre	3–21 Campbell Street, Sydney	\$106,800,000.00	Newly Constructed	Newly Constructed
Chifley Square Cafe	1 Chifley Square (corner Phillip and Hunter Street), Sydney	\$756,000.00	Good condition	Good condition
City Recital Hall	1 Angel Place (and 117 Pitt Street on two lots), Sydney	\$6,680,000.00	Over 5 yrs old but fully maintained	Over 5 yrs old but fully maintained
Cliff Noble, Alexandria Activity Club	24 Suttor Street, Alexandria	\$720,000.00	Average condition	Average condition
Club Room (Cricket – Jubilee Park)	Jubilee Park Federal Road (Jubilee Park), Glebe	\$80,000.00	Worn but serviceable	Worn but serviceable
Cook & Phillip Park Aquatic Centre (Restaurant and Café)	2 College Street, Sydney	\$61,070,000.00	Average condition	Average condition
Coronation Hotel	5–7 Park Street, Sydney	\$4,400,000.00	Worn but serviceable	Worn but serviceable
Coronation Recreation Centre	1003a Chalmers Street (Prince Alfred Park SW corner), Surry Hills	\$482,000.00	Worn but serviceable	Worn but serviceable
Corporation Building	181–187 Hay Street, Sydney	\$3,430,000.00	Over 5 yrs old but fully maintained	Over 5 yrs old but fully maintained
Customs House	31 Alfred Street, Sydney	\$77,470,000.00	Newly Constructed	Newly Constructed
Depot, 10a Wattle Street	10a Wattle Street, Ultimo	\$414,000.00	Worn but serviceable	Worn but serviceable
Depot, Alexandria	36 Gerard Street, Alexandria	\$713,000.00	Average condition	Average condition
Depot, Bay Street	10–16 (Bay) + 329–367 (Wattle) Bay Street and Wattle Street, Ultimo	\$14,280,000.00	Poor, replacement required	Poor, replacement required

## Property Portfolio

PROPERTY	ADDRESS	REPRODUCTION VALUE	CURRENT CONDITION	TARGET CONDITION
Depot, Bourke Street (corner Plunkett Street)	75 Bourke Street (corner Plunkett Street), Woolloomooloo	\$2,870,000.00	Average condition	Average condition
Depot, Cleansing, Redfern	11 Gibbon Street (corner Marian Street), Redfern	\$683,000.00	Worn but serviceable	Worn but serviceable
Depot, Cleansing, Surry Hills	303–307 Riley Street, Surry Hills	\$613,000.00	Worn but serviceable	Worn but serviceable
Depot, Cumberland Street	11 Cumberland Street, The Rocks	\$181,000.00	Worn but serviceable	Worn but serviceable
Depot, Epsom Road	94–104 Epsom Road, Zetland	\$15,120,000.00	Worn but serviceable	Worn but serviceable
Depot, Fig and Wattle Street	14 to 26 Wattle Street (corner Fig Street), Ultimo	\$4,323,000.00	Poor, replacement required	Poor, replacement required
Depot, Longdown Street	25 to 27 O'Connell Street, corner Longdown Street, Newtown	\$251,000.00	Average condition	Average condition
Depot, Arthur McElhone Reserve	1a Billyard Avenue (Arthur McElhone Reserve), Elizabeth Bay	\$88,000.00	Average condition	Average condition
Depot, Mower Workshop	11 Gibbons Street, Redfern	\$359,000.00	Average condition	Average condition
Depot, Nursery	38 Barwon Park Road, Alexandria	\$2,437,000.00	Good condition	Good condition
Depot, Oatley Road	4 Oatley Road, Paddington	\$149,000.00	Average condition	Average condition
Depot, Prince Alfred Park	1003 (Prince Alfred Park) Chalmers Street (Prince Alfred Park), Surry Hills	\$242,000.00	Partly worn, beyond 50% of economic life	Worn but serviceable
Depot, Recycling	25 to 29 Burrows Road, St Peters	\$139,000.00	Good condition	Good condition
Depot, Riley Street	13–17 Riley Street, Woolloomooloo	\$716,000.00	Worn but serviceable	Worn but serviceable
Depot, Stoneyard	197 (171–203) Euston Road, Alexandria	\$2,163,000.00	Average condition	Average condition
Depot, Turruwul Park (including toilets, tennis courts etc)	115 Rothschild Avenue near Hayes Road (Turruwul Park), Newtown	\$407,000.00	Worn but serviceable	Worn but serviceable
Depot, Waterloo (Bourke Street)	956–960 Bourke Street, Waterloo	\$2,792,000.00	Worn but serviceable	Worn but serviceable
Depot, Wentworth Park	1 Wentworth Park Road near Bridge Road (within viaduct), Ultimo	\$44,000.00	Worn but serviceable	Worn but serviceable



## Property Portfolio

PROPERTY	ADDRESS	REPRODUCTION VALUE	CURRENT CONDITION	TARGET CONDITION
Domain Parking Station	2 Prince Albert Road, corner Sir John Young Crescent and St Marys Road, Sydney	\$40,270,000.00	Worn but serviceable	Worn but serviceable
Elizabeth Street Bus Shelter	110 Elizabeth Street near Park Street (Hyde Park North), Sydney	\$284,000.00	Average condition	Average condition
Erskineville Oval Grandstand	149 Mitchell Road, Erskineville	\$1,791,000.00	Good condition	Good condition
Retail shops (4) 106-112 Erskineville Road	106, 108, 110, 112 Erskineville Road, Erskineville	\$451,000.00	Poor, replacement required	Poor, replacement required
Erskineville Town Hall	104 Erskineville Road, Erskineville	\$2,699,000.00	Average condition	Average condition
Frances Newton Kindergarten	222 Palmer Street, Darlinghurst	\$784,000.00	Average condition	Average condition
Giba Park Lift (Mill Street North to Pirrama Road East)	2 Point Street, Pyrmont	\$212,000.00	Newly Constructed	Newly Constructed
Dr Foley Park Early Childhood Centre	140 Glebe Point Road, Glebe	\$430,000.00	Average condition	Average condition
Glebe Library, Benledi House	186-194 Glebe Point Road, Glebe	\$6,040,000.00	Good condition	Good condition
Glebe Town Hall	160 St Johns Road, Glebe	\$8,390,000.00	Partly worn, beyond 50% of economic life	Partly worn, beyond 50% of economic life
Glebe Town Hall, Attached Residence	160 St Johns Road, Glebe	\$742,000.00	Poor, replacement required	Poor, replacement required
Gordon Ibbett Activity Club	75 to 77 Kellick Street, Waterloo	\$729,000.00	Average condition	Average condition
Goulburn Street Parking Station	101 Goulburn Street, Sydney	\$32,590,000.00	Worn but serviceable	Average condition
Grandstand, Jubilee Park	Jubilee Park Federal Road (Jubilee Park), Glebe	\$168,000.00	Average condition	Newly Constructed
Green Park Bandstand	301 Victoria Street (Green Park), Darlinghurst	\$457,000.00	Partly worn, beyond 50% of economic life	Partly worn, beyond 50% of economic life
Harry Burland (Darlington) Activity Club	132 Shepherd Street, Darlington	\$679,000.00	Average condition	Average condition

## Property Portfolio

PROPERTY	ADDRESS	REPRODUCTION VALUE	CURRENT CONDITION	TARGET CONDITION
Haymarket Library	744 George Street, Sydney	\$5,280,000.00	Average condition	Average condition
Heffron Hall	34–40 Burton Street (also known as 225–245 Palmer Street), Darlinghurst	\$1,436,000.00	Average condition	Average condition
Hilda Booler Child Care Centre	Jubilee Park Eglinton Road, Glebe	\$722,000.00	Average condition	Average condition
Incinerator	53 Forsythe Street, Glebe	\$1,245,000.00	Average condition	Average condition
International Grammar School	4–8 Kelly Street, Ultimo	\$19,020,000.00	Over 5 yrs old but fully maintained	Over 5 yrs old but fully maintained
James Cahill Kindergarten	1–7 Raglan Street, Waterloo	\$778,000.00	Average condition	Average condition
Jane Evans Day Care Centre	8–10 Victoria Street, Newtown	\$763,000.00	Average condition	Average condition
John J Carroll Kindergarten	2–14 Phelps Street, Surry Hills	\$635,000.00	Average condition	Average condition
Joe Sargent Centre	60 Prospect Street, Erskineville	\$873,000.00	Average condition	Average condition
Juanita Nielsen Community Centre	31 Nicholson Street, Woolloomooloo	\$2,347,000.00	Average condition	Average condition
Kent Street Tennis Centre	96 to 108 Kent Street, Millers Point	\$125,000.00	Average condition	Average condition
King George V Recreation Centre	15 Cumberland Street, The Rocks	\$6,270,000.00	Over 5 yrs old but fully maintained	Over 5 yrs old but fully maintained
Kings Cross Car Park	9 Elizabeth Bay Road, Elizabeth Bay	\$18,070,000.00	Worn but serviceable	Average condition
Kings Cross Neighbourhood Service Centre	50–52 Darlinghurst Road, Potts Point	\$7,610,000.00	Average condition	Good condition
Kings Cross Police Station	1–7 Elizabeth Bay Road, Kings Cross	\$4,420,000.00	Average condition	Average condition
Lance Kindergarten	37 High Street, Millers Point	\$788,000.00	Good condition	Good condition
Lawson Square	1 Lawson Square, corner Regent Street, Redfern	\$26,470,000.00	Good condition	Good condition
Lois Barker Child Care Centre	232 (102 Wellington) Pitt Street (corner Wellington Street), Waterloo	\$808,000.00	Good condition	Good condition

## Property Portfolio

PROPERTY	ADDRESS	REPRODUCTION VALUE	CURRENT CONDITION	TARGET CONDITION
Manning Building	441 to 459 Pitt Street (corner Campbell Street), Sydney	\$39,300,000.00	Newly Constructed	Newly Constructed
Martin Place Cafe	2002 (from Pitt to Castlereagh streets under ground) Martin Place, Sydney	\$257,000.00	Good condition	Good condition
Martin Place Stage and Service Rooms	2002 (from Pitt to Castlereagh streets) Martin Place, Sydney	\$283,000.00	Average condition	Average condition
Mary McDonald Activity Centre	82 Bourke Street, Woolloomooloo	\$783,000.00	Average condition	Average condition
Maybanke Kindergarten	99 Harris Street, Pyrmont	\$1,100,000.00	Average condition	Average condition
Maybanke Recreation Centre	87–99 Harris Street, Pyrmont	\$761,000.00	Average condition	Average condition
McKee Street Child Care Centre	2–10 and 1–15 (on 2 blocks) Mary Ann and McKee streets (respectively), Ultimo	\$1,389,000.00	Good condition	Good condition
Meals on Wheels Centre	Unit 7, 8–10 Burrows Road, St Peters	\$159,000.00	Good condition	Good condition
Millers Point Activity Centre	2 Watson Road, Millers Point	\$1,056,000.00	Average condition	Average condition
Millers Point Older Women's Network	87 Lower Fort Street, Millers Point	\$181,000.00	Average condition	Average condition
Mudgin-gal	231 Abercrombie Street, Redfern	\$262,000.00	Average condition	Average condition
Newtown Town Hall, Library	8–10 Brown Street, Newtown	\$3,690,000.00	Average condition	Average condition
Nurses Quarters	184 (rear) Glebe Point Road, Glebe	\$643,000.00	Average condition	Average condition
Observatory Hill Rotunda	Observatory Hill, Watsons Road, Millers Point	\$214,000.00	Average condition	Average condition
PACT Theatre	107–125 Railway Parade (SES on same site), Erskineville	\$489,000.00	Average condition	Average condition
Paddington Town Hall	247 Oxford Street, Paddington	\$41,850,000.00	Partly worn, beyond 50% of economic life	Average condition
Park House	295–301 Pitt Street, Sydney	\$7,070,000.00	Worn but serviceable	Worn but serviceable
Peter Forsythe Auditorium	Corner Francis and Franklyn, Broadway	\$1,434,000.00	Over 5 yrs old but fully maintained	Over 5 yrs old but fully maintained

## Property Portfolio

PROPERTY	ADDRESS	REPRODUCTION VALUE	CURRENT CONDITION	TARGET CONDITION
Phillip Park Children's Centre	2-10 Yurong Parkway (DPs are on 1 Haig Avenue), Sydney	\$1,722,000.00	Good condition	Good condition
Pine Street Creative Arts Centre	60-64 Pine Street and 2 Beaumont Street, Chippendale	\$1,828,000.00	Good condition	Good condition
Prince Alfred Park Pool	Prince Alfred Park, Chalmers Street, Surry Hills	\$3,170,000.00	Poor, replacement required	Good condition
Prince Alfred Park Tennis Courts	Prince Alfred Park, Chalmers Street, Surry Hills	\$396,000.00	Partly worn, beyond 50% of economic life	Average condition
Public toilet, Alexandria Park, toilets, tennis courts	10 (Alexandria Park) Buckland Street, Alexandria	\$838,000.00	Poor, replacement required	Partly worn, beyond 50% of economic life
Public toilet and Depot Dr Foley Park	140 (Dr H J Foley Park) Glebe Point Road, Glebe	\$383,000.00	Poor, replacement required	Good condition
Public toilets (east) Jubilee Park	2 (Jubilee Park) Federal Road, Glebe	\$136,000.00	Partly worn, beyond 50% of economic life	Partly worn, beyond 50% of economic life
Public toilets (west) Jubilee Park	2 (Jubilee Park) Federal Road, Glebe	\$124,000.00	Poor, replacement required	Poor, replacement required
Public toilets within Viaduct Federal Park	521 (Federal Park) Glebe Point Road, Glebe	\$124,000.00	Poor, replacement required	Poor, replacement required
Ted McDermott Tennis Centre and Public Toilets	54 Queen Street (corner William Street), Beaconsfield Park, Beaconsfield	\$315,000.00	Average condition	Average condition
Public toilets, Beare Park	13 Esplanade, Elizabeth Bay	\$124,000.00	Average condition	Newly Constructed
Public toilets George Street, North	23 George Street (North), The Rocks	\$580,000.00	Average condition	Average condition
Public toilets, Hickson Road (closed)	6030 Hickson Road, Sydney	\$124,000.00	Poor, replacement required	Poor, replacement required
Public toilets, Hyde Park North (former)	110 Elizabeth Street (corner Park Street), Sydney	\$182,000.00	Poor, replacement required	Poor, replacement required

## Property Portfolio

PROPERTY	ADDRESS	REPRODUCTION VALUE	CURRENT CONDITION	TARGET CONDITION
Public toilets, Macquarie Place (former)	36 (Macquarie Place Park) Bridge Street, Sydney	\$182,000.00	Poor, replacement required	Poor, replacement required
Public toilets, Martin Place	2002 (from Pitt to Castlereagh Streets under ground) Martin Place, Sydney	\$518,000.00	Worn but serviceable	Worn but serviceable
Public toilet, Perry Park	1b Maddox Street (corner Bourke Street), Alexandria	\$237,000.00	Average condition	Average condition
Public toilets, Pissoir	5010 George Street North, The Rocks	\$45,000.00	Worn but serviceable	Worn but serviceable
Public toilets Prince Alfred Park (closed)	1003 (Prince Alfred Park) Chalmers Street, Surry Hills	\$225,000.00	Poor, replacement required	Good condition
Public toilets, Pyrmont Point Park	22–24 (Pyrmont Point Park) Pirrama Road, Pyrmont	\$56,000.00	Average condition	Average condition
Public toilets, Sussex Street, (closed)	18 (within Moreton Hotel Beer Garden Area) Sussex Street, Sydney	\$58,000.00	Poor, replacement required	Poor, replacement required
Public toilet, Walla Mulla Park, Portaloo Bourke Street, opp Harmer Street	161–171 Cathedral Street, Wallamulla Park	\$68,000.00	Average condition	Average condition
Public toilets, Watson Road	1 Watson Road, Millers Point	\$113,000.00	Worn but serviceable	Worn but serviceable
Public toilets, Wattle Street (closed)	123 Broadway (corner Wattle), Ultimo	\$101,000.00	Worn but serviceable	Worn but serviceable
Public toilets, Wynyard Park (former)	Wynyard Park, York Street, Sydney	\$182,000.00	Poor, replacement required	Poor, replacement required
Pump House and public toilet (closed) Taylor Square	136 (Taylor Square) Oxford Street, Darlinghurst	\$355,000.00	Poor, replacement required	Poor, replacement required
Pyrmont Community Centre	79a (entry off Mount Street) John Street, Pyrmont	\$6,730,000.00	Good condition	Good condition
Queen Victoria Building, including carpark + tunnel	429–481 George Street, Sydney	\$750, 600,000.00	Over 5 yrs old but fully maintained	Over 5 yrs old but fully maintained
Railway Square Interchange (including retail tenancies)	1 Railway Square Subway (George, Lee and Broadway), Haymarket	\$16,390,000.00	Good condition	Good condition
Redfern Community Centre	27a Hugo Street, Redfern	\$3,790,000.00	Good condition	Good condition

## Property Portfolio

PROPERTY	ADDRESS	REPRODUCTION VALUE	CURRENT CONDITION	TARGET CONDITION
Redfern Early Childhood Centre	51 Redfern Street, Redfern	\$341,000.00	Average condition	Average condition
Redfern Family Day Care Centre	55 Pitt Street, Redfern	\$1,025,000.00	Average condition	Newly constructed
Redfern Oval Grandstand, Amenities, + public toilet, Redfern Park, Exeloo	51 Redfern Street, Redfern	\$3,695,000.00	Worn but serviceable	Newly constructed
Redfern Town Hall	73 Pitt Street, Redfern	\$8,960,000.00	Good condition	Good condition
Refreshment Café	Hyde Park South, Elizabeth and Liverpool streets, Sydney	\$302,000.00	Partly worn, beyond 50% of economic life	Partly worn, beyond 50% of economic life
Reg Bartley Oval grandstand and depot, Rushcutters Bay	Rushcutters Bay Park Waratah Street, Rushcutters Bay	\$1,916,000.00	Average condition	Newly constructed
Reginald Murphy Activity Club + Kings Cross Early Childhood Centre	19 Greenknowe Street, Elizabeth Bay	\$2,346,000.00	Average condition	Average condition
Residence, Woolloomooloo	234 Dowling Street, Woolloomooloo	\$520,000.00	Partly worn, beyond 50% of economic life	Partly worn, beyond 50% of economic life
Residence, Rushcutters Bay	5b Waratah Street, Rushcutters Bay	\$179,000.00	Worn but serviceable	Worn but serviceable
Residences (7) Darlinghurst	5–17 Norman Street, Darlinghurst	\$1,587,000.00	Average condition	Average condition
Rex Centre	50–58 Macleay Street, Elizabeth Bay	\$4,180,000.00	Good condition	Good condition
Ron Williams Older Persons Activity Club	5–11 Kepos Street, Redfern	\$830,000.00	Partly worn, beyond 50% of economic life	Partly worn, beyond 50% of economic life
Roper Activity Club	545 South Dowling Street, Surry Hills	\$1,145,000.00	Partly worn, beyond 50% of economic life	Partly worn, beyond 50% of economic life
Rosebery Child Care Centre	1 Harcourt Parade, Rosebery	\$808,000.00	Good condition	Good condition

## Property Portfolio

PROPERTY	ADDRESS	REPRODUCTION VALUE	CURRENT CONDITION	TARGET CONDITION
Rosebery Community Centre	78 Harcourt Parade, Rosebery	\$443,000.00	Good condition	Good condition
Royal South Sydney Hospital (including WAVES, ESME Cahill, Community Centre etc)	3 Joynton Avenue, Zetland	\$6,990,000.00	Poor, replacement required	Worn but serviceable
Rushcutters Bay Pre-school	Rushcutters Bay Park Waratah Street, Rushcutters Bay	\$1,299,000.00	Average condition	Average condition
Rushcutters Bay Tennis Court (Rory Miles) and kiosk	16b Waratah Street, Rushcutters Bay	\$221,000.00	Average condition	Average condition
Small Building, Old Radio Shack, Dr Foley Park	140 (Dr Foley Park) Glebe Point Road, Glebe	\$16,000.00	Worn but serviceable	Worn but serviceable
Small building, old turnstiles, Jubilee Park	521 (Jubilee Park) Glebe Point Road, Glebe	\$30,000.00	Worn but serviceable	Worn but serviceable
South Sydney Youth Centre	Waterloo Oval Elizabeth and Allen Streets, Waterloo	\$411,000.00	Average condition	Average condition
St Helens Community Centre	184 Glebe Point Road, Glebe	\$2,690,000.00	Good condition	Good condition
St James Café	110 (Hyde Park North) Elizabeth Street, Sydney	\$752,000.00	Good condition	Good condition
St James Park tennis courts and clubhouse	3 Woolley Street, Glebe	\$358,000.00	Average condition	Average condition
State Emergency Service facility	107-125 Railway Parade (pact theatre on this site also), Erskineville	\$2,305,000.00	Good condition	Good condition
Sunbeam Kindergarten	8 Lynne Street, Alexandria	\$512,000.00	Average condition	Average condition
Surry Hills Child Care Centre	443 Riley Street, Surry Hills	\$1,497,000.00		Newly constructed
Surry Hills Community Centre + Library	28 (405 Crown Street) Norton Street, Surry Hills	\$411,000.00		Newly constructed
Sydney Park pavilion, CARES, public toilets X3, pump facility	1a Harber Street, Alexandria	\$2,160,000.00	Newly constructed	Newly constructed
Sydney Square	483 George Street, Sydney	\$1,814,000.00	Good condition	Good condition
Sydney Town Hall	483 George Street, Sydney	\$443,060,000.00	Worn but serviceable	Good condition
Tabernacle	249 Palmer Street, Darlinghurst	\$3,970,000.00	Poor, replacement required	Good condition

## Property Portfolio

PROPERTY	ADDRESS	REPRODUCTION VALUE	CURRENT CONDITION	TARGET CONDITION
Thom's Pottery	1a Clara Street, Erskineville	\$354,000.00	Partly worn, beyond 50% of economic life	Partly worn, beyond 50% of economic life
Stockton House	73-75 William Street, Darlinghurst	\$1,452,000.00	Worn but serviceable	Worn but serviceable
Town Hall Arcade	483 (Under Sydney Square adjacent to Town Hall) George Street, Sydney	\$2,694,000.00	Good condition	Good condition
Town Hall House (including Liverpool Street Awning)	452-462 Kent Street, Sydney	\$144,710,000.00	Partly worn, beyond 50% of economic life	Partly worn, beyond 50% of economic life
Ultimo Child Care Centre	247-257 Bulwara Road, Ultimo	\$18,390,000.00	Average condition	Average condition
Ultimo Community Centre	40 William Henry Street (bounded by Harris + Bulwarra), Ultimo	\$3,114,000.00	Over 5 yrs old but fully maintained	Over 5 yrs old but fully maintained
Unit 1,4+5,3-7 The Crescent, Annandale, Commercial	3 and 7 The Crescent, Annandale	\$275,000.00	Poor, replacement required	Poor, replacement required
Viaduct Rooms, Jubilee Park	521 (Jubilee Park) Glebe Point Road, Glebe	\$1,723,000.00	Poor, replacement required	Poor, replacement required
Victoria Park old kiosk for pool (Depot)	2001 (Victoria Park) Parramatta Road, Camperdown	\$7,560,000.00	Worn but serviceable	Worn but serviceable
Victoria Park Pool	1001 (Victoria Park) City Road, Camperdown	\$9,100,000.00	Good condition	Newly constructed
Waterloo Oval grandstand, depot and public toilets	1B (Waterloo Oval) Elizabeth (corner Allen Streets), Waterloo	\$6,600,000.00	Average Cond	Newly constructed
Waterloo Town Hall	770 Elizabeth Street, Waterloo	\$226,000.00	Average condition	Good condition
Wattle Street lift (contained within an overpass)	Wattle Street overpass leads to Quarry Street Wentworth Park Road, Glebe	\$65,970,000.00	Newly constructed	Newly constructed
Woolworths	532-540 George Street, Sydney	\$2,406,000.00	Partly worn, beyond 50% of economic life	Average condition



**Property Portfolio**

<b>PROPERTY</b>	<b>ADDRESS</b>	<b>REPRODUCTION VALUE</b>	<b>CURRENT CONDITION</b>	<b>TARGET CONDITION</b>
York Lane Subway	5010 York Lane (to Wynyard Station Concourse), Sydney	\$96,000.00	Average condition	Average condition
309–313 Pitt Street (ground and 1st floor Stratum)	309 Pitt Street, Sydney	\$148,000.00	Average condition	Average condition
Workshop, 50 Glebe Street	50 (corner Franklyn Street) Glebe Street, Glebe	\$105,000.00	Poor, replacement required	Poor, replacement required
66–68 Kellett Street Potts Point, Annex	66–68 Kellett Street, Potts Point	\$105,000.00	Poor, replacement required	Poor, replacement required
Kiosk and Exeloo, Joynton Park	21 Gadigal Avenue, Zetland	\$101,000.00	Newly Constructed	Newly Constructed
Cope and Renwick Street, land holding	49 Cope Street, Redfern	\$0.00	Newly Constructed	Newly Constructed



## Condition of Public Works

**Special Schedule 7 – Condition of Public Works**  
 as at 30 June 2007

ASSET CLASS	ASSET CATEGORY	DEPRECIATION RATE (%)	DEPRECIATION EXPENSE	COST
			'000	'000
	<i>References</i>	<i>Note 9</i>	<i>Note 4</i>	<i>Note 9</i>
<b>Public Buildings</b>	Commercial	0.00% to 4.00%	3,153	222,863
	Community	1.00% to 4.00%	2,868	144,961
	Operational	1.00% to 4.00%	2,224	160,520
	<b>Subtotal</b>		<b>8,245</b>	<b>528,344</b>
<b>Public Roads</b>	Sealed Roads	1.00% to 4.00%	4,117	152,546
	Sealed Roads Structure	1.25% to 4.00%	5,268	384,318
	Footpaths	2.00%	3,571	180,151
	Kerb and Gutter	0.67% to 1.00%	573	67,573
	<b>Subtotal</b>		<b>13,529</b>	<b>784,588</b>
<b>Drainage Works</b>	Drainage Network	1.00%	515	51,625
	<b>Subtotal</b>		<b>515</b>	<b>51,625</b>
<b>Total Classes – All Assets</b>			<b>22,289</b>	<b>1,364,557</b>

\*The "Commercial" category of buildings includes the investment properties of Council. Whilst these are not categorised as "Buildings" in Council's annual report, they are included as part of Council's overall maintenance program for buildings. The value of Investment Properties is inclusive of land value, as Investment Properties are recorded at a value inclusive of land and buildings. Furthermore, the Accumulated Depreciation total for Commercial Buildings includes the balance of the provision for impairment.

This Schedule is to be read in conjunction with the explanatory notes.

VALUATION	ACCUMULATED DEPRECIATION	CARRYING VALUE	ASSET CONDITION (SEE NOTES ATTACHED)	ESTIMATED COST TO BRING TO A SATISFACTORY STANDARD	ESTIMATED ANNUAL MAINTENANCE EXPENSE	PROGRAM MAINTENANCE WORKS FOR CURRENT YEAR
'000	'000	'000		'000	'000	'000
<i>Note 9</i>	<i>Note 9</i>	<i>Note 9</i>		<i>Local Govt. Act 1993, Section 428 (2d)</i>		
147,060	51,037	318,886	3 to 4	16,230	4,025	4,027
	23,439	121,522	3 to 4	3,379	1,281	1,306
	44,182	116,338	45	11,747	2,534	2,441
<b>147,060</b>	<b>118,658</b>	<b>556,746</b>		<b>31,356</b>	<b>7,840</b>	<b>7,774</b>
	54,002	98,544	3	7,800	4,117	10,636
	140,984	243,334	3	1,500	1,500	387
	76,336	103,815	3	9,500	3,570	8,053
	13,596	53,977	3 to 4	573	573	592
<b>–</b>	<b>284,918</b>	<b>499,670</b>		<b>19,373</b>	<b>9,760</b>	<b>19,668</b>
	26,352	25,273	3	1,033	516	1,014
<b>–</b>	<b>26,352</b>	<b>25,273</b>		<b>1,033</b>	<b>516</b>	<b>1,014</b>
<b>147,060</b>	<b>429,928</b>	<b>1,081,689</b>		<b>51,762</b>	<b>18,116</b>	<b>28,456</b>

#### “Satisfactory” Condition of Public Assets

In assessing the condition of Public Assets Council has had regard to the condition, function and location of each asset, based on the original design standard. Changes in standards or proposed or potential enhancements to the existing asset design standard have been ignored (Code p A702). Assets within each Asset Category have been assessed on an overall basis, recognising that an average standard of “satisfactory” may be achieved even though certain assets may be above or below that standard on an individual basis.

Council recognises that the standard that it considers to be “satisfactory” may be different from that adopted by other Councils.

The information contained in this Schedule comprises accounting estimates formulated in accordance with the

NSW Local Government Code of Accounting Practice and Financial Reporting. Nothing contained within this Schedule may be taken to be an admission of any liability to any person under any circumstance.

#### Asset Condition

The following condition codes have been used in this Schedule.

- 1 Newly constructed
- 2 Over 5 years old but fully maintained in “as new” condition
- 3 Good condition
- 4 Average condition
- 5 Partly worn – beyond 50% of economic life.
- 6 Worn but serviceable
- 7 Poor – replacement required

# Legal proceedings

## LEGAL PROCEEDINGS: EXPENSES AND PROGRESS – S.428 (2) (e)

### Expenses Incurred

During 2006/07, expenses incurred by the City of Sydney in relation to legal proceedings were as follows:

- proceedings against City of Sydney: **\$1,276,841**
- proceedings by City of Sydney: **\$708,661**
- amounts paid in out-of-court settlements: **\$2,790,418**
- amounts received in out-of-court settlements: **\$660,000**

### Proceedings favourably finalised

City of Sydney and Alexandria Landfill Pty Ltd v Tallina Pty Ltd.

City of Sydney v 2 Roslyn Street Pty Ltd

City of Sydney v 62 Darlinghurst Road Pty Ltd

City of Sydney v Akbas & Sepek T/A AKB Parking

City of Sydney v Alexandros Constantinidis

City of Sydney v Alfred and Valeria Sulligoi

City of Sydney v Alpha Court Pty Ltd

187 Kent Street Pty Ltd v City of Sydney

Ali Hashem v City of Sydney

Amanda Price v City of Sydney

Andrew Koudounaris v City of Sydney

Annie Snell Design Pty Ltd v City of Sydney

Arnold v City of Sydney

Art & Paint Maintenance Pty Ltd v City of Sydney

Bao Tai Lu v City of Sydney

Christmas Australia Pty. Ltd. v City of Sydney

Christopher John Edwards v City of Sydney

Chroma Holdings Pty Ltd v City of Sydney

C-Inc Pty. Ltd. v City of Sydney

Cracknell & Lonergan Pty Ltd v City of Sydney

Demian Developments Pty Ltd v City of Sydney

DH Dorner v City of Sydney

Dietmar Alexander Kriklewicz v City of Sydney

Fairlyle Pty Ltd v City of Sydney

George Matouk v City of Sydney

Goulburn Wine & Spirits Pty Ltd v City of Sydney

Icon Hospitality Management Pty Ltd v City of Sydney

Indigo Mist Pty. Ltd. v City of Sydney

Indigo Mist Pty. Ltd. v City of Sydney

John Helmore Pash v City of Sydney

John Paxton Little v City of Sydney

John Rutherford v City of Sydney

Joon Y Kim v City of Sydney

Josip Sladic v City of Sydney

Kolln v City of Sydney Council

Lindsay Jones Evans v City of Sydney

Louise Curcuruto & Sandra Parr v City of Sydney

Lovering Holdings No.1 v City of Sydney

Mark Khoury v City of Sydney

Maygood Australia Pty Ltd v City of Sydney

Michael O'Brien v City of Sydney

Min Hsiung Hwang and Wu Mei Hsu Hwang v City of Sydney

Owners Strata Plan No. 63634 v City of Sydney

Owners Strata Plan No. 68608 v City of Sydney

Pemide Pty Ltd v City of Sydney

Perpetual Trustee Company and City of Sydney v Westfield Management Ltd

Pink Star Entertainment Pty Ltd v City of Sydney

Raben Footwear Pty Ltd v City of Sydney

Ranglen Investments Pty Ltd v City of Sydney

Registered Proprietors Strata Plan No. 68040

Rifon Pty Ltd v City of Sydney

Solotel Pty Ltd v City of Sydney

Solowave Pty Ltd v City of Sydney

Strata Plan No. 64581 v City of Sydney

Strata Plan No. 69357 v City of Sydney

Strata Plan No. 70999 v City of Sydney

Susan Grdinic v City of Sydney

The Owners of Strata Plan 69010 v City of Sydney

The Warehouse Pty Ltd and Reachdaze Pty Ltd v City of Sydney

Tung Rai Truong v City of Sydney

W Projects (No.25) Pty Ltd v City of Sydney

Wayne Watkins v City of Sydney

## Legal Proceedings

### Proceedings discontinued

City of Sydney v Chapman & Fitzgerald  
 City of Sydney v Fan Kam Chan  
 City of Sydney v James & Helen Simnadis  
 City of Sydney v Kin Shing Fan  
 City of Sydney v Kynjade Pty Ltd  
 City of Sydney v Nicholas Doreen Jacenko  
 City of Sydney v Palladium Management Pty Ltd  
 City of Sydney v World Trading Pty Ltd  
 Ali Yagmur v City of Sydney  
 Ashbian Nominees Pty Ltd v City of Sydney  
 Ben Ari Cohen v City of Sydney  
 Billy Vasiliou v City of Sydney  
 Broad Constructions Services (NSW) Pty Ltd v City of Sydney  
 Chun Fei Chang v City of Sydney  
 Craig Ling v City of Sydney  
 Crosslake Pty Ltd v City of Sydney  
 Fairlyle Pty Ltd v City of Sydney  
 Gino Sotto v City of Sydney  
 Gordon & Valich Pty Ltd v City of Sydney  
 Icon Hospitality Group v City of Sydney  
 Icon Hospitality Management Pty Ltd v City of Sydney  
 Justine Ahearn v City of Sydney  
 Minus 5 Pty Ltd v City of Sydney  
 Pacific Counties Corporation Pty Ltd v City of Sydney  
 Pioneer House Pty Ltd v City of Sydney  
 Raben Footwear Pty Ltd v City of Sydney  
 Reserve Hotels Pty Ltd v City of Sydney  
 Sam Lapa v City of Sydney  
 Sheree Waks v City of Sydney  
 Shythot Pty Ltd v City of Sydney  
 Southern Cross Group (International) Pty Ltd v City of Sydney

### Adverse

Erolyarn Pty. Ltd. v City of Sydney  
 Christopher Warhurst v City of Sydney  
 City of Sydney v Owners Strata Plan No. 71715  
 Cross Entertainment Pty. Limited v City of Sydney  
 Grosvenor Australia Properties Pty Ltd v City of Sydney  
 Harwood Pty Ltd v City of Sydney  
 Ipoh Pty Ltd v City Of Sydney  
 Jackson Teece v City of Sydney  
 Kevin Snell Pty. Ltd. V City of Sydney  
 Kevin Snell Pty. Ltd. V City of Sydney  
 Manawar Pty. Ltd. V City of Sydney  
 Maurice Barhoum v City of Sydney  
 Michael McCaskill v City of Sydney  
 Nicholas Back Architects Pty Ltd v City of Sydney  
 Pheonix Ventures Pty. Ltd. V City of Sydney  
 Ryan Douglas Curnic v City of Sydney  
 Samuel Kushe v City of Sydney  
 Solowave Pty Ltd v City of Sydney  
 Thaina Town (on Goulburn) Pty Ltd v City of Sydney

## Legal Proceedings

### Proceedings not finalised

City of Sydney v Ipoh Pty. Ltd.  
 City of Sydney v Argyrou & Argyrou  
 City of Sydney v Asian Pacific Building Corporation Pty Ltd  
 City of Sydney v Daryll & Christine Dörner  
 City of Sydney v Greg Richards  
 City of Sydney v Halil Baskaya and Nurettin Karatas  
 City of Sydney v Janine Mardini  
 City of Sydney v Lynda Louise Brownlee  
 City of Sydney v Olde English Tiles Australia  
 City of Sydney v Owners Strata Plan No. 71871  
 City of Sydney v Pembroke Hall Home Units Pty Ltd  
 City of Sydney v Pink Star Entertainment Pty Ltd  
 City of Sydney v The Estate of the Late Alfred Sulligoi, C/O The Public Trustee  
 City of Sydney v The Wharf at Woolloomooloo Pty Ltd  
 City of Sydney v Waldorf Apartments Hotel Sydney Pty Ltd  
 ABC Planning Pty Ltd v City of Sydney  
 Architectus Sydney Pty Ltd v City of Sydney  
 Dencal Pty Ltd v City of Sydney  
 Estate Constructions (No 2) v City of Sydney  
 Estate Constructions of Australia Pty Ltd v City of Sydney  
 Gary Dick v City of Sydney  
 Janine Mardini v City of Sydney  
 Macola Pty Ltd v City of Sydney  
 Martin & Spork Pty Ltd v City of Sydney  
 Mazen Abu-Swireh v City of Sydney  
 Owners Strata Plan No. 15629 v City of Sydney  
 Owners Strata Plan No. 18892 v City of Sydney  
 Owners Strata Plan No. 46092 v City of Sydney  
 Owners Strata Plan No. 64581 v City of Sydney  
 Owners Strata Plan No. 64807 v City of Sydney  
 Owners Strata Plan No. 73708 v City of Sydney  
 Owners Strata Plan No. 74760 v City of Sydney  
 Proprietors of SP 64730 v City of Sydney  
 Proprietors of SP 64730 v City of Sydney  
 Registered Proprietors Strata Plan No.62799 v City of Sydney  
 Rifon 2 Pty Ltd v City of Sydney  
 Rodney James Alexander v City of Sydney  
 Thaina Town (on Goulburn) Pty Ltd v City of Sydney  
 Xiaohong Wang v City of Sydney & Lee Leslie Management Pty Ltd

### Representation in licensing matters

Alliance Francais de Sydney (Club at 257 Clarence Street Sydney)  
 Andrew Zafiropoulos (Doody Bird Café)  
 Asian Pacific Building Corporation Pty Ltd (15 Springfield Avenue aka 3 Earl Place Potts Point)  
 Charles Butler Fenton (Landsdowne Hotel)  
 Christopher James Milne (Flinders Hotel)  
 Daniel Lung (Green Box Plus)  
 James Owen Clive Schwillk (Porters Liquor Pyrmont)  
 Joan Ng (The Settlement, 259 Kent Street Sydney)  
 John and Peter Pty Ltd (rear 181 Harris Street Pyrmont)  
 Michael O'Hara (Nags Head Hotel)  
 Steven Eric Ferry (Oxford Hotel)

The summary of cases does not include cases relating to workers compensation, public liability and professional indemnity.

There were 13 workers compensation matters during the period; seven cases have been settled as at 30 June 2007 six were continuing.

There were 98 new public liability and professional indemnity claims during the period; 103 claims were finalised and as at 30 June 2007 there were 42 cases continuing.

# Council expenses

## **Mayoral and Councillor fees, expenses, provision of facilities – S428 (2) (f)**

The City of Sydney has in place a Civic Office, Expenses and Facilities Policy that governs the expenses paid and facilities provided to the Lord Mayor, Deputy Lord Mayor and Councillors in the discharge of their civic duties.

In 2006/07, the cost of expenses incurred by and facilities provided to City Councillors was \$679,354.89. This includes domestic travel expenses such as accommodation and registration fees for seminars and conferences, as well as office administration such as telephones, faxes, postage, meals and refreshments. It also includes salaries and salary on costs for Councillors' secretaries, and agency temporary staff, totalling \$501,910.67.

Annual fees were paid to the Lord Mayor and Councillors as required by the Local Government Act 1993 and in accordance with the determination of the Local Government Remuneration Tribunal. A fee was also paid to the Deputy Lord Mayor. The Lord Mayor's annual fee (\$139,527.24 not including the amount paid to the Deputy Lord Mayor) was paid into the Lord Mayor's Salary Trust which issues grants to charitable organisations as approved by the Trust.

In 2006/07 the total amount paid in respect of Councillors' fees and the Deputy Lord Mayor's fee was \$293,552.73



# Senior staff

## Senior Staff Remuneration Packages – S.428 (2) (g)

The following table presents City of Sydney senior staff remuneration package payments for 2006/07 financial year (including some bonuses for 2005/06 year):

### City of Sydney

POSITION	RENUMERATION PACKAGE
Chief Executive Officer (Appointed 08/08/06 DLG GM contract) <sup>1</sup>	\$359,925
General Counsel	\$218,400
Director Corporate Services	\$291,717
Director Services (01/07/06 to 30/11/06) <sup>2</sup>	
Deputy Director City Community and Cultural Services (DLG senior staff contract from 1/12/06) <sup>3</sup>	\$221,841
Director City Planning (Resigned 07/08/06) <sup>4</sup>	\$56,340
Director Strategic Planning and Project Development (01/07/06 to 29/09/06) <sup>2 4</sup>	\$128,924
Director City Operations (01/07/06 to 24/09/06) <sup>2</sup>	
Director City Community and Cultural Services (DLG senior staff contract from 25/09/06) <sup>3</sup>	\$290,050
Director City Projects	\$271,966
Director City Engagement	\$205,846

<sup>1</sup> includes period as acting

<sup>2</sup> position abolished

<sup>3</sup> new position

<sup>4</sup> does not include payment for leave accrued on termination



# Contracts

## Contracts awarded by Council – S.428 (2) (h)

### Contracts exceeding \$150,000 (not including employment contracts)

SUCCESSFUL CONTRACTOR	PROJECT	VALUE (INC GST)
Ace Demolition	Redfern Oval demolition	\$1,265,000.00
AGL Hydro Partnership	Green Power (20%) purchase	\$298,958.00
Allstaff Pty Ltd	307 Pitt Street – new chiller, cooling towers and condenser water pipework	\$536,580.00
AON Risk Services	Insurance broking services	\$3,537,655.00
Arctic Air Conditioning	Town Hall House – cooling tower and condenser pipework replacement	\$646,932.00
Austress Freyssinet Pty Ltd	Kings Cross Car Park – concrete repairs	\$182,490.00
AWB Contractors	Rozelle and Blackwattle Bay – construction of two gangways and pontoons	\$441,683.00
Brisland Pty Ltd	Walter Read Reserve	\$8,629,309.70
Buildcorp	532–540 George Street, Levels 4–9 – base building refurbishment	\$2,955,667.00
Concrite	Mixed concrete – supply and delivery	Schedule of Rates
Connell Wagner	Green Square Town Centre – essential infrastructure design	\$2,650,102.40
Conybeare Morrison	Glebe Point Road – streetscape upgrade detailed design and documentation	\$585,530.00
Corporate Express	Stationery – supply and delivery	Schedule of Rates
Displaycraft/Chas Clarkson	Christmas 2006/07 – supply and installation of main street and village decorations	\$400,526.00
ECS Services Pty Ltd	Digital recording upgrade	\$766,095.55
Ford Civil	CBD 3A – Liverpool Street West	\$1,209,045.20
Ford Civil	CBD 3A – Elizabeth Street	\$1,692,045.30
G&C Waller Builders Pty Ltd	Burton Street Tabernacle – repairs and remediation	\$1,584,169.40
Garwood International	Refuse Collection Bodies – supply, installation and delivery of two 8m <sup>3</sup> rear-loader refuse collection bodies	\$187,283.80
Gehl Architects	Consultancy services – engagement to conduct Public Life and Public Spaces Survey	\$210,000.00
GHD Pty Ltd	Cycle Strategy Study – Western Area	\$208,300.40
GMW Urban	CBD 3A – College Street outside Sydney Grammar	\$366,056.66
GMW Urban	CBD 3A – Liverpool Street East	\$463,784.31
GMW Urban	CBD 3A – Kent Street between Druitt and Bathurst streets	\$1,782,950.60
GMW Urban	CBD 3A – Bathurst Street between George and Kent streets	\$720,325.71
GMW Urban	CBD Streetscapes Upgrade 3B – Market Street	\$913,379.70
GMW Urban	Glebe Point Road upgrade	\$14,473,704.50
Growth Built	Jubilee Oval refurbishment	\$467,603.40

## Contracts awarded by Council

SUCCESSFUL CONTRACTOR	PROJECT	VALUE (INC GST)
Hako Australia	Footway sweeping machines – supply and delivery of two machines	\$341,000.00
Hansen Yuncken	Redfern Park and Oval	\$23,111,456.50
JAAA + TDS	Consultancy services –Hyde Park Master Plan Design	\$1,236,852.10
Jackson Teece	2006 Floor Space and Employment Survey	\$809,710.00
Jamieson Foley Traffic and Transport	Cycle Strategy Study – Eastern Area	\$198,220.00
Kermac Welding & Engineering Pty Ltd	Sydney New Year's Eve – supply of Harbour Bridge effects	\$588,326.20
Komatsu Australia Pty Ltd	Articulated Wheel Loader – supply and delivery of one loader	\$289,362.10
Luhrmann Environment Management	Weed eradication service	\$976,800.00
M&R Civil	Sydney Park Wetland 5 (Stage 2) Upgrade	\$806,454.00
Mather & Associates	Sydney Park Detailed Master Plan Works	\$499,570.00
McGregor & Partners Pty Ltd	Green Square – Public Domain design	\$2,665,894.00
NSW Dept of Commerce	Sydney Town Hall Essential Services – multi discipline consultant	\$330,715.00
Otis Elevator Company	Town Hall House – lift services upgrade	\$3,089,781.20
Otis Elevator Company	Woolworths Building – lift services upgrade	\$822,321.50
PA. People	Sydney Town Hall – audio visual and electrical services upgrade	\$2,452,739.30
Pegasus Venue Management	City Recital Hall – management	\$450,000.00
Polaris Marine	Sydney New Year's Eve – supply of barge and tug hire	\$217,288.00
Quickcorp	Printing services	Schedule of Rates
Security Mail Pty Ltd	Notification of Development Applications	\$270,459.20
SGS Economics and Planning	Consultancy services – Sydney 2030	\$1,607,633.50
Singtel Optus	Telephony carriage – fixed and mobile	\$894,828.00
Small Parks 06/07 Design Consultancy	Anton James Design (Stages 7 and 9)	\$289,954.50
Small Parks 06/07 Design Consultancy	Sue Barnsley Design (Stages 8 and 10)	\$424,902.50
SOS Print and Media Group	Printing services	Schedule of Rates
Stop Shot	Sydney Town Hall – entry lobby dome	\$208,697.50
Stream Solutions	Printing services	Schedule of Rates

## Contracts awarded by Council

SUCCESSFUL CONTRACTOR	PROJECT	VALUE (INC GST)
Sydney Building Services Pty Ltd	Cook + Phillip Park waterproofing and forecourt works	\$6,763,350.00
Tanner Architects	Consultancy services – Sydney Town Hall	\$1,419,977.90
The Oxford Group of Companies	Printing services	Schedule of Rates
Tract Consultants	CBD 3B (West) Streetscapes	\$258,456.00
Unilinc Ltd	Cataloguing and end-processing of materials in languages other than the English language	\$303,017.00
WBHO Probuild	Surry Hills Facility Building and Collin Street Park	\$16,689,743.40
Wispkhan Pty Ltd	Construction of Traffic Signals on Elizabeth Street, Waterloo at Allen and Short streets	\$180,199.80
WT Partnership	Green Square Town Centre – cost planning	\$283,800.00
YMCA	Management of Ian Thorpe Aquatic Centre	\$13,810,822.30

## Organisations providing Goods and Services exceeding \$150,000

COMPANY NAME	GOODS AND SERVICES TYPE	VALUE (INCL. GST)	NUMBER OF PURCHASE ORDERS/ INVOICES
2Discover Recruitment Pty Ltd	Recruitment services	\$192,759.68	6
Able Concrete	Concrete supply	\$178,624.47	4
Alexandria Landfill	Tipping fees	\$294,754.54	7
Alliance SI	Data network services	\$366,160.40	85
Alpine Nurseries Sales Pty Ltd	Nurseries/re-turfing/planting	\$292,756.13	127
Architectus Sydney Pty Ltd	Architectural services	\$152,398.96	8
Aurora Consulting Services Pty Ltd	Consultancy services/training	\$151,077.66	7
Aust Concert & Entertainment Services	Security services	\$172,947.36	11
Australia Post	Mailing services	\$545,941.43	16
Aust Concert & Entertainment Security	Security services	\$328,313.52	12
Australian National Couriers*	Courier services	\$253,944.10	53
Ayers management	Agency staff	\$481,507.37	12
Bakers Construction & Industrial	Hardware	\$152,219.74	76
Barloworld Volkswagon	Motor vehicle supply	\$190,754.49	12
Bibby Financial Services	Agency staff	\$1,209,541.52	72
Biennale of Sydney	Major Festivals program 2006/07	\$198,000.00	2
Blue Visions Management Pty Ltd	Streetscape project management	\$286,405.24	15
BSB Brushes & Signs	Mechanical brushes and spare parts	\$210,664.30	31
Cabcharge Aust Pty Ltd	Transport costs	\$229,794.97	11

## Contracts awarded by Council

COMPANY NAME	GOODS AND SERVICES TYPE	VALUE (INCL. GST)	NUMBER OF PURCHASE ORDERS/ INVOICES
Caine Da Fonseca	I.T. consultant	\$186,428.00	28
Carfax Commercial Construction	Construction works	\$183,730.17	3
CBD Mechanical Electrical	Electrical maintenance services	\$187,589.27	31
Child Care Crew	Agency staff	\$233,015.59	43
CIC Allianz Insurance Limited	CTP insurance	\$187,589.27	11
Community Media Group	Advertising	\$269,217.44	95
Co-ordinated Landscapes Pty Ltd	Landscape works	\$319,861.89	5
Corporate Express*	Stationery supplies and I.T. licensing	\$920,987.44	899
Database Consultants Australia*	Hand-held infringement hardware and software	\$296,523.55	17
Davis Langdon Aust Pty Ltd	Quantity surveying	\$165,771.10	20
Dell Australia Pty Ltd*	Computer equipment	\$946,001.12	73
Dominelli Ford*	Motor vehicle supply and maintenance	\$953,917.34	41
Drake Australia	Agency staff	\$457,476.78	4
Emerdyn Pty Ltd	Parks furniture	\$304,979.40	21
Energy Australia*	Electricity supply and maintenance	\$5,609,995.65	49
Enerserve	Electricity supply and maintenance	\$2,200,463.82	43
Esri Australia	Graphic Information System services	\$226,755.29	10
Fuji Xerox Aust Pty Ltd	Copy paper – supply	\$177,296.00	33
Furnass Landscaping Enterprises Pty Ltd	Landscape works	\$154,689.70	3
Fyvie Electrical Pty Ltd	Lighting repairs and installation	\$480,927.00	63
Gale Planning Group Pty Ltd	Goulburn Street Parking Station – consultant review	\$186,041.36	9
Garlet Pty Ltd	Walkway handrail	\$229,317.00	4
Gems Pty Ltd	Consultancy services	\$126,638.89	6
GHD Pty Ltd	Construction works	\$206,972.36	22
Globe Australia	Nurseries/fertiliser	\$181,348.27	23
Government Records Repository	Record storage	\$431,167.30	11
Hays Personnel Services (Aust) Pty Ltd	Agency staff	\$292,176.00	20
Hewlett Packard Aust Ltd*	Office machines – supply and maintenance	\$482,702.67	33
H & H Security Guard Patrol	Security services	\$157,958.53	4
Hudson Global Services	Recruitment services	\$403,336.59	45
Humphrey & Edwards	Design consultancy	\$193,600.00	6
International Lighting Pty Ltd	Lighting equipment	\$158,536.84	23

## Contracts awarded by Council

COMPANY NAME	GOODS AND SERVICES TYPE	VALUE (INCL. GST)	NUMBER OF PURCHASE ORDERS/ INVOICES
Intellect Solutions Pty Ltd	Project management	\$153,450.00	4
Intellisys	Software maintenance	\$184,399.00	11
Jane Jose Business Communications	Project management review	\$194,910.65	14
Jan McClelland & Associates Pty Ltd	Management consultancy	\$149,600.00	8
John Fairfax Publications Pty Ltd	Advertising	\$483,735.24	18
J & S Kassiotis Pty Ltd	Maintenance works	\$321,652.15	23
Julia Ross Recruitment	Agency staff	\$245,612.67	39
Kompan Playscape Pty Ltd	Playground equipment	\$373,868.96	7
KPMG	Consultancy services (Business Review), project management	\$179,975.40	4
Kronos Australia	Hardware and software maintenance	\$257,034.71	49
Landscape Solutions Aust Pty Ltd	Nurseries/fertiliser	\$193,585.87	12
Local Government Appointments	Agency staff	\$316,199.85	42
Lumley General Insurance	Insurance	\$370,695.84	13
Maddocks	Legal services	\$1,534,669.81	290
Menai Linemarking Services	Linemarking	\$213,607.06	11
Milliken Berson Madden	Quantity surveying	\$212,391.75	24
Michael Page International	Agency staff	\$337,968.28	123
Moodie Outdoor Products*	Outdoor equipment	\$156,117.58	8
NRMA Insurance	Insurance	\$178,132.17	4
NSW Department Of Housing	Provision of Outreach and Support	\$670,000.00	2
Ove Arup	Consultancy services – engineering services	\$298,731.40	18
Page Kirkland Partnership Pty Ltd	Quantity surveying	\$443,364.72	15
Port Botany Transfer Station	Tipping fees	\$204,477.89	2
Quick Corp Printing	Printing	\$391,387.60	164
Recoveries & Reconstruction (Aust)	Recovery charges	\$219,017.06	7
Rider Hunt Sydney	Quantity surveying	\$200,389.75	31
Roche Constructions	Construction works	\$337,924.50	11
Ross Calibre Pty Ltd	Agency staff	\$185,447.68	6
Scully & Associates	Construction works	\$171,121.34	13
Secom Australia Pty Ltd	Security services	\$196,500.98	5
Security Mailing Services	Mailing and print services	\$179,647.51	11
Selbys Pty Ltd	Manufacture banners	\$336,395.40	43
Sinclair Knight Merz Pty Ltd	Mechanical and electrical consultancy	\$421,656.05	24
South Australian Farmers Fuel	Fuel supply	\$231,187.36	10

## Contracts awarded by Council

COMPANY NAME	GOODS AND SERVICES TYPE	VALUE (INCL. GST)	NUMBER OF PURCHASE ORDERS/ INVOICES
Spatial Recruitment Pty Ltd	Agency staff	\$182,581.87	5
Staff It Recruitment	Agency staff	\$231,983.75	23
Stowe Aust	Construction works	\$265,576.85	10
Sulo MGB Australia Pty Ltd	Mobile garbage bins	\$212,590.75	7
Suttons Motors Arncliffe Pty Ltd*	Motor vehicle – supply and maintenance	\$386,280.20	22
Sydney City Toyota*	Motor vehicle – supply and maintenance	\$642,107.96	41
Telechnics Pty Ltd	Radio – supply and maintenance	\$180,845.49	40
Telstra*	Telephone services	\$1,902,901.32	43
Theme and Variations Piano Services	Piano purchase	\$236,930.00	1
The Gardenmakers Pty Ltd	Landscape works	\$384,419.37	23
The Green Horticulture Group	Nurseries/re-turfing	\$457,393.37	58
The Greenhouse Agency Pty Ltd	Marketing/retail	\$205,517.07	17
The People for Places and Spaces	Communication Management/ Community Consultation	\$329,335.43	11
The Pyrmont Bridge Printing Plant P/L	Printing	\$190,909.40	11
The Shell Company of Australia	Fuel	\$1,189,837.90	48
TMP Worldwide Ltd	Advertising	\$1,601,429.80	288
Toshiba (Australia) Pty Ltd*	Photocopy machines – supply and maintenance	\$161,774.75	66
Total Hoardings Pty Ltd	Hoarding	\$159,377.96	3
Tracey Brunstrom & Hammond Pty Ltd	Project Management	\$944,759.26	13
Triforce Pty Ltd	Computer equipment	\$191,302.78	26
The Truck Centre	Motor vehicle – supply and maintenance	\$562,832.09	10
Truman Hoyle	Investigation services	\$178,853.26	53
Uecomm Operations Pty Ltd	Communication maintenance	\$469,266.22	22
Wilson Technology Solutions	CCTV – upgrade, licence, management system	\$203,479.70	8
Workcare Medical Pty Ltd	Medical services	\$155,706.08	30
WSN Environmental Solutions	Domestic waste services	\$6,071,120.68	2
Yakka (NSW) Pty Ltd*	Clothing	\$169,946.48	48
YWCA	Homeless Brokerage Program	\$564,300.00	1

\*Jobs awarded through State Government contract.

NB: The value of goods and services given is based on purchase orders/invoices listed for the 2006/07 financial year. The number of orders/invoices is given to indicate the number of jobs.

# Bushfire reduction

## Bushfire hazard reduction – S428 (2) (i1)

Nil return

# Accessible services

## Accessible services for people with diverse cultural and linguistic backgrounds – S428 (2) (j)

The City of Sydney has a diverse cultural profile. In 2006/07, the City continued to work in partnership with a wide range of organisations and groups to develop initiatives that address the needs of our multicultural community. These programs also seek to promote understanding and appreciation between the City's diverse communities.

### Consultations to develop the City of Sydney Cultural Diversity Strategy 2008–2011

The City conducted seven community consultations in preparation for its first draft Cultural Diversity Strategy. Key recommendations from the consultations included:

- the provision of information on Council services in languages other than English
- strengthening partnerships with community groups and organisations to develop strategies to promote community harmony
- to continue to employ staff in key customer and community service positions that have language skills that match those of the community group
- the development of a Multicultural Communication Protocol.

### Living in Harmony Program

Held in March, the City's Living in Harmony Program continues to gain momentum and status within the community. Conducted in partnership with a variety of community organisations, this month-long event engages a broad cross-section of our city's population.

In 2007, the program was expanded to include cultural tours, workshops and special events.

Various community groups participated in tours to the Museum of Ancient Cultures, Nan Tien Temple and the Chinese Garden of Friendship. Aboriginal Cultural Tours and City Heritage Walking Tours were also offered.

Aboriginal Culture Workshops featured in the program and a special workshop was held for Chinese-speaking communities. This workshop included an interpreter.

A multicultural concert representing more than 12 countries was a highlight of the 2007 Living in Harmony Program. In their debut performance at Sydney Town Hall, The Harmony Choir presented the vocal talents of more than 100 people – including 60 newly-arrived migrants. Audience attendance for the event exceeded 1,700 people.

### Indonesian Speaking Community Research Project

The Indonesian community is the second largest non-English speaking community in the City of Sydney LGA and one of the fastest growing communities in the city. In order to enhance the City's understanding of this community, Council supported May Murray Neighbourhood Centre in conducting a research project to determine the needs and issues facing the Indonesian community.

Following interviews with 160 residents and local businesses, key findings included the need to provide information translated into Indonesian languages – particularly information on tenancy issues. The provision of flexible English classes was also identified as a priority.

### The City of Sydney Super V Multicultural Volunteer Program

Encouraging volunteers from diverse cultural backgrounds to contribute to the community, this program supports volunteers in a variety of works which facilitate an understanding and appreciation of different cultures.

In 2006/07 volunteers from a range of cultural backgrounds took an active role in the Living in Harmony Program including assisting at the Sydney Town Hall Concert and guiding the cross cultural tours such as the Chinese-language Aboriginal Cultural Tour.

Training and social support are a major component of the Super V Multicultural Volunteer Program. In 2006/07, two Volunteer Recognition events provided opportunities for volunteers to exchange ideas and share experiences and two training courses, cross cultural awareness and senior first aid, were conducted.

# Work on private land

## Work on private land – S428 (2) (k)

LOCATION	NATURE OF WORKS	COST INCURRED (INCL. GST)	AREA OF WORKS (M2)
Redfern Neighbourhood Service Centre	Use and fit out of ground floor as commercial office space to accommodate the City of Sydney Redfern Neighbourhood Service Centre.  Works include new glazed shopfront with security grille and the addition of two awning fascia signs and one window sign.	\$250,000	n/a
Surrey Street Playground	Removal of a tree on private land. The roots of the tree were impacting on a boundary wall owned by the City. Council also trimmed a tree overhanging the playground.	\$1,600	na
36 College Street Sydney – Marriott Hotel	Black granite paving to hotel forecourt and driveway.	\$109,000	137
130 Elizabeth Street, Sydney	Black granite paving, granite steps, stainless steel handrail, balustrade and waterproofing.	\$130,000	80
175 Liverpool Street Sydney – AMEX building	Remove and replace pebblecrete paving (including replacement of waterproof membrane) to achieve consistent footpath cross falls on Council-owned footpath.	\$57,532	160

The City also undertook granite paving works to small areas of privately-owned land where the building alignment was set back from property boundaries. This occurred in Elizabeth Street, Liverpool Street, Kent Street, Bathurst Street and College Street. Completion of these small areas of paving have achieved a unification of the public domain and enhanced the street environment.





# Contributions and grants

## Contributions/grants to organisations and individuals – s428 (2) (l)

<b>CITY OF SYDNEY GRANTS/SPONSORSHIPS SUMMARY 2006/07</b>	
Local Community Grants	\$379,915
Quick Response Grants	\$66,145
Community Festivals	\$136,000
Cultural Sponsorships	\$533,150
Major Festivals	\$1,498,000
Community Services Grants	\$449,701
Environment Grants	\$132,208
Business Support Grants	\$300,000
Heritage Grants	\$114,000
Conference Grants	\$12,000
Accommodation Grants	\$2,268,543
Reduced Rates Major Venues (value in kind)	\$232,401
Reduced Rates Community Venues (value in kind)	\$43,431
Street Banner Program (value in kind)	\$161,385
<b>CITY OF SYDNEY LOCAL COMMUNITY GRANTS 2006/07</b>	
Acceptance Sydney for Gay and Lesbian Catholics Inc.	\$1,000
AIDS Council of NSW (ACON)	\$2,000
AIDS Council of NSW (ACON)	\$4,729
AIDS Council of NSW (ACON)	\$4,000
Asthma Foundation of NSW (AFNSW)	\$4,970
Aunties & Uncles Co-operative Family Project Ltd	\$3,475
Australian Architecture Association	\$5,000
Australian Artists Society Incorporated	\$5,000
Australian Breastfeeding Association Bondi Junction Group	\$2,462
Australian Critical Race and Whiteness Studies Association Inc. (ACRAWSA)	\$3,000
Bridge For Asylum Seekers Foundation (BASF)	\$5,000
Caught Short	\$3,500
Centacare Catholic Community Services	\$5,000

<b>CITY OF SYDNEY LOCAL COMMUNITY GRANTS 2006/07</b>	<b>CASH</b>
Chinese Australian Services Society Co-op Ltd (CASS)	\$5,000
Chinese Australian Services Society Co-op Ltd (CASS)	\$5,000
Chinese Heritage Association of Australia Inc.	\$1,200
Chinese Women's Association of Australia Inc.	\$2,000
City of Sydney Residents Network (RESNET) Incorporated	\$4,573
Connect Redfern	\$5,000
Crystal Set South Sydney Senior Singers Choir	\$800
DirtyFeet Dance Collective	\$4,000
Disability Services Australia	\$4,423
Down Syndrome New South Wales	\$2,640
Eastern Respite & Recreation	\$5,000
Eddie Dixon Centre	\$1,500
Erskineville Kids Organisation	\$4,000
Erskineville Public School P & C Association	\$5,000
Faculty of Humanities and Social Sciences, University of Technology Sydney	\$1,500
Filipino Women's Working Party	\$5,000
FLASCA Inc. (Forest Lodge After School Care Association Incorporated)	\$5,000
Foley House Incorporated	\$3,000
Forest Lodge and Glebe Coordination Group (Flag)	\$5,000
Forest Lodge Public School Parents & Citizens Association	\$3,000
Friends of the National Art School (FONAS)	\$2,500
Friends of the National Art School (FONAS) and St Vincent's Campus Art Committee	\$2,500
Girl Guides Association New South Wales (East Metropolitan Region)	\$3,000
Glebe Area Tenants Group	\$2,500
Glebe Art Show	\$2,500

## Contributions and Grants

<b>CITY OF SYDNEY LOCAL COMMUNITY GRANTS 2006/07</b>	<b>CASH</b>
Glebe Police & Community Youth Club	\$4,950
Green Square Community Church, St James, Beaconsfield	\$5,000
Harris Community Scholarship Fund Association Inc.	\$2,000
Harry Joseph Wark	\$4,000
Hopestreet Urban Compassion	\$4,000
Inform NSW	\$5,000
Inner City Care	\$5,000
Inner City Domestic Violence Action Group	\$4,500
Inner Sydney Tenants Advice & Advocacy Service	\$3,000
Jessie Street National Women's Library	\$5,000
Jewish Care	\$3,000
Junction House Inc.	\$3,500
Kings Cross Arts Guild	\$5,000
Matthew Talbot Hostel	\$3,350
Millers Point Youth and Employment Partnership	\$5,000
Millers Point, Dawes Point, The Rocks Resident Action Group	\$2,600
Mudgin-Gal Aboriginal Corporation	\$4,300
New Theatre (Sydney) Incorporated	\$3,150
Newtown Public School Aboriginal Parents Group	\$3,000
Oasis Youth Support Network (Salvation Army)	\$4,000
PACT Youth Theatre Inc.	\$2,800
Pedestrian Council of Australia	\$5,000
People Living with HIV/AIDS NSW	\$5,000
Poets Union Inc.	\$2,000
Pride History Group Incorporated	\$5,000
Randwich South Sydney Family Day Care	\$5,000
ReconciliACTION Network (RAN)	\$3,000
Redfern & Waterloo Neighbourhood Advisory Boards	\$2,000
Refugee Language Program	\$3,710

<b>CITY OF SYDNEY LOCAL COMMUNITY GRANTS 2006/07</b>	<b>CASH</b>
Rotary Club of Sydney Inc.	\$1,000
Shakespeare Globe Centre Australia	\$3,800
Sisters of Charity Outreach – A Division of St Vincents Clinic	\$3,670
South East Neighbourhood Centre	\$3,000
South East Neighbourhood Centre	\$3,000
South Sydney Aboriginal Corporation Resource Centre	\$5,000
South Sydney Anglican Parish	\$5,000
South Sydney Community Aid Co-op Multicultural Neighbourhood Centre	\$5,000
South Sydney Community Aid Co-op Multicultural Neighbourhood Centre	\$3,500
South Sydney Rabbitohs	\$3,000
South Sydney Youth Services	\$4,000
South Sydney Youth Services	\$5,000
SquatSpace	\$2,500
St John's Anglican Church, Darlinghurst	\$2,500
Surry Hills Neighbourhood Centre	\$2,500
Surry Hills Neighbourhood Centre	\$500
Sydney Aboriginal Language Centre	\$4,000
Sydney Gay & Lesbian Choir	\$1,000
Sydney Korean Women's Cultural Centre (KWCC)	\$4,855
Sydney Maritime Museum Ltd/ Sydney Heritage Fleet	\$5,000
Sydney Roleplaying Games Association	\$1,500
Technical Aid to the Disabled	\$5,000
The Alan Duff Charitable Foundation for Books in Homes, Australia	\$5,000
The Ethnic Communities' Council of NSW Incorporated	\$5,000
The Festivalists Ltd	\$2,000
The Mustard Seed Uniting Church Ultimo/Pyrmont	\$5,000
The Shop Women & Girls Centre	\$4,000
The Shop Women & Girls Centre	\$1,500

## Contributions and Grants

<b>CITY OF SYDNEY LOCAL COMMUNITY GRANTS 2006/07</b>	<b>CASH</b>
The Uniting Church in Australia Property Trust (NSW) for the Wesley Mission, Sydney	\$2,000
The Wayside Chapel	\$5,000
The Women's Library Association Inc.	\$4,000
Therese Sweeney (Memory Bank Cultural Media)	\$4,840
Toddlers Junction Occasional Childcare Centre	\$2,958
University of NSW Community Development Project	\$5,000
Vibewire Youth Services	\$5,000
Walla Mulla Family and Community Support Service	\$4,000
Women's & Girls' Emergency Centre	\$2,660
<b>Total</b>	<b>\$379,915</b>

<b>CITY OF SYDNEY QUICK RESPONSE GRANTS 2006/07</b>	<b>CASH</b>
Aboriginal Churches Partnership of Redfern and Waterloo	\$1,000
Aboriginal Community Justice Group Redfern	\$1,000
Aboriginal Housing Company	\$1,000
Accessible Arts	\$909
Allan Colliss – Aboriginal Womens Rugby League Team	\$200
Asylum Seekers Centre of New South Wales	\$1,000
Australia Day Botany Bay Regatta Committee	\$500
Australian Universities Rugby League (Daniel Smith)	\$273
Bluey Day (Peter McIntosh)	\$1,000
Boomalli Aboriginal Artists Co-operative	\$600
Brightest Young Minds Foundation	\$500
Chippendale Residents' Interest Group	\$650
Community Action Against Homophobia	\$1,000
Cycling Promotion Fund	\$2,000
Dancefever	\$800

<b>CITY OF SYDNEY QUICK RESPONSE GRANTS 2006/07</b>	<b>CASH</b>
Darlington Dingo's Netball	\$1,000
Dub Picnic (Sashka Koloff)	\$600
Environmental Defender's Office Ltd	\$1,000
Facilities Management Association of Australia	\$1,000
FILEF (Federation of Italian Migrant Workers and their Families)	\$1,000
Gadigal Redfern La Perouse Junior Cricket Club	\$250
Gadigal Redfern La Perouse Junior Cricket Club	\$250
Gallery 4A (Anne Walton)	\$1,000
Glebe Community Gardens	\$500
Glebe Community Gardens	\$500
Harris Community Centre	\$2,000
ICAMPA	\$720
International Pen Sydney Centre Inc. (Sydney PEN)	\$963
International Volunteers for Peace	\$1,000
Kings Cross Arts Guild	\$1,000
Kings Cross Bikers (Jenny Watson obo Randall Nelson)	\$750
Koori Kids School Initiatives	\$450
Lend Lease	\$500
Local Government Association of NSW	\$500
Luncheon Club AIDS Support Group	\$1,000
Metropolitan Local Aboriginal Land Council (Pierre Gawronski)	\$1,000
Ministry for Peace	\$1,000
Nature Conservation Council	\$1,000
New Theatre	\$1,000
NSW Sorry Day Committee	\$1,000
NSW Young Lawyers Animal Rights Committee	\$500
Paddington Public School	\$1,000
Parnassus Den	\$500
Poets Corner Preschool Redfern	\$1,000
Pymont Progress	\$500

## Contributions and Grants

<b>CITY OF SYDNEY QUICK RESPONSE GRANTS 2006/07</b>	<b>CASH</b>
Recreation and Peer Support	\$1,000
Redfern Break Party (Scott Thomson)	\$1,000
Redfern Legal Centre	\$1,000
Redkite	\$500
Refugee Council of Australia	\$1,000
Rugby League Memorial Sevens (Garry Bell)	\$500
Shelter New South Wales	\$1,000
South Sydney Youth Services	\$1,000
Spanish Community Care Association	\$1,000
Spanish Film Festival	\$1,000
Stomp It – Trevor Knox	\$1,000
Sydney Bicycle Messenger Association (SYDBMA)	\$1,000
Sydney Children's Hospital Foundation	\$1,000
Sydney Walking Network (Bill Orme)	\$1,000
The Glebe Society Inc	\$600
The Play Society Inc.	\$1,000
The Red Room Company	\$1,000
The Redfern RSL Branch Sub Branch	\$600
The Returned and Services League of Australia (Dr Wilfrid Ewens)	\$500
The United Nations Youth Association	\$300
Tibetan Institute of Performing Arts	\$500
Tribal Warrior Association	\$1,000
U16 Australian National Basketball Championship (Rhiaan Te Hira)	\$800
University of New South Wales (UNSW)	\$900
UNSW – Interior Architecture Program	\$500
UNSW Mandarin Debating and Chinese Culture Society	\$1,000
UTS Gallery	\$1,000
Waterloo Storm	\$1,000
Rugby League Football Club	\$1,000
We Love the "Loo Too" Community Event (Jeanette Ravet)	\$500
Wirringa Baiya Aboriginal Women's Legal Centre	\$720

<b>CITY OF SYDNEY QUICK RESPONSE GRANTS 2006/07</b>	<b>CASH</b>
Women's and Girls' Emergency Centre	\$1,000
Woolloomooloo Film Society	\$1,000
Working Harbour Coalition	\$960
World Deaf Basketball World Championship (Sokong Kim)	\$500
Yen Shang Tang True Buddha Order	\$850
<b>Total</b>	<b>\$66,145</b>

<b>CITY OF SYDNEY COMMUNITY FESTIVALS 2006/07</b>	<b>CASH</b>
City Aboriginal Multipurpose Association	\$14,000
Glebe Street Fair	\$15,000
Italian National Day Celebrations Committee	\$5,000
Marrickville Council	\$7,500
Newtown Neighbourhood Centre	\$7,500
PACT Youth Theatre	\$20,000
Pymont Ultimo Chamber of Commerce	\$7,000
Surry Hills Neighbourhood Centre	\$15,000
Sydney Greek Orthodox Community of New South Wales	\$15,000
UnitingCare Harris Community Centre	\$10,000
Walla Mulla Family and Community Support	\$10,000
Walla Mulla Family and Community Support	\$10,000
<b>Total</b>	<b>\$136,000</b>

<b>CITY OF SYDNEY CULTURAL SPONSORSHIPS 2006/07</b>	<b>CASH</b>
Aboriginal Dance Theatre Redfern	\$10,000
AIDS Trust of Australia	\$15,000
Art Gallery of New South Wales	\$10,000
Arts Law Centre of Australia	\$8,000
Australian Architecture Association	\$10,000
Australian Brandenburg Orchestra	\$30,000
Australian Business Arts Foundation	\$30,000
Australian Centre for Photography	\$15,000

## Contributions and Grants

<b>CITY OF SYDNEY CULTURAL SPONSORSHIPS 2006/07</b>	<b>CASH</b>
Australian Dance Council Ausdance NSW	\$10,000
Chinese Youth League of Australia	\$10,000
Club Wild – St Laurence Community Services Inc	\$15,000
Darlinghurst Theatre Company	\$7,500
Eastside Arts	\$7,500
Edge Productions Inc	\$10,000
Gadigal Information Service Aboriginal Corporation	\$25,000
Griffin Theatre	\$6,000
Half Dozen Inc	\$7,500
History Council of NSW Inc	\$10,000
Kings Cross Arts Guild	\$4,150
Metro Screen Ltd	\$25,000
Millers Point Youth Employment Partnership	\$7,500
Museum of Applied Arts and Sciences	\$20,000
Museum of Contemporary Art	\$20,000
Object – Australian Centre for Craft and Design	\$10,000
Performance Space	\$35,000
Queer Screen	\$10,000
Seymour Theatre Centre	\$20,000
St Barnabas Anglican Church	\$85,000
Sydney Dance Company	\$35,000
Sydney Improvised Music Association	\$10,000
The Australian Theatre for Young People	\$15,000
<b>Total</b>	<b>\$533,150</b>

<b>CITY OF SYDNEY MAJOR FESTIVALS 2006/07</b>	<b>CASH</b>
Australia Day Council of NSW	\$110,000
Biennale of Sydney	\$180,000
New Mardi Gras	\$110,000
Sydney Festival	\$1,000,000
Sydney Film Festival	\$75,000
Sydney Writers Festival	\$23,000
<b>Total</b>	<b>\$1,498,000</b>

<b>CITY OF SYDNEY COMMUNITY SERVICES GRANTS 2006/07</b>	<b>CASH</b>
Anti-Defamation Commission Inc and Chinese Australia Forum Inc	\$50,000
Australian Red Cross NSW	\$15,000
Brown Nurses Inner City Ministry Ltd	\$6,000
Centipede	\$45,000
Glebe Youth Service	\$75,000
Older Women's Network Sydney	\$10,000
OzHarvest Food Rescue	\$19,361
Reclink Inc	\$11,000
South Sydney Transport Inc	\$33,000
St James Primary School Glebe	\$8,000
Super V Project	\$13,000
Surry Hills Neighbourhood Centre Co-op Ltd	\$12,500
Sydney Maritime Museum Ltd/Sydney Heritage Fleet	\$10,000
Sydney Peace Foundation	\$30,000
The Centre for Volunteering NSW	\$15,000
The Factory Community Centre	\$15,000
The Wayside Chapel	\$10,000
Twenty10 GLBT Youth Support	\$20,000
Ways Youth Services	\$10,000
Women's and Girl's Emergency Centre Inc	\$8,840
Youth Off the Streets	\$33,000
<b>Total</b>	<b>\$449,701</b>

## Contributions and Grants

<b>CITY OF SYDNEY ENVIRONMENT GRANTS 2006/07</b>	<b>CASH</b>
Blackfriars Children's Centre	\$5,015
Earth Hour	\$20,000
Erskineville Public School P & C Association	\$9,623
Erskineville Public School P & C Association	\$9,700
Ethnic Communities Council of NSW	\$9,775
Ethnic Communities Council of NSW	\$9,800
FRROGs (Friends Residents/Ratepayers of Orphan School Creek Gully)	\$9,695
National Parks Association of NSW	\$7,000
Observatory Hill Environmental Education Centre	\$9,550
Pyrmont Ultimo Urban Landcare Group	\$5,000
Pyrmont Ultimo Urban Landcare Group	\$7,050
Total Environment Centre	\$10,000
World Wildlife Fund	\$20,000
<b>Total</b>	<b>\$132,208</b>
<b>CITY OF SYDNEY BUSINESS SUPPORT GRANTS 2006/07</b>	<b>CASH</b>
Darlinghurst Business Partnership	\$25,000
The Play Society	\$40,000
Paddington Chamber of Commerce	\$30,000
Glebe Chamber of Commerce	\$40,000
Kings Cross Partnership Incorporated	\$45,000
Kings Cross Partnership Incorporated	\$25,000
Newtown Entertainment Precinct Association	\$30,000
Newtown Entertainment Precinct Association	\$10,000
Marrickville Council	\$50,000
YHA NSW	\$5,000
<b>Total</b>	<b>\$300,000</b>

<b>CITY OF SYDNEY HERITAGE GRANTS 2006/07</b>	<b>CASH</b>
38 Hordern Street, Newtown	\$10,000
1 Junction Lane, Woolloomooloo	\$2,700
64 Erskineville Road, Erskineville	\$10,000
437 Glebe Point Road, Glebe	\$5,435
88 City Road, Chippendale	\$1,300
144 Pyrmont Street, Pyrmont	\$10,000
21 Newton Street, Alexandria	\$3,500
Hero of Waterloo, 81 Lower Fort Street, Milsons Point	\$10,000
36 High Holborn Street, Surry Hills	\$10,000
Greek Orthodox Church – St Sophia 411A Bourke Street, Surry Hills	\$4,395
1 Amy Street, Erskineville	\$10,000
St Canice Church, 28 Roslyn Street, Elizabeth Bay	\$10,000
8 Marshall Street, Surry Hills	\$2,670
Holy Trinity Church, 626 Bourke Street, Surry Hills	\$10,000
22 Linthorpe Street, Newtown	\$10,000
10 Bridge Street, Erskineville	\$4,000
<b>Total</b>	<b>\$114,000</b>

<b>CITY OF SYDNEY CONFERENCE GRANTS 2006/07</b>	<b>CASH</b>
International Crime Prevention Through Environmental Design Association	\$7,000
Mental Health Coordinating Council	\$5,000
<b>Total</b>	<b>\$12,000</b>



## Contributions and Grants

<b>CITY OF SYDNEY ACCOMMODATION GRANTS 2006/07</b>	<b>CASH</b>
Aleena Home Care	\$21,438
Asia Australia Artist Association (Gallery 4A)	\$51,991
Association to Resource Cooperative Housing Ltd	\$28,788
Australian Guild of Screen Composers	\$804
Australian Guild of Screen Editors	\$804
Beehive Industries	\$155,197
Darlinghurst Theatre Company	\$41,000
East Coast Theatre Company	\$15,000
East Sydney Community-based High School	\$62,375
Eastern Sydney Respite and Recreation	\$20,000
Emergency Architects Australia	\$30,000
Gay & Lesbian Rights Lobby	\$6,730
Glebe Community Development Project	\$2,000
Glebe Urban Research Project	\$2,000
Inner City Legal Centre	\$18,000
Inner Sydney Regional Council for Social Development	\$51,172
Jane Evans Day Centre	\$8,310
Jessie Street Women's Library	\$110,770
Kings Cross Community and Information Centre	\$59,999
KU Children's Services: Frances Newton Pre-School	\$12,499
KU Children's Services: James Cahill Pre-School	\$25,000
KU Children's Services: John J Carroll Pre-School	\$22,000
KU Children's Services: Lance Pre-School and Child Care Centre	\$64,023
KU Children's Services: Maybanke Pre-School	\$10,512
KU Children's Services: Phillip Park Children's Centre	\$97,793
KU Children's Services: Rushcutters Bay Pre-School	\$29,999
KU Children's Services: Sunbeam Kindergarten	\$25,000

<b>CITY OF SYDNEY ACCOMMODATION GRANTS 2006/07</b>	<b>CASH</b>
KU Children's Services: Ultimo Child Care Centre	\$100,000
Leichhardt Community Transport Group	\$1,800
Leichhardt Marrickville Youth Project	\$9,900
Luncheon Club	\$30,000
Magic Pudding Childcare Centre	\$105,491
Mandala Community Counselling Services	\$5,000
Metro Screen	\$15,840
Metropolitan Community Church Sydney	\$61,852
Mudgin-gal Aboriginal Corporation/ Women's Refuge	\$17,000
Older Women's Network	\$30,000
PACT Youth Theatre	\$52,919
People Living with HIV/AIDS	\$5,000
Physical Disability Council of NSW	\$2,125
PRIDE History Group	\$7,500
Radio Eastern Sydney	\$13,700
Radio for the Print Handicapped	\$18,108
Recreation and Peer Support	\$836
Redfern Aboriginal Corporation	\$131,364
Redfern Legal Centre	\$28,972
Rosebery Child Care Centre	\$20,000
SDN Children's Services: Lois Barker Childcare Centre	\$70,000
SDN Children's Services: Pymont Childcare Centre	\$50,000
SDN Children's Services: Surry Hills Childcare Centre	\$120,000
SESI: Kings Cross Early Child Health Centre	\$10,000
South East Neighbourhood Centre	\$25,000
South Sydney Community Aid Cooperative MNC	\$15,000
South Sydney Heritage Society Inc.	\$7,500
SSWAHS: Glebe Early Child Health Centre	\$10,500
SSWASH: Redfern Early Child Health Centre	\$10,500

## Contributions and Grants

<b>CITY OF SYDNEY ACCOMMODATION GRANTS 2006/07</b>	<b>CASH</b>
Surry Hills Neighbourhood Centre & Occasional Care Centre	\$75,000
Sydney Gay & Lesbian Choir	\$20,000
Sydney Multicultural Community Services	\$5,000
Sydney PRIDE Centre	\$7,500
The Protective Behaviours Consultancy Group	\$15,000
The Women's Library	\$30,692
Tom Bass Sculpture Studio School	\$21,682
Vibewire Youth Services	\$69,000
Walla Mulla Family & Community Support	\$43,788
Women in Film and Television	\$1,770
Wrap with Love Inc.	\$30,000
<b>Total</b>	<b>\$2,268,543</b>

<b>CITY OF SYDNEY REDUCED RATES MAJOR VENUES 2006/07</b>	<b>VIK</b>
60th Dhammachai Education Foundation	\$2,909
Alliance Francaise de Sydney	\$2,712
Arts on Tour	\$4,545
Australia Business Arts Foundation	\$8,182
Australian Architecture Association	\$2,273
Australian Business Arts Foundation	\$3,182
Australian Conservation Foundation	\$1,705
Australian Council of Social Service (ACOSS)	\$4,091
Australian Readers Challenge	\$2,273
Australian Red Cross – NSW State Disaster Recovery Committee	\$2,727
Australians for Lebanon (Arab Council of Australia)	\$4,545
Bell Shakespeare Company	\$1,705
Bharatiya Vidya Bhavan Australia	\$1,659
CanTeen	\$2,386
Chinese Parents Association	\$3,636
City of Sydney Historical Association	\$1,358
Climate Action Network Australia (CANA)	\$4,545

<b>CITY OF SYDNEY REDUCED RATES MAJOR VENUES 2006/07</b>	<b>VIK</b>
Council on The Ageing (NSW)	\$2,705
Eating Disorders Foundation Inc.	\$4,545
Fair Trade Association of Australia and New Zealand	\$1,136
Goethe-Institut Sydney	\$2,045
Inner City Aboriginal Multi-Purpose Association (ICAMPA)	\$7,273
Leishman and Associates	\$2,136
May Murray Neighbourhood Centre Inc.	\$2,164
McGrath Foundation	\$11,506
Metropolitan Community Church	\$5,364
Mission Australia	\$5,455
NISAD Schizophrenia Research	\$8,182
North Bondi Junction Surf Life Saving Club	\$1,636
NSW Institute of Sport	\$2,614
NSW Jewish Board of Deputies	\$8,182
NSW Police	\$7,273
NSW Police	\$9,091
Oxfam Australia	\$2,886
Paddington Public School	\$2,727
Palace Nominees T/A Chauvel Cinema	\$2,045
Public Interest Advocacy Centre (PIAC)	\$2,091
Public Schools Charity Concert Committee	\$4,403
Radio Community Chest Incorporated	\$3,318
Robert Mac – Once Upon a Deadline	\$1,364
Royal Blind Society	\$4,477
St Vincent de Paul Society	\$4,057
St Vincent's Private Hospital	\$2,712
Surf Life Saving NSW	\$4,091
Sydney Children's Hospital Foundation	\$2,273
Sydney Children's Hospital Foundation	\$8,182
Sydney Cultural Council	\$2,614
Sydney Medically Supervised Injecting Centre	\$2,500
Sydney Secondary College	\$3,727



## Contributions and Grants

<b>CITY OF SYDNEY REDUCED RATES MAJOR VENUES 2006/07</b>	<b>VIK</b>
Sydney Symphony	\$3,182
The Aurora Group – A Ruby Foundation	\$4,081
The Cancer Council Australia	\$2,545
The Heart Research Institute	\$4,091
The Play Society Inc.	\$2,273
UNSW, UTS & University of Sydney	\$7,273
Women's Health NSW	\$5,455
Working Harbour Coalition	\$7,273
Yalari Ltd	\$2,273
Youth Off the Streets	\$2,727
A further 3 organisations received venue hire which was valued at less than \$1,000 totalling a value of \$2,023	\$2,023
<b>Total</b>	<b>\$232,401</b>

<b>CITY OF SYDNEY REDUCED RATES COMMUNITY VENUES 2006/07</b>	<b>VIK</b>
Ausdance – Dirtyfeet Collective	\$1,546
Australian Artist Society Inc.	\$2,536
Australian Artists Association	\$2,088
Australian Theatre of the Deaf	\$4,400
Australian Women's Self Defence Academy	\$5,600
Gay & Lesbian Martial Arts – Australian Women's Self Defence Academy	\$3,205
Older Women's Network	\$9,110
South Sydney Community Aid	\$1,520
A further 46 organisations received community venue hire which was valued at less than \$1,000 totalling a value of \$13,426	\$13,426
<b>Total</b>	<b>\$43,431</b>

<b>CITY OF SYDNEY STREET BANNER PROGRAM 2006/07</b>	<b>VIK</b>
AIDS Trust of Australia	\$2,295
Alliance Francaise	\$6,300
Art Gallery of New South Wales	\$10,215
Art Gallery of NSW	\$17,730
Australian Jockey Club	\$11,520
Cerebral Palsy Association	\$2,100
Department of Ageing, Disability and Home Care	\$5,640
Fairfax Media	\$6,885
Goethe Institute	\$3,480
Historic Houses Trust	\$16,920
Jeans for Genes Day	\$3,030
McGrath Foundation	\$1,935
Ministry for Peace	\$6,705
Motor Neurone Disease Association of NSW	\$4,140
National Breast Cancer Foundation	\$2,400
NSW Sorry Day Committee	\$1,380
Oxfam	\$4,320
POB Australian Tour Pty Ltd	\$6,480
Premiers Department	\$17,520
Reserve Forces Day	\$1,170
Reserve Forces Day Council	\$1,170
Reserve Forces Day Council Inc.	\$1,320
SIDS and Kids	\$1,200
Sisters of the Good Samaritan of the Order of St Benedict	\$660
South Eastern Area Health Service	\$1,260
Spanish Film Festival	\$1,530
Sydney Opera House	\$3,420
Sydney Symphony Orchestra	\$4,590
The Cancer Council	\$3,030
The Children's Hospital at Westmead	\$1,320
The Children's Hospital Westmead	\$1,470
University of Technology Sydney	\$8,250
<b>Total</b>	<b>\$161,385</b>

# Human resources

## Human Resource Activities – S.428 (2) (m)

As at 30 June 2007, the City employed 1,682 staff, including 30.73 temporary staff and 43.91 casual staff (full time equivalent).

During 2006/07, the City experienced an average vacancy rate of 8.85%. Staff turnover in Building Surveyor and Health Surveyors positions were particularly problematic due to the shortage of qualified and skilled applicants.

The City continued to focus on managing attendance behaviour with a view to reducing the negative impact of staff absenteeism. Sick leave is recorded as a key performance indicator and is reviewed quarterly by the Executive on a section by section basis. Performance incentives are provided through the Council's Enterprise Agreement. In 2006/07, the number of sick days taken was less – an average of 7.04 days sick leave were taken per employee compared with 7.65 days the previous year.

The City continues to implement strategies that improve workplace health and safety and reduce the negative impact of injuries to staff. The City fully implemented its Corporate Occupational Health and Safety Plan for 2006/07. As at June 2007, the City experienced six lost time incidents (a reduction of 45% on 2005/06 figures) and incurred 104 days lost to injury (a reduction of 67% on 2005/06).

The City is a self insurer for workers compensation purposes. In December 2006, a new three-year self-insurance licence was issued to the City by WorkCover. Through proactive claims management, health promotion, safety prevention programs and intensive injury management systems, the City has continued to reduce open claims and achieve expenditure savings. The City has maintained the outstanding claims estimate and achieved savings on settled claims.

Council has continued its strategic and coordinated approach to training development framework through the Professional Development Program. The City has reviewed its training administration arrangements, continued the Frontline Management Training Program for all supervisors, enhanced its Certificate IV training programs and extended its Higher Education Study Assistance Program to all staff.

During 2006/07, the City invested \$1.5 million on the training and development of its employees. The Professional Development Program, which features a number of opportunities for staff to increase their professional capabilities, has had a positive influence on staff retention. The Program has also assisted Council attract new staff in a tight employment market.

# Equal employment

## Equal Employment Opportunity (EEO) Activities – S.428 (2) (n)

EEO is integral to effective employee relations within the City of Sydney and has been achieved through policy change and review, staff development and education. Workplace change has included the review and enhancement of Award and Enterprise Agreement provisions.

### Management Plan objectives include:

1. Maintain employment policies and practices that are consistent with anti-discrimination legislation and ensure fair and equitable access to jobs, conditions of employment, promotions, training and development opportunities.
2. Gain the commitment of all staff and Councillors to an equitable working environment that is free from unlawful discrimination and harassment.
3. Seek to employ a range of staff at all levels that reflects the social composition and diversity of the community.

### Strategies to achieve these objectives include:

1. Actively incorporate EEO principles into all policies and practices impacting on City of Sydney staff.
  - Review primary workplace policies each year.
2. Integrate EEO principles into mainstream training and development activities and implement specialist EEO training initiatives.
  - Compliance training on EEO, anti-discrimination and workplace behaviour is provided to all staff annually.
3. Communicate and promote the principles and practices of EEO in the City of Sydney.
  - The City's recruitment process was external audited and recommendations are being implemented.
4. Implement initiatives and special programs to assist the recruitment and advancement of EEO groups.
  - EEO Management Plan Staff Survey completed.
  - Contact has been established with Aboriginal community groups and gay, lesbian, bi-sexual and trans-gender groups for recruitment and policy review arrangements.

## External bodies exercising delegated functions – S428 (2) (o)

Nil return

## Controlling interest in companies – S428 (2) (p)

Nil return

# Partnerships

## **Partnerships, cooperatives and other joint ventures – S428 (2) (q)**

### **3CBDs Greenhouse Initiative**

The 3CBDs Greenhouse Initiative is a partnership between City of Sydney, North Sydney Council, Parramatta City Council and the Department of Environment and Climate Change. The initiative assists commercial office tenants to improve their energy efficiency and reduce their carbon emissions. The 3CBDs Greenhouse Initiative represents the largest central business district in Australia, covering 30% of the nation's office space.

The 3CBDs initiative provides education, information, events and promotional opportunities to support action on climate change. The initiative also promotes 3CBDs signatory commitments to energy efficiency through marketing, media and other promotional activities.

### **The Watershed Sustainability Resource Centre**

The Watershed Sustainability Resource Centre is located at 218 King Street, Newtown.

The Watershed is a joint initiative of the City of Sydney and Marrickville councils, and is part of an ongoing commitment to support sustainable environments. In June 2006, both councils committed to a further three-year partnership for The Watershed. This commitment was substantiated through the signing of a Memorandum of Understanding between the councils in February 2007.

The Watershed was originally funded by the NSW Stormwater Trust – its objective was to raise community awareness on stormwater pollution and to promote water conservation. The function of the Watershed has since expanded to include a wide range of environmental initiatives including promoting energy and water efficiency and ways to achieve sustainable living.

Staff and volunteers at the Watershed provide information on worm farming and composting, permaculture, grey water reuse, rainwater tanks, recycling and natural cleaning products. The Watershed also offers a referral service for products and services.

### **Homelessness Outreach**

The City continues to partner with the NSW Department of Housing to fund a Homelessness Outreach and Support Service. This service, the Inner City Homelessness Outreach and Support Service (I-CHOSS) is provided by Mission Australia and the Haymarket Foundation. The Department of Community Services also contributes a brokerage fund for the service.

# Local Government

Local Government (General) Regulation 2005



# Rates and charges

## Clause 132

### Details of Written Rates & Charges Rates & Charges Written Off 2006/07

Eligible Persons\* \$1,386,457.34

\* Eligible persons are City of Sydney pensioners who have been issued with a pensioner concession card by Centrelink or the Department of Veteran's Affairs. It is City of Sydney's policy to provide eligible pensioners with a 100% rebate on Council rates.

# Council overseas visits

## Clause 217 (1)

### (a) Overseas visits undertaken by Councillors and others representing Council

#### Councillors

In May 2007, the Lord Mayor attended the C40 Large Cities Climate Change Summit in New York. The CEO and two City staff members also attended the event. Attendance was by invitation from the Lord Mayor of New York.

Council is a member of the C40 Large Cities Climate leadership group ("C40"). Participating in the Summit enables the City to benefit from Clinton Climate Change Initiative programs such as retrofitting public buildings to make them more energy efficient. Various other C40 projects include waste recycling, clean fuel, solar power and environmental monitoring.

On the trip to and from the Summit, the Lord Mayor stopped over in San Francisco, London and Shanghai to enable meetings with officials and to visit sites that could serve as beneficial examples for Sydney's environment and transport strategy development. Costs were partially met by the City of Sydney. C40 Summit organisers paid for the Lord Mayor's accommodation in New York.

#### Council Staff

In September 2006, Creative Director – Events, Gillian Minervini, and Program Manager – Events, Stephen Gilby, visited the 9th Beijing International Cultural Tourism Festival to meet with key Chinese Government representatives in relation to the City of Sydney's Chinese New Year Festival 2007. Attendance was by invitation from the Consulate General of the People's Republic of China. All costs (including airfares, accommodation, meals and transportation) were met by the Consulate.

In April 2007, Acting Director City Strategy Planning and Development, Alan Cadogan, attended the inaugural City Logistics Expo in Padova, Italy, to speak on the topic of Sydney's logistics planning. Attendance was by invitation from the Italian Chamber of Commerce and Industry in Australia, facilitated by the Australian Consul General in Milan. All costs (including airfares, accommodation, meals and transportation) were met by the Italian Chamber of Commerce and Industry.

Between 29 April 2007 and May 2007, Manager Customer Service, Jill Simpson; Business Services Manager, Sonja Bockholt; and Manager City Plan Development, Kathy Cusack attended the Women's Leadership Forum at Harvard Business School in Boston. The opportunity to participate in the Forum was part of an ongoing Staff Development Program. All costs were met by City of Sydney.

In May 2007, CEO Monica Barone; Chief of Staff, Amanda Graham; and Chief Policy Officer, James Zanotto; attended the C40 Large Cities Climate Change Summit in New York with the Lord Mayor. Prior to the Summit, they visited San Francisco, one of the City's Sister Cities. In San Francisco they attended various meetings with city officials and visited sites that related to environmental and transport projects.

Amanda Graham, Chief of Staff, travelled to London with the Lord Mayor. James Zanotto, Chief Policy Officer accompanied the Lord Mayor to London and Shanghai. Costs were partially met by the City of Sydney, with C40 Summit organisers paying for the CEO's accommodation in New York.

# Councillor payments

## **(a)(1) Payment of expenses and provision of facilities during the year to Councillors**

Details of particular categories of expenditure are as follows:

- (i) The cost of the provision of dedicated office equipment allocated to Councillors on a personal basis was \$3,105.46.
- (ii) Telephone calls made by Councillors, including mobile telephones provided by the council and from the landline telephones and facsimile services installed in Councillors' homes, totalled \$17,821.68.
- (iii) The cost of the attendance of Councillors at conferences and seminars was \$11,276.91.
- (iv) Expenditure on the training of Councillors and the provision of skill development for Councillors was \$983.64.
- (v) The cost of interstate visits undertaken by Councillors while representing Council was \$8,617.65.
- (vi) The cost of overseas visits undertaken by Councillors while representing Council was \$12,678.60.
- (vii) Costs incurred by a spouse, partner or other person who accompanied a Councillor in the performance of his or her civic functions totalled \$1,204.56.
- (viii) Expenditure on the provision of care for a child, or an immediate family member of a Councillor, to allow the Councillor to undertake his or her civic functions totalled \$460.

## **(b) Senior staff remuneration packages**

See S428 (2) (g)

# Children's services

## **(c) Activities to develop and promote services and programs that provide for the needs of children**

Throughout 2006/07 Council measured change in demand and supply for child care and responded to the need to improve services and environments for children across the City.

Since 2005, when the original Child Care Needs Assessment Study was undertaken, Council has been monitoring growth in child care services to assess the impact of strategies such as policy and physical building changes on overall supply.

Child Care Needs Study (update 2007) In the first half of 2007, Council undertook a Child Care Growth Study to determine whether strategies implemented by Council to meet demand for child care facilities had resulted in change. The study found that due to an increase in available places and planning for additional places, the demand for child care in early 2007 was not as pressing as it was at the same time in 2005. Since 2005, there were 507 new places available and an additional 873 places in the planning/construction phase.

Over the past year, Council has also been a significant provider of services for children, operating the following services:

**Redfern Occasional Child Care**, a 36-place occasional child care centre for children aged 0–5 years in the Redfern and Waterloo area. Following the completion of a refurbishment program in August 2006, the centre has been able to cater for more children and this has resulted in increased enrolments.

**Alexandria Child Care Centre**, a 66-place long day care centre for children aged 0–5 years. A new playroom catering for an additional 10 children, aged 0–2 years, opened in April 2007. This facility is part of Council's commitment to addressing the demand for child care for children under two years old with parents in the workforce.

**Hilda Booler Kindergarten**, a 40-place facility in Glebe and Broughton Street Kindergarten, a 18 place children's centre in Glebe. In January 2007, Council completed major upgrades to the outdoor playgrounds at these centres providing greatly improved outdoor environments for the attending children. Council also refurbished the children's and staff bathrooms at Hilda Booler Kindergarten.

Council also continued to operate after-school and school holiday programs for primary school aged children from facilities in Pyrmont, Ultimo, The Rocks, Woolloomooloo, Redfern and Surry Hills. Highlights over the past year include the successful Quality Assurance accreditation of the commonwealth government supported programs by the National Childcare Accreditation Council and a host of centre activities and excursions.

The City also continued plans to improve services provided from Surry Hills Occasional Care. The Surry Hills Community Facility upgrade, to be completed in 2008, will see a greatly improved child care facility with an increased number of child care places available.





# Residents' services

## **(d)(i) Activities to promote services and access to services for residents and other service users**

### **Aboriginal and Torres Strait Islander Peoples in the City of Sydney**

The City is committed to reconciliation. At all times, Council observes appropriate protocols for consulting, acknowledging and working with our Aboriginal and Torres Strait Islander communities.

In 2006/07, the City continued to develop and deliver programs to serve our Aboriginal and Torres Strait Islander residents, visitors and workforce. Council also continued to provide its Aboriginal and Torres Strait Islander Protocols for the information of other organisations and groups.

The Redfern Community Centre continued to host targeted programs for Aboriginal and Torres Strait Islander communities including: employment; after school care for children; playgroups; youth development and health initiatives. These activities were complemented by recreation classes, community meetings, community barbecues, dance rehearsals, music recording and special market days.

In addition to providing grants and sponsorships to stage festivals and celebrations, the City supported Aboriginal and Torres Strait Islander community organisations by providing office accommodation for festival groups.

Thousands of Aboriginal peoples took part in the Yabun Festival, Reconciliation Week and National Aborigines and Islanders Day Observance Committee (NAIDOC) Week events.

### **Community services and facilities**

The City provides a range of services and programs in community centres. The centres also offer social and community development opportunities and meeting places for local people in Sydney's City of Villages.

Council holds a variety of programs in the centres including sports competitions and classes in fitness, arts, women's lifestyle, music recording and hospitality training etc.

In 2006/07, the six community centres in Ultimo, Pyrmont, the Rocks, Redfern, Woolloomooloo and Chippendale recorded more than 400,000 overall attendances.

In 2006/07, special events within the different centres attracted more than 16,000 attendees. Events included community barbecues, markets, festivals and exhibitions as well as important cultural celebrations such as NAIDOC Week.

Gathering Ground, a special youth initiative held in the Redfern Community Centre, enabled more than 100 young people to gain skills the performing arts. Gathering Ground workshops included acting, acrobatics, music and dance.

In 2006/07 council offered a number of sport and fitness programs for a variety of ages. The City's Cycle To Work program attracted more than 250 participants and won a Heart Foundation Award.

While the City strives to serve all residents in general, focused programs meet the needs of identified priority groups.

The City offers employment programs for Aboriginal peoples in the Redfern Community Centre and ethno-specific programs for the Chinese community in Ultimo Community Centre. At the Pine Street Creative Art Centre in Chippendale, the City offers outreach art programs as well as a range of arts activities and free events for people of all ages.

In addition to operating community centre programs, the City is also committed to facilitating community group activities. The City provides 18 venues available for community organisations to hire at cost. In 2006/07, more than 3,500 events took place in these venues.

**Libraries**

In 2006/07, there were 984,694 library visits recorded across the City's 10 libraries and library staff responded to 482,427 enquiries.

The Library's website pages attracted more than 580,191 unique visitors.

Library loans totalled 1,300,947 with 22,983 inter branch deliveries and 16,713 housebound deliveries made.

There were 612 library program sessions held across our library network, attracting 9,879 participants.

Grants from the Library Council of the State Library of NSW have provided funds for the establishment of educational games for children and youth at each library. Additional funding has allowed for the extension of the Gay, Lesbian, Bisexual and Transgender (GLBT) and Aboriginal collections – the Koori collection.

**Young people in the City of Sydney**

In 2006/07, the City implemented the Youth Interagency Youth Strategy and Action Plan. It also continued to coordinate the City of Sydney Youth Interagency. Council's new Youth Work roles have also provided for enhanced youth development opportunities within the City.

A free youth newsletter, WAZZUP, was created to promote the Council's youth initiatives. Produced quarterly, WAZZUP is designed to attract Sydney's young people to programs and events provided by the City or other organisations.

Council provided direct youth services in five youth facilities for young residents 12–24 years old. The City runs after-school programs and school holiday programs in Glebe, Woolloomooloo, Pyrmont, Erskineville, Millers Point and Redfern and provides On the Move Transitions Programs in Glebe, Alexandria and Woolloomooloo. On the Move is designed to help young people aged 10–14 feel safe and comfortable about their transition from primary to high school.

In partnership with community organisations, the City provides a number of youth focussed programs and continues to address youth needs including unemployment and safe driving.

In 2006/07 the Drivin' for Employment program helped many young people gain their licences.

Lights Camera Action helped more than 70 indigenous people gain work in the film and television industry.

'Sound it Out', established in partnership with the Powerhouse Museum, provided opportunities for young people to explore their creativity through music and produce a CD.

In April 2007, the City, with the help of various partners, also organised a number of events to celebrate Youth Week.

**Gay, lesbian, bisexual and transgender people in the City of Sydney**

The Gay, Lesbian, Bisexual and Transgender (GLBT) community in the City of Sydney LGA is recognised as the largest GLBT community in Australia. The GLBT community is also identified in the City's Social Plan as a target group.

The City works closely with GLBT organisations and has established and maintains key partnerships and networks within the GLBT communities.

Through its membership of various working groups, the City is an active participant in the development of partnership initiatives to address emerging issues for the GLBT community.

The City is a member of various groups including: Same Sex Domestic Violence Working Group; the NSW Attorney General's Department Network of Government Agencies; Lesbian and Gay Anti-Violence Project Advisory Group and the NSW Beats Working Group.

The City's GLBT Project Coordinator consulted with 11 GLBT community groups and committees. Membership and active participation in these groups ensures effective links to the GLBT community.

In 2006/07, key City initiatives included:

- The Oxford Street History Walk 'Parade'
- The adoption of the Oxford Street Safety Strategy
- Seen it? Heard it? Report it! a campaign designed in partnership with NSW Police, NSW Attorney General's Department and the Lesbian and Gay Anti-Violence Project to support the GLBT community to report to the police incidences of homophobic violence and abuse
- The delivery of a series of self defence classes for the GLBT community (50 people participated)
- Participating in five training days for police at Surry Hills Local Area Command to familiarise police officers with current GLBT issues, e.g. homophobic violence and abuse
- Supporting the Surry Hills Licensing Accord. Attendance at Accord meetings has increased by 100% since early 2006
- Supporting the City of Sydney Relationship Declaration Program – the program has continued to grow with 36 couples registered, 31 of these are same sex partnerships
- Providing grants and support for GLBT and HIV/AIDS organisations through the Grants Programs. The Darlinghurst Business Partnership is supported through the City's Business Development Grants Program

## Residents' Services

- Supporting the Sydney Gay and Lesbian Mardi Gras Festival (February). The City is a major sponsor of this annual event and entered a float in the 2007 Mardi Gras Parade
- Sponsoring the Sydney Food and Wine Fair (October). This annual event raises money for the AIDS Trust.

### Safe City

In 2006/07, the City worked on a number of crime prevention and community safety initiatives as outlined in the recently endorsed Safe City Strategy 2007–2012. The strategy provides a framework to guide the City and its partners in tackling crime and safety issues affecting both the Central Business District and Sydney's urban villages.

Safe City initiatives include:

- the appointment of a Public Housing Liaison Officer to address complex crime and safety issues in public housing areas
- the development of fact sheets aimed at improving personal, apartment, transport and motor vehicle security
- co-ordinating projects for local young people including Midnight Basketball and Short Black Films
- continued promotion of general safety tips and Safe City information to residents
- ongoing Good Neighbourhood barbeques with the Police and NRMA Insurance
- working with seven liquor accords at improve safety and security in and around licensed venues
- working with planners to ensure Crime Prevention Through Environmental Design principles are built in to all new and existing developments.

### Community Support and Access Unit

Homeless Persons Information Centre (HPIC) is the NSW state-wide telephone information and referral service for people who are homeless or at risk of homelessness.

The City has provided this service since 1984. HPIC is funded by the City of Sydney, NSW Department of Community Services and the NSW Department of Housing.

In 2006/07, HPIC responded to a total of 54,106 calls.

### Homelessness Brokerage Program

The City of Sydney Homeless Brokerage Program assists people who are homeless and have low to moderate needs (i.e. people who do not require supervised accommodation) to secure long term accommodation.

The Homeless Brokerage Program assists clients from across metropolitan Sydney, with a focus on the central Sydney area. The service provides homeless people with short-term accommodation, food, transport and other support services to enable independent living.

The Homeless Brokerage Program service is provided by the YWCA of Sydney under contract to the City of Sydney. It is jointly funded by the City and the NSW Department of Housing.

In 2006/07, Brokerage assisted 1,081 clients or client groups (families) into stable medium term or longer term accommodation.

### Homelessness Outreach

Prior to 2006 the City fully funded the City Street Outreach Service. Since January 2006, the City and the NSW Department of Housing jointly fund the Inner City Homelessness Outreach and Support Service (I-CHOSS).

I-CHOSS is provided by Mission Australia and the Haymarket Foundation. Specialist outreach and support teams work closely with other inner-city agencies to provide integrated programs to help the homeless. Services include accommodation assistance as well as referrals to services to help with special needs including mental illness or drug and alcohol dependence.

2006/07 was the first full financial year of I-CHOSS operations.

## Residents' Services

### Food services for older people and people with a disability

The City of Sydney provides a Meals on Wheels service to aged residents and residents living with a disability. Meals are also provided at each of the City's seven Older Persons Activity Centres.

In 2006/07, the Meals on Wheels program delivered 64,150 meals to residents' homes and 24,430 meals at the City's Older Persons Activity Centres.

### City's Older Persons Activity Centres

The City of Sydney operates a network of Older Persons Activity Centres across the LGA. These centres provide out reach programs, information and support services for aged residents and residents with disabilities. The centres also provide a range of recreational activities.

In 2006/07, community programs in the City's Older Persons Activity Centres attracted 40,533 participants.

### Podiatry service

The City of Sydney provides a subsidised Podiatry Clinic for local residents. To be eligible people must be a member of a Older Persons Activity Centre. A small fee is charged for the podiatry services and transport to and from the clinic is free.

In 2006/07, the Podiatry Clinic provided 964 separate podiatry treatments.

### Community Transport

The City of Sydney provides a free bus service to transport eligible seniors and people with disabilities to and from their local Older Persons Activity Centre. Each centre also operates bus services including regular shopping trips and outings.

In 2006/07, the City's Older Persons Activity Centres provided 17,120 individual bus trips (each participant counted). There were also 759 bookings made by other organisations for use of the City's community transport buses.

### Project and Policy work

The Community Support and Access Unit undertakes a range of projects and policy work.

In 2006/07, the unit received a \$40,000 Commonwealth grant to develop a training program about homelessness for volunteers in homelessness services. This program was piloted and drafted during 2006/07 and is due to be launched in the 2007/08 financial year.

During 2006/07 some of unit's other significant works included:

- Completion of an Inclusion (disability) Access Study for the city of Sydney. This has led to the drafting of a new three-year Inclusion (disability) Action Plan
- Continuing to hold several public Disability Access Forums
- Implementing actions identified at the 2006 Vulnerable and Complex Homelessness Forum including the development of a new partnership program to improve assistance to very vulnerable long-term homeless people. This project is now jointly managed by the City of Sydney and the NSW Department of Housing. A number of other government departments, health services and non-government organisations are active participants in the project.
- Evaluating the City's Homelessness Brokerage Program. The City, with the NSW Department of Housing began this study which will be completed during the 2007/08 financial year.
- Developing and adopting a 'Street Drinking Strategy'
- Developing a five-year Homelessness Strategy. The strategy was placed on public exhibition
- Coordinating the City of Sydney Aged Interagency
- Starting an Aged Needs Assessment and Facilities Plan

# Business activities

## **(ii) Category 1 Business Activities**

As of July 1997, councils must apply a corporatisation model to businesses with annual gross operating incomes of more than \$2 million – known as Category 1 business. This involves the establishment of separate reporting frameworks for accounting and management purposes. Businesses with annual gross operating incomes of less than \$2 million will be subject to full cost attribution as far as practicable.

In 2006/07, City of Sydney's Category 1 Businesses (as identified in the corporate plan) were:

- Commercial Properties
- Parking Stations

## **(iii) Category 2 Business Activities**

Council did not identify any Category 2 Business Activities for the 2006/07 financial year.

## **(iv) Category 1 Business Activities – Statement of Expenses, Revenues and Assets**

Refer Special Purpose Financial Statements, see page 120.

## **(v) Implementing Principles of Competitive Neutrality**

Since 1996, the City of Sydney has voluntarily implemented a Competitive Tendering Program consistent with the National Competitive Policy and the principles of competitive neutrality.

During 2002/03, the City completed the second round of its Competitive Tendering Program. Controls were implemented to ensure that in-house businesses operated on a level playing field when tendering for contracts to provide Council services. Those in-house businesses awarded contracts were audited to ensure that operating costs and overheads were kept within the bid price (apart from approved variations to levels and quality of services). Access to Council plant and assets were monitored to prevent free or subsidised asset usage and other costs incurred by business units outside of Council were also reviewed to ensure that Council did not enjoy unfair discounts due to its status as a public sector entity.

## **(vi) Application of Competitive Neutrality Pricing Requirements to Category 1 Businesses**

In 2006/07, Council's Category 1 Business activities were audited in the normal manner.

## **(vii) Competitive Neutrality Complaints Mechanism**

Complaints in respect of competitive neutrality are managed by the Office of the Chief Executive Officer, and other units of Council as appropriate.

## **(e) Annual Charge for Stormwater Management Services**

Nil Return

# Companion animals

## (f) Companion Animals Act 1998 Reporting

### Companion Animal Activities

#### Pound data

In 2006/07, City of Sydney Council seized 79 cats and 152 dogs, a total of 231 animals. Of these animals:

- 78 cats and 143 dogs, a total of 221 animals, were transferred to the Sydney Dogs and Cats Home in Carlton.
- 1 cat and 9 dogs, 10 animals in total, were returned to their owners without requiring transfer to the animal care facility.
- 11 cats and 5 dogs, 16 animals in total, were brought to the animal care facility by members of the public who claimed they were not the animal's owners.
- 7 cats and 74 dogs, a total of 81 animals, were released to their owners by the animal care facility.
- 54 cats and 7 dogs, a total of 61 animals, were euthanised due to lack of holding room, illness, or poor suitability for re-homing due to temperament.

#### Dog Attacks

There were 20 reported dog attacks in the City of Sydney LGA in 2006/07.

### Companion Animal Community Education Programs

#### Dog obedience training and dog owner education

The City of Sydney funded 10-week basic and intermediate dog obedience training courses to assist residents gain effective control of their dogs and to educate residents on their responsibilities under the Companion Animals Act. On completion of the course, residents would also have a greater understanding of dog health and behaviour and be able to contribute to making parks and open spaces a safer and friendlier environment for dog owners and all visitors.

To educate residents about their dog-waste removal responsibilities, the City of Sydney provided course participants with small 'pooch pouches' designed to attach to their dog's lead. Reminding dog owners of their clean-up responsibilities and ensuring waste pick-up bags were always on hand, the pouches carry a City of Sydney logo and the slogan "don't forget to scoop my poop".

#### Safety programs

The City produced Kids and Dogs Safety Fact Sheets. These information sheets are provided to primary schools and pre-schools and are distributed at City events.

#### Micro-chipping and registration

The City offered residents free micro-chipping for their companion animals. Micro-chipping events were staged in easily-accessible locations across the LGA and Council promoted the importance of permanent identification and registration for companion animals.

#### Animal Welfare

The City is an active supporter of the RSPCA. Council uses its community newsletters and other community engagement forums to promote the work of the RSPCA to residents. The RSPCA was also the City's charity partner over Christmas 2006. All funds raised at the City's festive season concerts were donated to support the organisation's work.

## Companion Animals

### Strategies to promote and assist the de-sexing of dogs and cats

City residents are strongly encouraged to de-sex their pets. The City works closely with The Sydney Dogs and Cats Home to promote de-sexing and the City of Sydney website has a dedicated Companion Animals section where information on responsible pet ownership, including de-sexing, is provided.

The City has made provisions to allow residents on pensions, or those with low incomes, have their pets de-sexed. Through a referral system, the RSPCA auxiliary and The Cat Protection Society provides discounted de-sexing services.

### Strategies to seek alternatives to euthanasia for unclaimed animals

The City of Sydney works closely with staff at The Sydney Dogs and Cats Home to promote animals for re-homing. The City also enjoys a close working relationship with The Cat Protection Society of NSW and The RSPCA. In partnership with all three organisations, the City promotes responsible pet ownership.

### Off leash areas provided in the Council Area

The City of Sydney provides 21 parks for off-leash exercise of dogs. Of these areas, 18 parks are off-leash on a time-share basis. Following a resident consultation, three parks have been designated 24-hour off-leash areas.

The City is committed to opening further off-leash areas. Thirty new parks are being considered and the City's time-share off-leash parks are being considered for 24 hour off-leash usage.





## Companion Animals

**Companion Animals Funding and Financial Statement**

## Companion Animals – Financial Report 2006/07

<b>DOG OBEDIENCE COURSE DATES</b>	<b>NO. OF PARTICIPANTS</b>	<b>COST OF PROGRAM</b>
November 2006 – March 2007 (DLG funds used)	130	\$23,750.00
May 2007 – July 2007	116	\$24,750.00
<b>Total number of participants and cost of program</b>	<b>246</b>	<b>\$48,500.00</b>

**Cost of fencing for obedience training**

Joynton Park, Macleay Reserve, Federal Park, Sydney Park (November 2006 – March 2007)	\$4,680.00
Federal Park, Sydney Park (May 2007 – July 2007)	\$5,400.00
<b>Total cost of fencing for obedience training</b>	<b>\$10,080.00</b>

**Total number of animals registered/micro-chipped during May – June 2007**

	<b>NO. OF ANIMALS</b>	<b>REGISTRATION FEES</b>
Residents	30	\$1,420.00
Pensioners (Registration fees subsidies by Council)	5	\$210.00
Number of registrations and fees collected	35	\$1,630.00
Micro-chipped animals only – no fees collected	103	
<b>Total number of animals processed</b>	<b>138</b>	

Payments to Sydney Dogs and Cats Home and Cat Protections at \$20.00 per micro-chip	138	\$2,760.00
---	-----	------------

Marquee hire for micro-chipping days x 4 @ \$230.17 per day		\$920.70
---	--	----------

Education exercise – pooch pouches (\$4,422.00 – DLG funds used)	incl. GST	\$7,595.00 \$4,422.00
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Advertising cost for Micro-chipping days/Dog obedience training (\$12,000 – DLG funds used)	approx:	\$20,000.00 \$12,000.00
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<b>** Total DLG funds Expenditure</b>		<b>\$40,172.00</b>
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Total City of Sydney Council Expenditure		\$51,313.00
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<b>Total Companion Animal Expenditure</b>		<b>\$91,485.00</b>
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# Freedom of information



# Freedom of information

## Freedom of Information Act 1989 – Section 68 and CL.10

### Historical statistics

Under the Freedom of Information Act – Section 12 – the City of Sydney is required to report on Freedom of Information (FOI) activities.

In 2006/07, there were 24 new applications (compared to 35 applications in 2005/06).

During the 2006/07 period, the City processed requests using the Access to Information Policy, enabling the provision of publicly available information through 1979 Document Access Requests.

In 2006/07 there were two FOI applications withdrawn (an increase from nil (0) applications in 2005/06).

The assessed costs and FOI fees received in 2006/07 was \$4162.50 (compared to \$1665.00 in 2005/06).

As in previous years, no appeals against FOI determinations were made to the Administrative Decisions Tribunal in 2006/07.

A breakdown of FOI applications and processing is provided below.

### Section A. Numbers of FOI requests

FOI REQUESTS	PERSONAL	OTHER	TOTAL
A1 New (including transferred in)	3	21	24
A2 Brought forward	0	4	4
<b>A3 Total to be processed</b>	<b>3</b>	<b>25</b>	<b>28</b>
A4 Completed	3	24	27
A5 Transferred out	0	0	0
A6 Withdrawn	0	2	2
<b>A7 Total processed</b>	<b>3</b>	<b>22</b>	<b>25</b>
<b>A8 Unfinished (carried forward)</b>	<b>0</b>	<b>1</b>	<b>1</b>

### Section B. Results of FOI requests

FOI REQUESTS	PERSONAL	OTHER
B1 Granted in full	0	2
B2 Granted in part	3	17
B3 Refused	0	1
B4 Deferred	0	4
<b>B5 Completed</b>	<b>3</b>	<b>24</b>

### Section C. Ministerial Certificates – N/A

### Section D. Formal Consultations – N/A

### Section E. Amendment of Personal Records – N/A

### Section F. Notation of Personal Records – N/A

### Section G. Requests granted in part or refused

BASIS OF DISALLOWING OR RESTRICTING ACCESS	PERSONAL	OTHER
G1 Section 19 (incomplete, wrongly directed)	0	0
G2 Section 22 (deposit not paid)	0	4
G3 Section 25(1)(ai)(diversion of resources)	0	5
G4 Section 25(1)(a)(exempt)	0	0
G5 Section 25(1)(b),(c),(d) (otherwise available)	0	2
G6 Section 28(1)(b) (documents not held – destroyed or missing)	1	3
G7 Section 24(2) – deemed refused, over 21 days	0	0
G8 Section 31(4) (released to medical practitioner)	0	0
<b>G9 Totals</b>	<b>1</b>	<b>14</b>

OTHER REASONS	PERSONAL	OTHER
Schedule 1 Part 2 Section 6 (1) Personal Affairs	0	2
Schedule 1 Part 3 Section 10 (1) Legal Privilege	0	0
Schedule 1 Part 2 Section 7 (1c) Business Affairs	1	4
Schedule 1 Part 3 Section 7 (1a) Internal working documents	0	0
Schedule 1 Part 1 Section 4 Law enforcement and public safety	1	5

**Section H. Costs and fees of requests processed**

H1. ALL COMPLETED REQUESTS	ASSESSED COSTS	FOI APPLICATION FEES
	\$3502.50	\$660

**Section I. Discounts allowed**

Two (2) Pensioner discounts were requested.

There were no applications for the correction of personal records.

**Section J. Days to process**

ELAPSED TIME	PERSONAL	OTHER
J1 0–21 days	3	10
J2 22–35 days	0	2
J3 Over 35 days	0	7
<b>J4 Totals</b>	<b>3</b>	<b>19</b>

**Section K. Processing time**

PROCESSING TIME	PERSONAL	OTHER
K1 0–10 hours	8.5	43
K2 11–20 hours	0	19
K3 21–40 hours	0	0
K4 Over 40 hours	0	51
<b>K5 Totals</b>	<b>8.5</b>	<b>113</b>

**Section L. Reviews and appeals**

DETAILS OF INTERNAL REVIEW RESULTS FINALISED DURING THE PERIOD	PERSONAL	OTHER
L1 Internal reviews finalised	0	3
L2 Ombudsman's review finalised	0	1
L3 ADT appeals finalised	0	0

**GROUNDINGS ON WHICH INTERNAL REVIEWS REQUESTED**

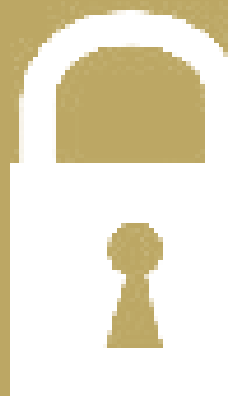
	PERSONAL	OTHER
L4 Access refused	0	2
L5 Deferred	0	0
L6 Exempt matter	0	0
L7 Unreasonable charges	0	1
L8 Charges unreasonably incurred	0	0
L9 Amendment refused	0	0
<b>L10 Totals</b>	<b>0</b>	<b>0</b>

# Privacy protection

**Privacy and Personal information Protection Act 1998**  
**Section 33 (3)**

In 2006/07 the City did not receive any formal privacy complaints.

Two (2) privacy enquiries were received involving Council's disclosure of public documents.





# Environmental Planning Act

# Environmental planning

## Environmental Planning And Assessment Act 1979 – Section 93G (5)

PARTY	ADDRESS	DA NUMBER	WORK	STATUS
Balverona Pty Limited	862 Elizabeth Street, Waterloo	2005/223	New plaza Value \$73,500	Completed
ICN Properties P/L	1–11 Murray Street, Waterloo	U04/00604	Set back to Murray Street Value \$9,608.00	Completed
Con Haralambis Antonia Haralambis	38–52 Waterloo Street, Surry Hills	2006/001083	Footpath enhancements to Adelaide Street and Waterloo Street (value \$398,000)  Monetary contribution to Surry Hills Community Centre \$265,300.00	Continuing
Meriton Property Management P/L Bigrove Holdings P/L Bradán Holdings P/L Finmore Enterprises P/L Mabon Enterprises P/L Naor P/L	1–23 Rothschild Avenue, Rosebery	D2005/914	Construction of roads and associated setbacks to a value of \$3,401,340.  Monetary contribution of \$718,500.00.	Continuing
SNH P/L Trust Company of Australia Limited	46A Macleay Street, Potts Point	D/2006/631	Monetary contribution of \$189,892.50 to road enhancements in area of site (Greenknowe Avenue, Macleay Street)	Continuing
University of Sydney	University of Sydney	D2004/00655	Monetary contribution of \$235,088.85, applied to restoration and relocation of gates	Continuing

## **City of Sydney Act 1988 – Section 63 (3)**

In 2006/07, no contributions were made for public space improvements projects.





# 2006/07 Financial Report

Local Government Act 1993 Section 428(2)  
Financial Statements S.428 (2) (a)



## City of Sydney

ABN 22 636 550 790

### General Purpose Financial Reports

For the year ended 30 June 2007

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### Statement by Councillors and Management made pursuant to Section 413 (2)(c) of the Local Government Act 1993 (as amended)

The attached General Purpose Financial Report has been drawn up in accordance with:


- The *Local Government Act 1993* (as amended) and the Regulations made thereunder;
- The Australian Accounting Standards and professional pronouncements;
- The Local Government Code of Accounting Practice and Financial Reporting; and
- The Local Government Asset Accounting Manual.

To the best of our knowledge and belief, this report:

- Presents fairly the Council's financial position and operating result for the year; and
- Accords with Council's accounting and other records.

We are not aware of any matter that would render the report false or misleading in any way.


Signed in accordance with a resolution of Council made on 29th October 2007.



**Clover Moore**  
Lord Mayor



**Robyn Kemmis**  
Councillor



**Monica Barone**  
Chief Executive Officer



**Bill Carter**  
Finance Manager

**Income Statement**

for the year ended 30 June 2007

<b>BUDGET 2007 \$'000</b>		<b>NOTES</b>	<b>ACTUAL 2007 \$'000</b>	<b>ACTUAL 2006 \$'000</b>
	<b>INCOME FROM CONTINUING OPERATIONS</b>			
	<b>Revenue:</b>			
207,681	Rates and annual charges	3	205,869	198,107
62,299	User charges and fees	3	66,691	61,471
18,490	Investment revenues	3	27,362	23,103
75,400	Other revenues	3	76,142	84,069
9,752	Grants and contributions – operating	3	10,696	7,920
7,839	Grants and contributions – capital	3	33,490	18,275
	<b>Other income:</b>			
–	Profit from disposal of assets	5	–	1,629
<b>381,461</b>	<b>Total income from continuing operations</b>		<b>420,250</b>	<b>394,574)</b>
	<b>EXPENSES FROM CONTINUING OPERATIONS</b>			
119,003	Employee costs	4	121,798	110,832
78,824	Materials and contracts	4	84,818	72,699
–	Borrowing costs	4	186	147
44,530	Depreciation and amortisation	4	43,165	41,705
–	Impairment	4	–	2,434
76,209	Other expenses	4	64,009	58,857
–	Loss from disposal of assets	5	3,065	–
<b>318,566</b>	<b>Total expenses from continuing operations</b>		<b>317,041</b>	<b>286,674</b>
<b>62,895</b>	<b>OPERATING RESULT FROM CONTINUING OPERATIONS</b>		<b>103,209</b>	<b>107,900</b>
	<b>Attributable to:</b>			
–	Minority interests	19	–	–
<b>62,895</b>	<b>CITY OF SYDNEY</b>		<b>103,209</b>	<b>107,900</b>
<b>62,895</b>			<b>103,209</b>	<b>107,900</b>
<b>55,056</b>	<b>Net operating result before capital grants and contributions</b>		<b>69,719</b>	<b>89,625</b>

This statement is to be read in conjunction with the attached notes.

**Balance Sheet**  
as at 30 June 2007

	NOTES	ACTUAL 2007 \$'000	ACTUAL 2006 \$'000
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	6	350,054	367,135
Investments	6	69,906	8,669
Receivables	7	24,145	24,834
Inventories	8	742	692
Other	8	3,232	4,300
Non-current assets held for sale	22	3,100	–
<b>Total current assets</b>		<b>451,179</b>	<b>405,630</b>
<b>Non-current assets</b>			
Receivables	7	2,726	239
Infrastructure, property, plant and equipment	9	3,170,148	3,109,898
Investment Property	14	143,960	143,225
<b>Total non-current assets</b>		<b>3,316,834</b>	<b>3,253,362</b>
<b>Total assets</b>		<b>3,768,013</b>	<b>3,658,992</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Payables	10	50,438	49,799
Provisions – payable < 12 months	10	15,911	14,569
Provisions – payable > 12 months	10	16,690	14,003
<b>Total current liabilities</b>		<b>83,039</b>	<b>78,371</b>
<b>Non-current liabilities</b>			
Provisions	10	24,945	23,801
<b>Total non current liabilities</b>		<b>24,945</b>	<b>23,801</b>
<b>Total liabilities</b>		<b>107,984</b>	<b>102,172</b>
<b>NET ASSETS</b>		<b>3,660,029</b>	<b>3,556,820</b>
<b>EQUITY</b>			
Retained earnings	20	2,340,062	2,226,460
Trust assets reserve	20	1,319,967	1,330,360
<b>TOTAL EQUITY</b>		<b>3,660,029</b>	<b>3,556,820</b>

This statement is to be read in conjunction with the attached notes.

**Statement of Changes in Equity**  
for the year ended 30 June 2007

	2007 \$'000				2006 \$'000			
	RETAINED EARNINGS	TRUST ASSETS RESERVES	COUNCIL EQUITY INTEREST	TOTAL	RETAINED EARNINGS	TRUST ASSETS RESERVES	COUNCIL EQUITY INTEREST	TOTAL
Balance at beginning of the reporting period	2,226,460	1,330,360	3,556,820	3,556,820	2,118,436	1,330,360	3,448,796	3,448,796
Adjustment on adoption of AASB 132 and AASB 139	–	–	–	–	124	–	124	124
Transfers from Trust Assets Reserve (Note 20)	10,393	(10,393)	–	–	–	–	–	–
Net movements recognised directly in equity	10,393	(10,393)	–	–	124	–	124	124
Net operating result for the year	103,209	–	103,209	103,209	107,900	–	107,900	107,900
<b>Balance at end of the reporting period</b>	<b>2,340,062</b>	<b>1,319,967</b>	<b>3,660,029</b>	<b>3,660,029</b>	<b>2,226,460</b>	<b>1,330,360</b>	<b>3,556,820</b>	<b>3,556,820</b>

This statement is to be read in conjunction with the attached notes.

**Cash Flow Statement**  
as at 30 June 2007

<b>BUDGET 2007 \$'000</b>	<b>NOTES</b>	<b>ACTUAL 2007 \$'000</b>	<b>ACTUAL 2006 \$'000</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<b>Receipts</b>			
207,681	Rates and annual charges	206,078	202,434
62,299	User charges and fees	75,556	60,796
18,490	Investments Income	23,232	23,278
9,752	Grants and contributions	38,909	23,748
75,400	Other operating receipts	81,761	88,218
<b>Payments</b>			
(119,003)	Employee costs	(121,629)	(111,491)
(78,824)	Materials and contracts	(85,063)	(77,940)
(76,209)	Other operating payments	(72,093)	(81,583)
99,586	<b>Net cash provided by (or used in) operating activities</b>	<b>146,751</b>	<b>127,459</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<b>Receipts</b>			
1,700	Proceeds from sale of infrastructure, property, plant and equipment	1,601	3,982
–	Proceeds from sale of investment securities	3,000	3,007
7,839	Other	–	–
<b>Payments</b>			
(188,587)	Purchase of infrastructure, property, plant and equipment	(99,855)	(93,548)
–	Capital works on investment property	(63)	–
–	Purchase of real estate	(4,515)	(4,322)
–	Purchase of investment securities	(64,000)	(6,669)
(179,048)	<b>Net cash provided by (or used in) investing activities</b>	<b>(163,832)</b>	<b>(97,550)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<b>Receipts</b>			
–	<b>Net cash provided by (or used in) financing activities</b>	–	–
(79,462)	Net increase (decrease) in cash and cash equivalents	(17,081)	29,909
367,135	Cash and cash equivalents at beginning of reporting period	367,135	342,109
–	Adjustment to opening cash assets on adoption of AASB 132 and AASB 139	–	(4,883)
287,673	<b>Cash and cash equivalents held at end of reporting period</b>	<b>350,054</b>	<b>367,135</b>

This statement is to be read in conjunction with the attached notes.

## Notes to and forming part of the Financial Statements for the year ended 30 June 2007

### Note 1 – Significant accounting policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

#### 1. The Local Government reporting entity

City of Sydney has its principal business office at Town Hall House, 456 Kent Street, Sydney, NSW 2000, Australia. City of Sydney (the Council) is empowered by the New South Wales Local Government Act (LGA) 1993 and its Charter is specified in Section 8 of the Act.

A description of the nature of the Council's operations and its principal activities are provided in Note 2 of this report.

The General Purpose Financial Statements incorporate the assets and liabilities of the Council for the financial period ended on 30 June 2007. In the process of reporting on the local government as a single unit, all transactions and balance between activities (for example, loans and transfers) have been eliminated.

#### 1.1 The General Fund

In accordance with the provisions of Section 409(1) of the LGA 1993, all money and property received by Council is held in Council's General Fund. The General Fund, through which Council controls resources to carry on its functions, has been included in the financial statements forming part of this report.

The total revenue and expenditure from ordinary activities and the net assets held are as follows (\$'000):

	2006-07	2005-06
Total revenue from ordinary activities including capital amounts	\$420,250	\$394,574
Total expenditure from ordinary activities	\$317,041	\$286,674
Total net assets (equity) held	\$3,660,029	\$3,556,820

#### 1.2 The Trust Fund

In accordance with the provisions of Section 411 of the LGA 1993 (as amended), separate and distinct Trust Funds are maintained to account for all money and property received by the Council in trust which must be applied only for the purposes of, or in accordance with, the trusts relating to those monies. Trust monies and property subject to Council's control have been included in these reports.

Trust monies held and properties owned by Council, but not subject to control by Council, have been excluded from these reports. A separate, more detailed statement of monies held in Trust, is available for inspection at the Council office by any person free of charge.

#### 1.3 Joint Venture

Council did not at any time for the years presented have an interest in any joint venture.

### 2. Basis of preparation

This general purpose financial report has been prepared in accordance with Australian equivalents to International Financial Reporting Standards (AIFRS), other authoritative pronouncements of the Australian Accounting Standards Board (and Interpretations), the Local Government Act 1993 and Regulations, the Local Government Code of Accounting Practice and Financial Reporting and the Local Government Asset Accounting Manual.

#### 2.1 Compliance with AAS 27

The Council is required to comply with AAS 27 *Financial Reporting by Local Governments*, and where AAS 27 conflicts with AIFRS, the requirements of AAS 27 have been applied. Where AAS 27 makes reference to another Australian accounting standard, the Australian IFRS equivalent standards will apply. The specific 'not for profit' reporting requirements also apply.

#### 2.2 Reporting conventions

These financial statements encompass all business and non-business operations which the City of Sydney controls and have been prepared on the accrual basis of accounting.

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets and liabilities at fair value through profit or loss, employee leave entitlements shown at the present value of future cash flows, and investment property shown at fair value.

The preparation of financial statements in conformity with AIFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies.



### 3. Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable. Revenue is measured on major income categories as follows:

#### 3.1 Rates

The rating period and reporting period for the Council coincide. Accordingly, all rates levied for the year are recognised as revenues. Uncollected rates are recognised as receivables after providing for amounts due from unknown owners and postponed rates in accordance with the requirements of the Local Government Act 1993. A provision for Doubtful Debts on all other rates has not been established, as unpaid rates represents a charge against the rateable property that will be recovered when the property is next sold.

#### 3.2 Grants, contributions and donations

Grants, contributions and donations (in cash or in kind) are recognised as revenues when the council obtains control over the assets comprising the contributions. Control over granted assets is normally obtained upon their receipt. When notification has been received that a grant has been secured and Council acts in reliance of that notification, control is deemed at that time.

Yet to be received contributions over which the Council has control are recognised as receivables.

Where grants, contributions and donations are recognised as revenues during the reporting period on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the nature of and amounts pertaining to those undischarged conditions are disclosed in these notes.

The amount of grants and contributions recognised as revenues in a previous reporting period which were obtained in respect of the council's operations for the current reporting period are also disclosed.

#### 3.3 Contributions under Section 94 of the Environmental Planning and Assessment (EPA) Act 1979

The Council has obligations to provide facilities from contributions required from developers under the provisions of s.94 of the EPA Act 1979. These contributions may be expended only for the purposes for which the contributions were required, but the Council may, within each area of benefit, apply contributions according to the priorities established in the relevant contributions plans and accompanying works schedules.

Contributions plans adopted by the Council are available for public inspection free of cost.

#### 3.4 User charges and fees

User charges and fees, including parking fees, are recognised as revenue when the service has been provided, the payment is received, or when the penalty has been applied, whichever first occurs.

A provision for doubtful debt is recognised when collection in full is no longer probable.

#### 3.5 Sale of infrastructure, property, plant and equipment

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

#### 3.6 Interest and rents

Interest and rents are recognised as revenue on a proportional basis when the payment is due, the value of the payment is notified, or the payment is received, whichever first occurs.

### 4. Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held at call with financial institutions, other short-term, highly liquid investments (financial assets at fair value through profit and loss) that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the balance sheet.

Short-term, highly liquid investments are valued at market value in accordance with the policy in Note 1(6). All revenue and changes in market values are recognised in the income statement.

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 1 – Significant accounting policies (continued)**

**5. Policy on internal and external restrictions on cash and cash equivalents**

Cash and cash equivalents are restricted for prudent financial management purposes as follows:

**Property Reserve** – 20% of rental income is set aside to fund refurbishment, major maintenance of Council's properties, and in some instances to purchase investment properties.

**Parking Station Reserve** – 5% of income from parking stations is set aside to fund major maintenance and capital improvements.

**Parking Meter Reserve** – 10% of income from parking meters is set aside to fund replacements.

**Plant and Asset Replacement Reserve** – 2.5% of operating income is set aside to fund purchases of Plant and Assets.

**Employee Leave Entitlements** – 10% of the employee leave entitlement provision is set aside to fund extraordinary movements of staff. Normal annual payments of leave entitlements are funded from operating income.

**Public Liability and Workers Compensation Insurance** – Cash has been restricted for 100% of both provisions.

**Domestic Waste Reserve** – Any cash surplus from operations is held as a restricted asset to fund capital expenditure or process improvements to the Domestic Waste collection business.

**Security Deposits Reserve** – All security deposits are held as restricted funds.

**Investment Reserve** – Net cash amount realised from sale of designated property assets is restricted for the future acquisition of strategic property assets.

**Unexpended Grants Reserve** – 100% of grants received not spent during the year are treated as restricted funds.

**Utzon Foundation Reserve** – 100% of the liability for John Utzon Foundation, to celebrate and foster the creativity in the performing arts internationally, is restricted.

**Green Square Multi Purpose Civic Centre** – 100% of monies to be set aside for the purpose of construction of this facility.

**6. Investments and other financial assets**

**6.1 Classification**

Council classifies its investments in the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

**(i) Financial assets at fair value through profit or loss**

Financial assets at fair value through profit or loss are financial assets available for trading and include any assets that may be acquired principally for the purpose of selling in the short term. Derivatives are not acquired unless they are required as hedges. Assets in this category are classified under current assets as cash equivalents.

**(ii) Loans and receivables**

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as non-current assets. Loans and receivables are included in trade and other receivables in the balance sheet.

**(iii) Held-to-maturity investments**

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Council's management has the positive intention and ability to hold to maturity. If Council were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale. Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

**(iv) Available-for-sale financial assets**

Available-for-sale financial assets, comprising principally marketable equity securities, are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date.

Council did not at any time for the years presented hold any available-for-sale financial assets.

## 6.2 Recognition and derecognition

Regular purchases and sales of financial assets are recognised on trade-date – the date on which Council commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the income statement. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership.

When securities classified as available-for-sale are sold, the accumulated fair value adjustments recognised in equity are included in the income statement as gains and losses from investment securities.

## 6.3 Subsequent measurement

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method.

Available-for-sale financial assets and financial assets at fair value through profit and loss are subsequently carried at fair value. Gains or losses arising from changes in the fair value of the financial assets at fair value through profit or loss category are presented in the income statement within other income or other expenses in the period in which they arise.

Changes in the fair value of other monetary and non-monetary securities classified as available-for-sale are recognised in equity.

## 6.4 Fair value

The fair values of quoted investments are based on current bid prices. If the market for a financial asset is not active, Council establishes fair value by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entity-specific inputs.

## 6.5 Impairment

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired. In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of a security below its cost is considered as an indicator that the securities are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss – is removed from equity and recognised in the income statement. Impairment losses recognised in the income statement on equity instruments classified as available-for-sale are not reversed through the income statement.

## 6.6 Policy

Council has an approved investment policy complying with Section 625 of the Local Government Act and S212 of the LG (General) Regulations 2005. Investments are placed and managed in accordance with that policy and having particular regard to authorised investments prescribed under the Local Government Investment Order. Council maintains an investment policy that complies with the Act and ensures that it or its representatives exercise care, diligence and skill that a prudent person would exercise in investing council funds.

## 7. Receivables

Receivables are recognised initially at fair value and subsequently measured at amortised cost, less provision for doubtful debts. Receivables are due for settlement no more than 30 days from the date of recognition.

Collectibility of receivables is reviewed on an ongoing basis. Debts which are known to be uncollectible are written off. A provision for doubtful receivables is established when there is objective evidence that the Council will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate.

Non-current receivables represent future entitlements to works in kind for which construction certificates have been issued and are only recognised once secured by bank guarantees, security deposits or other similar forms of security.

## Notes to and forming part of the Financial Statements for the year ended 30 June 2007

### Note 1 – Significant accounting policies (continued)

#### 8. Inventories

Council holds inventories for consumption for the purpose of providing works and services. There is no objective of sale for such items. Council values these items at cost, assessed for loss of service potential, and where appropriate, writes the value down accordingly.

Council does not hold any land inventories for re-sale.

#### 9. Infrastructure, property, plant and equipment

##### 9.1 Valuation of assets

All infrastructure, property, plant and equipment [except for investment properties – refer Note1(10)] is stated at cost (or deemed cost) less depreciation. Cost includes expenditure that is directly attributable to the acquisition of the items.

Council's assets will be progressively revalued to fair value in accordance with a staged implementation advised by the Department of Local Government.

Property, plant and equipment, land, buildings and other	2007/08
Roads, bridges, footpaths and drainage	2008/09

Increases in the carrying amounts arising on revaluation are credited to the asset revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss, the increase is first recognised in profit or loss. Decreases that reverse previous increases of the same asset are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the asset; all other decreases are charged to the Income statement. AASB116(12) Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Council has elected not to recognise land under roads in accordance with the deferral arrangements available in the transitional provisions of AASB 1045. These provisions allow deferral of recognition until 30 June 2008.

When assets are acquired through contributions, they are valued at fair value at the time of acquisition.

Assets with an economic life which is determined to be longer than one year are only capitalised where the cost of acquisition/construction exceeds materiality thresholds established by the Council for each type of asset. In determining such thresholds regard is given to the nature of the asset and its estimated service life.

Council's current capitalisation policy is to expense any purchases less than \$5,000 that may be considered to be of a capital nature.

Examples of capitalisation thresholds applied during the year under review are provided below:

Plant and equipment	Capitalise if value > \$5,000
Office equipment	Capitalise if value > \$5,000
Furniture and fittings	Capitalise if value > \$5,000
Land – Council land	Capitalise
– Open space	Capitalise
Roads, bridges, footpaths	
– Construction/ Reconstruction	Capitalise
Drainage	Capitalise if value > \$5,000

##### 9.2 Depreciation of assets

Land, Trees and Heritage assets are not depreciated. Depreciation on other assets is calculated using the straight line method to allocate their cost over their estimated useful lives, as follows:

Bridges	100 years
Buildings	75 years
Buildings – public conveniences	25 years
Computer equipment	4 years
Depots	100 years
Drainage	100 years
Footpaths	50 years
Furniture and fittings	5–10 years
Kerbs and gutters	100 years
Kerbs and gutters – trachyte	150 years
Library books	10 years
Office equipment	5 years
Open museum	100 years
Other structures	25–50 years
Parking meters	7 years
Parks and assets	25–50 years
Plant and equipment	3–10 years
Roads – lower strata	80 years
Roads – upper strata	25 years
Street furniture	20 years
Swimming pools	30 years
Vehicles and road-making equipment	7 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the income statement.

### 9.3 Impairment of assets

Assets that have an indefinite useful life are not subject to depreciation and amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For non-cash generating assets of the Council such as roads, drains, public buildings, etc., value in use is represented by the deprival value of the asset approximated by its written down replacement cost.

### 9.4 Classification of property

Property assets are classified as follows:

- Operational: Property assets classified as operational are owner-occupied and owner-operated properties of Council utilised for conducting Council operations.
- Community: Property assets classified as community are publicly accessible and are clearly identified as kept for use by the general public for community, cultural or recreational purposes.
- Strategic: Property assets classified as strategic are primarily acquired for special and strategic purposes. Where these strategies extend over a number of years, such property assets may be utilised for other purposes, such as earning rental income, until such time as the strategy is capable of being fulfilled. Notwithstanding the utilisation of these assets for other purposes, they remain classified as strategic assets as long as the primary special and strategic purpose for which they were acquired still remains.
- Investment: Property assets classified as investment are primarily held to earn rentals or for capital appreciation or both. Investment properties are disclosed as a separate category in the financial statements.

### 10. Investment properties

Investment property, principally comprising freehold office buildings, is held for long-term rental yields and is not occupied by the Council. Investment property is carried at fair value, representing open-market value determined annually by external valuers.

Revaluations are undertaken every year. Changes in fair values are recorded in the income statement as part of other income.

### 11. Non-current assets held for resale

Non-current assets are classified as held for sale and stated at the lower of their carrying amount and fair value less costs to sell if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. The exception to this is plant and motor vehicles which are turned over on a regular basis – these are retained in infrastructure, property, plant and equipment.

An impairment loss is recognised for any initial or subsequent write down of the asset to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell of an asset, but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non-current asset is recognised at the date of derecognition.

Non-current assets are not depreciated or amortised while they are classified as held for sale.

Non-current assets classified as held for sale are, where applicable, presented separately from the other assets in the balance sheet.

### 12. Work in progress

Work in progress is stated at the total costs expended on the capital works projects which are incomplete at balance date.

An impairment loss is recognised to the extent of any costs that may result in the estimated completion cost of any capital works project being in excess of its fair value at completion.

### 13. Payables

Creditors and other current liabilities are amounts due to external parties for the purchase of goods and services provided to the Council prior to the end of the financial year and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after initial recognition. Interest is not payable on these amounts.



**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 1 – Significant accounting policies (continued)**

**14. Borrowings**

Borrowings, if any, are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities unless the Council has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

The Council did not at any time for the years presented have any borrowings.

**15. Provisions**

Provisions are recognised when:

- the Council has a present legal or constructive obligation as a result of past events;
- it is more likely than not that an outflow of resources will be required to settle the obligation; and
- the amount has been reliably estimated.

Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

**16. Employee benefits**

**16.1 Salaries, wages and compensated absences**

Liabilities for wages and salaries and annual leave expected to be settled within 12 months of the reporting date are recognised, as appropriate, in employee related payables and annual leave provision, in respect of employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled.

Liabilities for leave, long service leave and gratuities are recognised in the provision for employee benefits and are measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on national government bonds, with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

**16.2 Superannuation**

Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

**Defined benefit plans**

A liability or asset in respect of defined benefit superannuation plans would ordinarily be recognised in the balance sheet, and measured as the present value of the defined benefit obligation at the reporting date plus unrecognised actuarial gains (less unrecognised actuarial losses) less the fair value of the superannuation fund's assets at that date and any unrecognised past service cost. The present value of the defined benefit obligation is based on expected future payments which arise from membership of the fund to the reporting date, calculated annually by independent actuaries using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service.

However, when this information is not reliably available, Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans (see below).

**Defined contribution plans**

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

**17. Leases**

Council has leases in the following categories:

**17.1 Leases in which Council is lessor**

Leases of property where the Council has substantially transferred to the lessee all the risks and rewards of ownership are classified as finance leases. Finance lease receivables are raised at the inception of the leases in respect the present value of the aggregate of the minimum lease payments receivable under the leases and any guaranteed residual values. Each lease payment is allocated between the receivable and interest so as to achieve a constant rate on the receivable balance outstanding. The interest revenue is credited to the income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the receivable for each period.

In leases classified as finance leases where the terms and conditions relating to lease payments result in either the occurrence of payments or the quantum of the payments or both being determined based upon presently undeterminable future events and occurrences, finance lease receivables are only raised at the time when the lease payments are certain and determinable.

Leases of property where the Council has substantially retained all the risks and rewards of ownership are classified as operating leases. Leased property assets are reflected on the balance sheet as assets and lease income rentals are recognised as income on a straight-line basis over the terms of the leases.

### 17.2 Leases in which Council is lessee

Leases in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the terms of the leases.

### 18. Provisions for close down and restoration costs and for environmental clean up costs

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs. Provisions for close down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The costs are estimated on the basis of a closure plan. The cost estimates are calculated annually during the life of the operation to reflect known developments, e.g. updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

Close down and restoration costs are a normal consequence of any service operations, and the majority of close down and restoration expenditure is incurred at the end of the life of the operations. Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

The amortisation or 'unwinding' of the discount applied in establishing the net present value of provisions is charged to the income statement in each accounting period. The amortisation of the discount is shown as a borrowing cost.

Other movements in the provisions for close down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations and revisions to discount rates are capitalised within infrastructure, property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each balance sheet date and the cost is charged to the income statement.

Provision is made for the estimated present value of the costs of environmental clean up obligations outstanding at the balance sheet date. These costs are charged to the income statement and are recognised at the time a Remediation Action Plan (RAP) is produced. Movements in the environmental clean up provisions are presented as an operating cost, except for the unwind of the discount which is shown as a borrowing cost. Remediation procedures generally commence soon after the time the damage, remediation process and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors including changes to the relevant legal requirements, the emergence of new restoration techniques or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result there could be significant adjustments to the provision for close down and restoration and environmental clean up, which would affect future financial results.

### 19. Budget information

The Income Statement provides budget information on major income and expenditure items. Details of material budget variations are detailed in Note 16. Note 2 also provides budget information of revenues and expenses of each of Council's major activities. Budget figures represented are those approved by Council at the beginning of the financial year and do not reflect Council approved variations throughout the year.

Budget information in the financial report is not subject to audit.

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 1 – Significant accounting policies (continued)**

**20. Goods and services tax (GST)**

In accordance with the provisions of A New Tax System (Goods and Services Tax) Act 1999 legislation, Council is required to account for GST under the “accruals” method, and submits monthly returns to the Australian Taxation Office.

Revenues, expenses and assets are recognised net of the amount of GST, except where:

1. The amount of GST incurred, as a purchaser, that is not recoverable from the Australian Taxation Office is recognised as part of the cost of acquisition of an asset or as part of an item of expense;
2. Receivables and payables are stated with the amount of GST included.

The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the Australian Taxation Office is classified as operating cash flows.

**21. Insurance**

Pursuant to Section 382 of the Local Government Act 1993, Council has primary and excess layer insurance cover against Public Liability and Professional Indemnity liability. Council carries a self-insured retention (deductible) on this policy and makes provision for its uninsured exposure in relation to claims outstanding.

The current Public Liability and Professional Indemnity Policy has been negotiated for a three year period with an annual reducing premium scale and an annual increasing deductible, over the period, reflecting a growing acceptance of risk by Council within reasonable commercial, financial and operational boundaries.

Council’s other significant insurance cover is its Industrial Special Risks Insurance. This policy covers Council’s owned diverse property portfolio and leased properties, where required, together with contents and equipment in these properties. The deductible within this policy also reflects an acceptance of risk within reasonable commercial, financial and operational boundaries.

Council is a self-insurer, to a self-insured retention level, of its Workers’ Compensation liability. To fulfil a condition of WorkCover’s NSW Workers’ Compensation Self-Insurance licence, Council has Excess Employers Indemnity Insurance cover, which is unlimited in excess of Council’s self-insured retention. Council’s liability for worker’s compensation is assessed annually by an actuary. In determining this assessment, the actuary incorporates major assumptions relating to discount rates, average weekly earnings and claims experience based on market data and actual levels of experience.

In addition to the above insurance coverage, Council has other classes of insurance covering risks such as Councillors’ and Officers’ Liability, General Property, Contract Works, Fidelity Guarantee, Hirers’ and Authorised Users Liability etc

**22. Treatment of parking enforcement agreement with NSW Police**

During 2001–02 Council commenced an agreement with NSW Police for the provision of parking enforcement services within the CBD. Under this agreement Council has agreed to pay NSW Police 50% of profits generated from the provision of the service. This payment is recognised as an operating expense within the Annual Financial Report. Revenues from the issuing of infringement notices are shown as gross amounts.

Council does not recognise a receivable for all infringement notices at the time each notice is issued. The lack of certainty of collection precludes this accounting treatment. Council has applied a policy of recognising as a receivable that portion of infringement notices that are likely to be collected based on past experience in the collection of such notices.

**23. Fair value estimation**

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date.

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. Council uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Council for similar financial instruments.



#### **24. Allocation between current and non-current**

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months.

#### **25. Comparative amounts**

Comparative amounts included in the financial statements relate to the financial year ended 30 June 2006. These figures have been reclassified, where necessary, on a basis consistent with current disclosure for 2006–07.

#### **26. Rounding of amounts**

Amounts shown in the financial statements are in Australian currency and rounded to the nearest thousand dollars.

#### **27. Crown reserves**

Crown Reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown Reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating the reserves are recognised within Council's Income Statement.

The financial statements are consolidated financial statements for Council and the entities through which the Crown Reserves are controlled. The parent entity has not been deemed a separate reporting identity in accordance with AASB 127 as no specific users of that information were identified.

A working party of interested representatives from both State and Local Government is being formed to consider the accounting issues related to the Crown Reserves, with the intention of developing a consistent approach to their recognition and future accounting treatment across both tiers of government.

#### **28. New accounting standards and interpretations**

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2007 reporting periods. Council's assessment of the impact of these new standards and interpretations is set out below.

- (i) *AASB 7 Financial Instruments: Disclosures and AASB 2005-10 Amendments to Australian Accounting Standards [AASB 132, AASB 101, AASB 114, AASB 117, AASB 133, AASB 139, AASB 1, AASB 4, AASB 1023 and AASB 1038]*

AASB 7 and AASB 2005-10 are applicable to annual reporting periods beginning on or after 1 January 2007. The Council has not adopted the standards early. Application of the standards will not affect any of the amounts recognised in the financial statements, but will impact the type of information disclosed in the financial instruments.

#### **29. Authorisation for issue**

The financial report was authorised for issue by the Council on 29 October 2007. The Council has the power to amend and reissue the financial report.

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 2 – Functions**

Revenues, expenses and assets have been directly attributed to the following functions and activities.

	INCOME FROM CONTINUING OPERATIONS			EXPENSES FROM CONTINUING OPERATIONS		
	ORIGINAL BUDGET	ACTUAL	ACTUAL	ORIGINAL BUDGET	ACTUAL	ACTUAL
	2007 \$'000	2007 \$'000	2006 \$'000	2007 \$'000	2007 \$'000	2006 \$'000
<b>Quality urban environment</b>						
Quality assessment processes	15,421	33,028	17,191	10,883	11,013	10,306
The City's harbour	153	332	–	153	337	–
Sustainable development of land	–	–	90	390	493	862
Quality planning	30	31	27	5,491	4,655	5,342
	<b>15,604</b>	<b>33,391</b>	<b>17,308</b>	<b>16,917</b>	<b>16,498</b>	<b>16,510</b>
<b>The City's economy</b>						
Business and retail	3,239	3,814	2,660	3,927	3,634	3,302
Economic development	–	–	–	2,232	1,919	116
Tourism and visitors	1,597	918	1,370	7,871	7,684	6,465
	<b>4,836</b>	<b>4,732</b>	<b>4,030</b>	<b>14,030</b>	<b>13,237</b>	<b>9,883</b>
<b>Environmental leadership</b>						
Natural resource management	1,059	1,386	154	35,193	35,506	652
	<b>1,059</b>	<b>1,386</b>	<b>154</b>	<b>35,193</b>	<b>35,506</b>	<b>652</b>
<b>Community and social equity</b>						
Community health and well being	1,090	1,181	1,210	1,566	1,935	32,068
Community identity	605	710	–	8,717	8,409	891
Social inclusion	73	92	–	1,287	1,308	–
Community participation and partnerships	4,151	4,371	5,792	15,581	15,705	23,083
Community planning and infrastructure	1,075	1,044	883	1,604	1,603	1,410
Community safety	650	480	602	4,746	5,672	5,125
	<b>7,644</b>	<b>7,878</b>	<b>8,487</b>	<b>33,501</b>	<b>34,632</b>	<b>62,577</b>
<b>Transport and accessibility</b>						
Road safety, congestion and parking	61,723	65,798	61,291	30,532	27,246	26,103
Integrated transport and land use planning	890	276	1,057	2,581	1,899	2,212
	<b>62,613</b>	<b>66,074</b>	<b>62,348</b>	<b>33,113</b>	<b>29,145</b>	<b>28,315</b>
<b>Quality public areas and facilities</b>						
Asset creation	–	–	–	854	1,292	433
Asset maintenance	50,342	50,454	61,811	84,165	75,391	64,998
Asset planning and strategy	–	1,997	3,004	5,311	14,207	13,066
	<b>50,342</b>	<b>52,451</b>	<b>64,815</b>	<b>90,330</b>	<b>90,890</b>	<b>78,497</b>
<b>Leadership and governance</b>						
Effective and efficient service delivery	–	–	–	667	(11)	735
Access to information	1	–	–	2,167	2,128	2,026
Leadership	–	–	1	3,524	3,355	3,505
Management and administration*	31,681	48,469	39,324	89,124	91,661	83,974
	<b>31,682</b>	<b>48,469</b>	<b>39,325</b>	<b>95,482</b>	<b>97,133</b>	<b>90,240</b>
<b>Totals – Functions</b>	<b>173,780</b>	<b>214,381</b>	<b>196,467</b>	<b>318,566</b>	<b>317,041</b>	<b>286,674</b>
<b>General purpose revenues</b>	<b>207,681</b>	<b>205,869</b>	<b>198,107</b>	–	–	–
<b>Totals</b>	<b>381,461</b>	<b>420,250</b>	<b>394,574</b>	<b>318,566</b>	<b>317,041</b>	<b>286,674</b>

\* Included in management and administration above is depreciation and impairment expense (\$43,165K).  
Whilst assets are distributed to particular divisions, depreciation is not allocated in that manner.

The above functions conform to those used by Council in its Corporate Plan.

OPERATING RESULT FROM CONTINUING OPERATIONS			GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT AND NON-CURRENT)	
ORIGINAL BUDGET 2007 \$'000	ACTUAL 2007 \$'000	ACTUAL 2006 \$'000	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000
4,538	22,015	6,885	–	–	67	93
–	(5)	–	–	–	–	–
(390)	(493)	(772)	–	90	4	6
(5,461)	(4,624)	(5,315)	–	–	217	479
<b>(1,313)</b>	<b>16,893</b>	<b>798</b>	<b>–</b>	<b>90</b>	<b>288</b>	<b>578</b>
(688)	180	(642)	–	–	6,243	4,064
(2,232)	(1,919)	(116)	–	–	–	–
(6,274)	(6,766)	(5,095)	–	–	129	65
<b>(9,194)</b>	<b>(8,505)</b>	<b>(5,853)</b>	<b>–</b>	<b>–</b>	<b>6,372</b>	<b>4,129</b>
(34,134)	(34,120)	(498)	120	40	–	–
<b>(34,134)</b>	<b>(34,120)</b>	<b>(498)</b>	<b>120</b>	<b>40</b>	<b>–</b>	<b>–</b>
(476)	(754)	(30,858)	868	–	1,398	1,972
(8,112)	(7,699)	(891)	100	–	64	5
(1,214)	(1,216)	–	75	–	–	–
(11,430)	(11,334)	(17,291)	846	1,708	6,728	4,692
(529)	(559)	(527)	–	–	193,519	193,708
(4,096)	(5,192)	(4,523)	555	549	1,081	545
<b>(25,857)</b>	<b>(26,754)</b>	<b>(54,090)</b>	<b>2,444</b>	<b>2,257</b>	<b>202,790</b>	<b>200,922</b>
31,191	38,552	35,188	–	–	1,225	1,146
(1,691)	(1,623)	(1,155)	116	134	1,205	1,228
<b>29,500</b>	<b>36,929</b>	<b>34,033</b>	<b>116</b>	<b>134</b>	<b>2,430</b>	<b>2,374</b>
(854)	(1,292)	(433)	–	–	–	–
(33,823)	(24,937)	(3,187)	3,730	3,748	2,988,548	3,035,724
(5,311)	(12,210)	(10,062)	165	–	772	825
<b>(39,988)</b>	<b>(38,439)</b>	<b>(13,682)</b>	<b>3,895</b>	<b>3,748</b>	<b>2,989,320</b>	<b>3,036,549</b>
(667)	11	(735)	–	60	–	–
(2,166)	(2,128)	(2,026)	–	–	19	–
(3,524)	(3,355)	(3,504)	–	–	20	52
(57,443)	(43,192)	(44,650)	3,474	3,282	566,774	414,388
<b>(63,800)</b>	<b>(48,664)</b>	<b>(50,915)</b>	<b>3,474</b>	<b>3,342</b>	<b>566,813</b>	<b>414,440</b>
<b>(144,786)</b>	<b>(102,660)</b>	<b>(90,207)</b>	<b>10,049</b>	<b>9,611</b>	<b>3,768,013</b>	<b>3,658,992</b>
<b>207,681</b>	<b>205,869</b>	<b>198,107</b>				
<b>62,895</b>	<b>103,209</b>	<b>107,900</b>	<b>10,049</b>	<b>9,611</b>	<b>3,768,013</b>	<b>3,658,992</b>

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 2 – Functions (continued)**

**Components of functions**

Council's stewardship of the city will be based on:

**Quality urban environment**

Town planning policy and regulations, processing of building and development applications. Provide advice to Council, residents, developers, Planning NSW and Central Sydney Planning Committee. Monitor and evaluate national and international trends and practices in urban design, heritage and strategic planning. Management of transport, traffic, pedestrians and access within the city's areas.

**The City economy**

Staging of cultural events in the city such as New Year's Eve, Chinese New Year, Night Markets, Christmas Concert as well as sponsorship of major events such as the Sydney Festival. Consultation and communication with community groups. Tourism and area promotion through retail strategies and the Sydney City Marketing partnership with key retailers with point of purpose to increase visitation and spending in Sydney CBD.

**Environmental leadership**

Promotion and development of more environmentally efficient practices in residential and business communities. Ongoing infrastructure upgrades and operational reviews to improve sustainability and reduce pollution.

**Community and social equity**

Provide services from and management of community facilities used for sport, aquatic, leisure and library activities. Provide information regarding local events, activities, services and facilities. Maintain demographic information on the Sydney LGA residential population.

**Transport and accessibility**

Management of transport, traffic, pedestrians and access within the city's areas. Parking management and enforcement. Development of transport infrastructure and long term accessibility plans. Promotion of public transport, cycling and walking.

**Public domain and facilities**

Cleaning and maintenance of streets, parks, drainage and council owned properties, including all their structures. Management of Council's vehicle fleet. Administration and implementation of Council's capital works program.

**Leadership and governance**

Relates to the Council's role as a component of democratic government, including elections, councillors' fees and expenses, subscriptions to local authority associations, meetings of council and policy making committees, area representation and public disclosure and compliance.

**Note 3 – Income from continuing operations**

	2007 \$'000	2006 \$'000
<b>Rates and annual charges</b>		
<b>Ordinary rates</b>		
Residential	38,887	36,003
Business	147,672	143,115
	186,559	179,118
<b>Annual charges</b>		
Domestic waste management	19,310	18,989
	19,310	18,989
<b>Total rates and annual charges</b>	<b>205,869</b>	<b>198,107</b>

**Note 3 – Income from continuing operations (continued)**

	2007 \$'000	2006 \$'000
<b>User charges and fees</b>		
<b>Fees</b>		
Planning and building	9,463	8,877
Private works	4,299	4,707
Recreation centre fees	2,013	1,579
Parking station income	8,637	8,541
Parking meter income	23,926	20,687
Venue hire	2,705	2,223
Workzone and filming fees	4,252	3,785
Street furniture advertising	4,217	4,174
Advertising signs revenue	405	347
Park hire and public entertainment	793	898
Other	5,981	5,653
<b>Total user charges and fees</b>	<b>66,691</b>	<b>61,471</b>
<b>Investment revenues</b>		
Interest on overdue rates and charges	126	297
Interest on cash, cash equivalents and investments		
– externally restricted	2,757	1,800
– unrestricted	24,479	21,006
<b>Total investment revenues</b>	<b>27,362</b>	<b>23,103</b>
<b>Other revenues</b>		
Fair value adjustments – investment property	3,772	13,089
Fines	33,388	32,116
Rental income – commercial	35,641	35,473
Ex gratia payments in lieu of rates	605	584
Sponsorship	722	1,021
Sydney City marketing partners	220	473
Other	1,794	1,313
<b>Total other revenues</b>	<b>76,142</b>	<b>84,069</b>

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 3 – Income from continuing operations (continued)**

	OPERATING		CAPITAL	
	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000
<b>Grants</b>				
<b>General purpose (untied)</b>				
Financial assistance	3,152	2,939	–	–
Pensioner rates subsidies (general)	322	343	–	–
<b>Specific purpose</b>				
Roads and bridges	2,617	2,215	1,229	1,644
Heritage and cultural services	100	–	–	40
Community care services	2,344	2,280	–	–
Bushfire and emergency services	120	60	–	–
Other	135	–	30	90
<b>Total grants</b>	<b>8,790</b>	<b>7,837</b>	<b>1,259</b>	<b>1,774</b>
Comprising:				
– Commonwealth funding	3,269	3,049	1,229	1,684
– State funding	5,521	4,788	30	90
	8,790	7,837	1,259	1,774
<b>Contributions and donations</b>				
Developer contributions				
Section 94 (Note 17)	–	–	15,104	3,131
Section 61	–	–	9,629	5,766
Planning agreements	1,065	–	2,849	1,657
Floorspace contributions	–	–	2,816	66
External contributions to capital projects	–	–	1,833	3,080
Other	841	83	–	2,801
<b>Total contributions and donations</b>	<b>1,906</b>	<b>83</b>	<b>32,231</b>	<b>16,501</b>
<b>Total grants and contributions</b>	<b>10,696</b>	<b>7,920</b>	<b>33,490</b>	<b>18,275</b>

**Conditions over grants and contributions**

Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:

	2007	2006	2007	2006
	\$'000	\$'000	\$'000	\$'000
	GRANTS	CONTRIBUTIONS	GRANTS	CONTRIBUTIONS
Unexpended at the close of the previous reporting period	133	26,532	66	28,003
Less: expended during the current period from revenues recognised in previous reporting periods				
Section 94/61 developer contributions		(24,658)		(12,168)
Other	(6,550)		(6,262)	
Plus: amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions				
Section 94/61 developer contributions		30,339		10,697
Other	6,575		6,329	
Unexpended at the close of this reporting period and held as restricted assets	158	32,213	133	26,532
<b>Net increase (decrease) in restricted grants and contributions in the current reporting period</b>	<b>25</b>	<b>5,681</b>	<b>67</b>	<b>(1,471)</b>

### Note 3 – Income from continuing operations (continued)

#### Operating leases providing revenue to the Council

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property above.

Lessees commitments under all non-cancellable lease agreements, excluding those relating to investment property, are as follows:

	2007 \$'000	2006 \$'000
Not later than one year	13,744	10,603
Later than one year and not later than 5 years	29,481	27,527
Later than 5 years	69,869	71,150
	<b>113,094</b>	<b>109,280</b>

### Note 4 – Expenses from continuing operations

#### Employee costs

Salaries and wages	96,813	88,398
Travelling	302	204
Employee leave entitlements	12,177	9,097
Superannuation – defined contribution plan contributions	4,211	3,745
Superannuation – defined benefit plan contributions	3,477	3,289
Workers' compensation insurance	1,314	2,330
Fringe benefits tax	356	531
Training costs (excluding salaries)	1,315	1,533
Other	1,833	1,705
<b>Total operating employee costs</b>	<b>121,798</b>	<b>110,832</b>

	2007 NO.	2006 NO.
Total number of employees (full time equivalent at end of reporting period)	1,512	1,447

	2007 \$'000	2006 \$'000
<b>Borrowing costs</b>		
Unwinding of present value discounts and premiums	186	147
<b>Total interest charges</b>	<b>186</b>	<b>147</b>

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 4 – Expenses from continuing operations (continued)**

	2007 \$'000	2006 \$'000
<b>Materials and contracts</b>		
Raw materials and consumables	6,788	6,258
Contractor and consultancy costs	64,518	53,501
Auditor's remuneration		
– audit services	130	130
Other auditors	426	399
Legal expenses		
– planning and development	1,403	1,751
– other legal expenses	2,017	1,142
Office and other equipment	3,177	3,473
Operating leases		
– minimum lease payments	2,860	2,885
Smartpole maintenance	831	702
Other	2,668	2,458
<b>Total materials and contracts</b>	<b>84,818</b>	<b>72,699</b>

	IMPAIRMENT		DEPRECIATION/ AMORTISATION	
	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000
<b>Depreciation, amortisation and impairment</b>				
Plant and equipment	–	–	7,815	7,640
Office equipment	–	–	1,368	1,832
Furniture and fittings	–	–	5,524	4,058
Land improvements	–	–	5,019	4,620
Buildings	–	2,434	8,245	8,354
Infrastructure				
– roads, bridges and footpaths	–	–	13,529	13,413
– stormwater drainage	–	–	515	509
Other assets				
– library books	–	–	410	346
– open museum	–	–	90	88
Future reinstatement costs				
– depots	–	–	650	845
<b>Total depreciation, amortisation and impairment</b>	<b>–</b>	<b>2,434</b>	<b>43,165</b>	<b>41,705</b>



**Note 4 – Expenses from continuing operations (continued)**

	2007 \$'000	2006 \$'000
<b>Other expenses</b>		
Bad and doubtful debts	(43)	171
Mayoral fee	151	147
Councillors' fees and allowances	271	269
Councillors' (including Mayor) expenses	206	296
Insurances	4,199	4,694
Street lighting	3,214	3,048
Utilities	3,031	2,519
Telephone and communications	2,067	1,932
Donations and contributions to local and regional bodies	4,170	3,544
Advertising	1,856	1,803
Payments to other levels of government	14,759	13,664
Subscriptions and publications	133	125
Bank charges	817	802
Computing costs	745	705
Event and project costs	8,604	8,733
Fees paid to investment fund managers	1,134	706
Land tax and water rates	976	934
Other property related expenditure	1,420	577
Parking enforcement profit share	5,791	6,588
Postage and couriers	794	750
Printing and stationery	1,866	2,023
Public domain enhancement contributions	1,460	1,384
Research and development	205	167
Security	897	1,089
Storage	422	336
Other	4,864	1,851
<b>Total other expenses from continuing operations</b>	<b>64,009</b>	<b>58,857</b>
<b>Note 5 – Gain or loss on disposal of assets</b>		
<b>Disposal of property</b>		
Proceeds from disposal	49	1,420
Less: Carrying amount of assets sold	–	61
<b>Gain (loss) on disposal</b>	<b>49</b>	<b>1,359</b>
<b>Disposal of infrastructure, plant and equipment</b>		
Proceeds from disposal	1,553	2,562
Less: Carrying amount of assets sold	4,667	2,292
<b>Gain (loss) on disposal</b>	<b>(3,114)</b>	<b>270</b>
<b>Disposal of financial instruments</b>		
Proceeds from disposal	3,000	3,007
Less: Carrying amount of assets sold	3,000	3,007
<b>Gain (loss) on disposal</b>	<b>–</b>	<b>–</b>
<b>Net gain (loss) on disposal of assets</b>	<b>(3,065)</b>	<b>1,629</b>

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 6 – Cash, cash equivalents and investments**

	2007 \$'000		2006 \$'000	
	CURRENT	NON-CURRENT	CURRENT	NON-CURRENT
Cash and cash equivalents				
Cash on hand and at bank	4,469		2,788	
Deposits at call	75		75	
Short term deposits and bills, etc	345,510		364,272	
<b>Total cash and cash equivalents</b>	<b>350,054</b>		<b>367,135</b>	

Cash and Cash Equivalents comprise highly liquid investments, including managed funds, with short periods to maturity and subject to insignificant risk of changes in value. Risks are minimised through daily monitoring of investment fund pricing and the ability to commence withdrawal of funds overnight. Cash Assets subject to external restrictions that are not expected to be discharged during the next reporting period are classified as Non-Current.

**Investments**

**Summary**

Financial assets at fair value through profit and loss	20,906	–	8,669	–
Held to maturity investments	49,000	–	–	–
<b>Total</b>	<b>69,906</b>	<b>–</b>	<b>8,669</b>	<b>–</b>
<b>Financial assets at fair value through profit and loss</b>				
At beginning of year	8,669	–	–	–
Adjustment on adoption of AASB 132 and AASB 139	–	–	5,007	–
Revaluation to income statement	237	–	9	–
Additions	15,000	–	6,660	–
Disposals	(3,000)	–	(3,007)	–
At end of year	20,906	–	8,669	–
Held for trading:				
– CDOs	10,615	–	8,669	–
– Capital protected notes (equity and asset linked)	10,291	–	–	–
	20,906	–	8,669	–
<b>Held to maturity investments</b>				
At beginning of year	–	–	–	–
Additions	49,000	–	–	–
At end of year	49,000	–	–	–
Comprising:				
– Term deposits	49,000	–	–	–
	49,000	–	–	–

The permitted forms of investment in financial instruments of the Council are defined in an order made by the Minister of Local Government on 15 July 2005, and may broadly be described as “Trustee Securities”. Accordingly, credit risk is considered to be insignificant. Deposits and Bills are with, or have been accepted by, banks and credit unions and bear various rates of interest between 6.48% and 7.16% (2006 – 6.02% and 6.04%). NCDs, CDOs, FRNs and Managed Funds are all with organisations with credit ratings that comply with the Minister’s Order and bear various rates of return between 6.41% and 9.62% (2006 – 5.88% and 7.15%).

**Note 6 – Cash, cash equivalents and investments (continued)**

	2007 \$'000		2006 \$'000	
	CURRENT	NON-CURRENT	CURRENT	NON-CURRENT
Cash and cash equivalents	350,054	–	367,135	–
Investments	69,906	–	8,669	–
<b>Total cash, cash equivalents and investments</b>	<b>419,960</b>	<b>–</b>	<b>375,804</b>	<b>–</b>
External restrictions	42,453	–	37,172	–
Internal restrictions	82,308	–	81,589	–
Unrestricted	295,199	–	257,043	–
	<b>419,960</b>	<b>–</b>	<b>375,804</b>	<b>–</b>

**Details of movements of restricted cash, cash equivalents and investments**

	MOVEMENTS			CLOSING BALANCE 30 JUNE 2007 \$'000
	OPENING BALANCE 30 JUNE 2006 \$'000	TRANSFERS TO RESTRICTION \$'000	TRANSFERS FROM RESTRICTION \$'000	
<b>External restrictions</b>				
Developer contributions (Note 17)	26,532	30,339	24,658	32,213
Contributions – capital works	65	–	–	65
Floor space bonus FSB/FSR	3,458	312	267	3,503
Unexpended grants	133	6,575	6,550	158
Domestic waste management	6,984	19,152	19,622	6,514
	37,172	56,378	51,097	42,453
<b>Total external restrictions</b>	<b>37,172</b>	<b>56,378</b>	<b>51,097</b>	<b>42,453</b>
<b>Internal restrictions</b>				
Employee leave entitlements	3,890	1,270	1,060	4,100
Public liability insurance	300	100	–	400
Provision workers' compensation	13,481	3,762	1,748	15,495
Utzon Foundation	100	–	–	100
Asset replacement	7,627	9,659	9,963	7,323
Property	5,931	5,497	11,428	–
Investment	12,464	–	–	12,464
Security deposits	11,193	4,360	2,111	13,442
Parking meters	2,160	2,393	100	4,453
Parking station contribution	2,023	432	344	2,111
Green Square – multi purpose civic centre	22,420	–	–	22,420
<b>Total internal restrictions</b>	<b>81,589</b>	<b>27,473</b>	<b>26,754</b>	<b>82,308</b>

External Restrictions arise pursuant to section 409(3) of the Local Government Act, the Local Government (General) Regulation 2005 and other applicable legislation. Further information relating to Developer Contributions is provided in Note 17 and Unexpended Grants in Note 3. Amounts raised by special rates (e.g. Water and Sewer) or for Domestic Waste Management may only be used for those purposes.

Internal Restrictions arise pursuant to resolutions of Council to set aside reserves of cash resources either relating to liabilities recognised in these reports or to fund future expenditure for the stated purpose. Such reserves are not permitted to exceed the amounts of cash assets and cash investments not otherwise restricted.

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 7 – Receivables**

	2007 \$'000		2006 \$'000	
	CURRENT	NON-CURRENT	CURRENT	NON-CURRENT
Rates and annual charges	4,210	175	4,753	175
Interest and extra charges	573	64	905	64
User charges and fees	4,127	–	6,003	–
Accrued revenues	13,943	–	10,865	–
Outstanding works in kind contributions	–	2,487	–	–
ATO – GST receivables	1,261	–	2,133	–
Rental debtors	1,213	–	1,837	–
<b>Total</b>	<b>25,327</b>	<b>2,726</b>	<b>26,496</b>	<b>239</b>
Less: Allowance for doubtful debts				
Rates and annual charges	171	–	308	–
Interest and extra charges	145	–	241	–
Returned receipts	1	–	6	–
Rental debtors	125	–	191	–
User charges and fees	740	–	916	–
<b>Net total</b>	<b>24,145</b>	<b>2,726</b>	<b>24,834</b>	<b>239</b>

**Rates, annual charges, interest and extra charges**

Overdue rates and annual charges (being amounts not paid on or before the due date determined in accordance with the Local Government Act) are secured over the relevant land and are subject to simple interest at a rate of 9.00% (2006 – 9.00%). Although Council is not materially exposed to any individual ratepayer, credit risk exposure is concentrated within the Council boundaries in the State of New South Wales.

**Other levels of Government**

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of the Government of New South Wales and the Government of Australia.

**Other receivables**

Amounts due (other than User Charges which are secured over the relevant land) are unsecured and do not bear interest. Although Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State of New South Wales.

**Note 7 – Receivables (continued)**

	2007 \$'000		2006 \$'000	
	CURRENT	NON-CURRENT	CURRENT	NON-CURRENT
<b>Restricted receivables</b>				
Domestic waste management	715	–	816	–
Domestic waste extra charges	69	–	111	–
Total restrictions	784	–	927	–
Unrestricted receivables	23,361	2,726	23,907	239
<b>Total receivables</b>	<b>24,145</b>	<b>2,726</b>	<b>24,834</b>	<b>239</b>
<b>Note 8 – Inventories and other assets</b>				
<b>Inventories</b>				
Stores and materials	742	–	692	–
<b>Total inventories</b>	<b>742</b>	<b>–</b>	<b>692</b>	<b>–</b>
<b>Other assets</b>				
Prepayments	3,232	–	4,300	–
<b>Total other assets</b>	<b>3,232</b>	<b>–</b>	<b>4,300</b>	<b>–</b>

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 9 – Infrastructure property, plant and equipment**

	2006 \$'000		
	COST/ DEEMED COST	ACC DEP'N/ IMPAIR- MENT	WDV
Capital work-in-progress ***	66,956	–	66,956
Plant and equipment	62,032	(33,003)	29,029
Office equipment	17,554	(13,719)	3,835
Furniture and fittings	83,446	(31,346)	52,100
Land			
– community land **	1,594,580	–	1,594,580
– operational land **	238,462	–	238,462
Land improvements – depreciable	136,949	(27,666)	109,283
Buildings	529,029	(111,111)	417,918
Other structures – trees	66,867	(5,294)	61,573
Infrastructure			
– roads, bridges, footpaths	777,274	(280,965)	496,309
– stormwater drainage	51,316	(25,837)	25,479
Other assets			
– heritage collections	4,930	(636)	4,294
– library books	4,287	(1,240)	3,047
– open museum	8,660	(3,316)	5,344
Future reinstatement costs			
– depots	2,534	(845)	1,689
<b>Totals</b>	<b>3,644,876</b>	<b>(534,978)</b>	<b>3,109,898</b>

\*\* The Land classes include a number of Crown Reserve assets at a cost of \$1,320 million. Ownership of these assets remains with the Crown while Council continues to retain both operational control of the assets and responsibility for the maintenance of improvements thereon in accordance with the specified purposes for which the crown reserves were created. Council includes the Crown Reserve assets on the balance sheet as well as the cost of Council funded related improvements on the basis of its financial rights and responsibilities in controlling and maintaining the assets and the fact that revocation of such control by the State Government is regarded as extremely unlikely given the history of Crown Reserves.

Reserve Trusts were created for administrative purposes under section 92 of the Crown Lands act, 1989 (“the Act”) for a large proportion of these Crown Reserves. Prior to the enactment of the Act, Council was Reserve Trustee of these assets and upon enactment, section 5A of the Schedule 8 (Savings, transitional and other provisions) of the Act has appointed Council Reserve Trust Manager of the related Reserve Trusts created under section 92.

Reserve Trusts were created for administrative purposes under section 92 of the Crown Lands act, 1989 (“the Act”) for a large proportion of these Crown Reserves. Prior to the enactment of the Act, Council was Reserve Trustee of these assets and upon enactment, section 5A of the Schedule 8 (Savings, transitional and other provisions) of the Act has appointed Council Reserve Trust Manager of the related Reserve Trusts created under section 92.

\*\*\* The Capital Work in Progress “Additions” figure represents additions (reductions) to Work in Progress for the year, net of any completed works transferred to the Fixed Asset Register. Transfers to the Fixed Asset Register (when work is completed) are shown in the additions column of the respective asset classes.

MOVEMENTS DURING YEAR \$'000							2007 \$'000		
ADDITIONS	WDV OF DISPOSALS	DEPRECIATION	IMPAIRMENT	TRANSFERS ASSET COST	TRANSFERS ASSET DEP'N	COST/DEEMED COST	ACC DEP'N/IMPAIRMENT	WDV	
41,112	–	–	–	–	–	108,068	–	108,068	
11,070	(1,150)	(7,815)	–	(12)	2	67,260	(36,136)	31,124	
1,400	(82)	(1,368)	–	12	(2)	12,209	(8,414)	3,795	
2,072	(64)	(5,524)	–	–	–	85,197	(36,613)	48,584	
7,234	–	–	–	–	–	1,601,814	–	1,601,814	
2,188	–	–	–	–	–	240,650	–	240,650	
18,059	(923)	(5,019)	–	50	–	153,795	(32,345)	121,450	
2,711	(1,373)	(8,245)	–	(993)	98	528,933	(118,817)	410,116	
2,729	–	–	–	–	–	69,596	(5,294)	64,302	
17,385	(1,073)	(13,529)	–	660	(84)	784,586	(284,918)	499,668	
310	–	(515)	–	–	–	51,625	(26,351)	25,274	
553	–	–	–	–	–	5,483	(636)	4,847	
983	–	(410)	–	–	–	5,270	(1,650)	3,620	
13	–	(90)	–	283	(14)	8,956	(3,420)	5,536	
261	–	(650)	–	–	–	2,795	(1,495)	1,300	
<b>108,080</b>	<b>(4,665)</b>	<b>(43,165)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>3,726,237</b>	<b>(556,089)</b>	<b>3,170,148</b>	

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 9 – Infrastructure, property, plant and equipment (continued)**

	2005 \$'000		
	COST/ DEEMED COST	DEP'N/ IMPAIR- MENT	WDV
Capital work-in-progress ***	25,983	–	25,983
Plant and equipment	58,358	(36,825)	21,533
Office equipment	15,629	(11,887)	3,742
Furniture and fittings	77,904	(27,288)	50,616
Land			
– community land **	1,591,205	–	1,591,205
– operational land **	227,888	–	227,888
Land improvements – depreciable	127,331	(23,202)	104,129
Buildings	540,565	(100,369)	440,196
Other structures – trees	65,670	(5,294)	60,376
Infrastructure			
– roads, bridges, footpaths	762,399	(267,563)	494,836
– stormwater drainage	50,873	(25,328)	25,545
Other assets			
– heritage collections	4,693	(636)	4,057
– library books	2,821	(894)	1,927
– open museum	8,438	(3,228)	5,210
Future reinstatement costs			
– depots	–	–	–
<b>Totals</b>	<b>3,559,757</b>	<b>(502,514)</b>	<b>3,057,243</b>

\* The “Transfers” columns represent adjustments that were not regarded as making up part of the Asset Purchases, Disposals or Depreciation totals. The totals represent re-categorisation of land and building assets to Investment Property and the reclassing of assets within existing classifications. Furthermore, the columns reflect adjustments required relating to asset accruals at the end of 2004–05. Amounts were accrued into various asset classes from the Capital Work in Progress account. With further subsequent investigation, more detailed information was obtained regarding the nature of assets acquired.

\*\* The Land classes include a number of Crown Reserve assets at a cost of \$1,320 million. Ownership of these assets remains with the Crown while Council continues to retain both operational control of the assets and responsibility for the maintenance of improvements thereon in accordance with the specified purposes for which the crown reserves were created. Council includes the Crown Reserve assets on the balance sheet as well as the cost of Council funded related improvements on the basis of its financial rights and responsibilities in controlling and maintaining the assets and the fact that revocation of such control by the State Government is regarded as extremely unlikely given the history of Crown Reserves.

Reserve Trusts were created for administrative purposes under section 92 of the Crown Lands act, 1989 (“the Act”) for a large proportion of these Crown Reserves. Prior to the enactment of the Act, Council was Reserve Trustee of these assets and upon enactment, section 5A of the Schedule 8 (Savings, transitional and other provisions) of the Act has appointed Council Reserve Trust Manager of the related Reserve Trusts created under section 92.

\*\*\* The Capital Work in Progress “Additions” figure represents additions (reductions) to Work in Progress for the year, net of any completed works transferred to the Fixed Asset Register. Transfers to the Fixed Asset Register (when work is completed) are shown in the additions column of the respective asset classes.



MOVEMENTS DURING YEAR \$'000						2006 \$'000		
ADDITIONS	WDV OF DISPOSALS	DEPRECIATION	IMPAIRMENT	TRANSFERS* ASSET COST	TRANSFERS* ASSET DEP'N	COST/DEEMED COST	DEP'N/IMPAIRMENT	WDV
40,973	–	–	–	–	–	66,956	–	66,956
14,592	1,995	–	–	(7,640)	(1,451)	62,032	(33,003)	29,029
1,438	487	–	–	(1,832)	–	17,554	(13,719)	3,835
6,068	(526)	–	–	(4,058)	–	83,446	(31,346)	52,100
4,100	(664)	–	–	–	(61)	1,594,580	–	1,594,580
2,681	7,893	–	–	–	–	238,462	–	238,462
5,940	4,674	–	–	(4,620)	(840)	136,949	(27,666)	109,283
5,872	(17,408)	47	(2,434)	(8,355)	–	529,029	(111,111)	417,918
1,197	–	–	–	–	–	66,867	(5,294)	61,573
15,382	(507)	11	–	(13,413)	–	777,274	(280,965)	496,309
443	–	–	–	(509)	–	51,316	(25,837)	25,479
237	–	–	–	–	–	4,930	(636)	4,294
1,466	–	–	–	(346)	–	4,287	(1,240)	3,047
–	222	–	–	(88)	–	8,660	(3,316)	5,344
2,534	–	–	–	(845)	–	2,534	(845)	1,689
<b>102,923</b>	<b>(3,834)</b>	<b>58</b>	<b>(2,434)</b>	<b>(41,706)</b>	<b>(2,352)</b>	<b>3,644,876</b>	<b>(534,978)</b>	<b>3,109,898</b>

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 9 – Restricted, property, plant and equipment**

	2007 \$'000			2006 \$'000		
	AT COST	ACCUM DEPN	CARRYING AMOUNT	AT COST	ACCUM DEPN	CARRYING AMOUNT
<b>Domestic waste management</b>						
Plant and equipment	2,993	(1,765)	1,228	2,606	(1,448)	1,158
<b>Total restrictions</b>	<b>2,993</b>	<b>(1,765)</b>	<b>1,228</b>	<b>2,606</b>	<b>(1,448)</b>	<b>1,158</b>

Council has entered into long term leases as lessor on some assets. It has been determined that in accordance with AASB 117, the terms of the leases transfer substantially all the risks and rewards incidental to ownership of the assets to the lessees and that the leases constitute finance leases.

Specific clauses in the leases relating to the determination of lease income result in the entitlement to and quantum of the amounts being determined based upon current events and occurrences. The leased assets accounted for in this manner are:

**Queen Victoria Building**

Council entered into a 99 year lease as lessor of the Queen Victoria Building (QVB) with Ipoh Garden Berhad (Aust) Pty Limited (Ipoh) on 28 February 1984.

At the date of inception of the lease the QVB required extensive restoration work. This work was carried out by Ipoh at a cost of \$97.259 million. Under the terms of the lease, Ipoh is entitled to recover this cost plus compounded interest. Ipoh are also entitled to retain \$9.7 million for each year of the agreement and a portion of net revenue is deposited annually into a fund for the specific purpose of Ipoh refurbishing or upgrading the building.

Following the above deductions from revenue, any remaining profit is split on an equal basis between Council and Ipoh. The rental revenue received by Council is recognised as income only once it is determined and is enforceable under the terms of the lease.

**Capitol Theatre and associated properties**

Council is lessor in a 99 year lease with Capitol Theatre Management Pty Limited (formerly Ipoh Theatre Management Pty Limited) for the Capitol Theatre. The lease also incorporates other associated properties being the Manning Building, Watkins Terrace and Parker Street.

Under the agreement Council receives rental revenue based upon a percentage of theatre revenue. The rental revenue is recognised as income only once it is determined and is enforceable under the terms of the lease.

**Note 10 – Liabilities**

	2007 \$'000		2006 \$'000	
	CURRENT	NON-CURRENT	CURRENT	NON-CURRENT
<b>Payables</b>				
Goods and services	5	–	1,720	–
Payments received in advance	7,931	–	7,584	–
Accrued expenses	24,346	–	24,009	–
Employee related payables	1,740	–	1,770	–
Deposits, retentions and bonds	15,006	–	13,024	–
Other	1,410	–	1,692	–
<b>Total payables</b>	<b>50,438</b>	<b>–</b>	<b>49,799</b>	<b>–</b>
<b>Provisions</b>				
Annual leave	7,830	–	7,344	–
Sick leave	3,013	7,670	3,247	6,303
Long service leave	16,209	4,417	15,426	4,675
Gratuities	241	1,328	241	1,374
Workers' compensation	1,701	8,214	1,701	8,649
Public liability insurance	212	188	180	120
Public holidays	292	–	292	–
Remediation of depot site	–	3,128	–	2,680
Other	3,103	–	141	–
<b>Total provisions</b>	<b>32,601</b>	<b>24,945</b>	<b>28,572</b>	<b>23,801</b>

	OPENING BALANCE	INCREASES/ (DECREASES) IN PROVISION	UNWINDING OF PRESENT VALUE DISCOUNTS	PAYMENTS	CLOSING BALANCE
	2007 \$'000	2007 \$'000	2007 \$'000	2007 \$'000	2007 \$'000
<b>MOVEMENTS IN PROVISIONS</b>					
<b>Class of provision</b>					
Annual leave	7,344	7,617	–	(7,131)	7,830
Sick leave	9,549	1,685	–	(551)	10,683
Long service leave	20,102	3,394	–	(2,870)	20,626
Gratuities	1,615	–	–	(46)	1,569
Worker's compensation	10,350	1,313	–	(1,748)	9,915
Public liability insurance	300	100	–	–	400
Public holidays	292	(1)	–	291	–
Remediation of depot site	2,680	262	186	–	3,128
Other	141	2,962	–	–	3,103
<b>Total provisions</b>	<b>52,373</b>	<b>17,332</b>	<b>186</b>	<b>(12,346)</b>	<b>57,545</b>

**Provision for reinstatement, rehabilitation and restoration liabilities**

Detailed information regarding this provision is provided in Note 21.

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 10 – Liabilities (continued)**

	2007 \$'000		2006 \$'000	
	CURRENT	NON-CURRENT	CURRENT	NON-CURRENT
<b>Aggregate liability arising from employee benefits</b>	30,604	13,415	31,256	12,352

**Defined benefit plans**

The Local Government Superannuation Scheme – Pool B (the Scheme) is a defined benefit plan that has been deemed to be a “multi-employer fund” for the purposes of AASB 119. Sufficient information is not available to account for the scheme as a defined benefit plan because the assets to the Scheme are pooled together for all Councils and so no asset or liability is recognised. The amount of employer contributions recognised as an expense for the year ending 30 June 2007 was \$3,260,666.05. The last valuation of the Scheme was performed by Mr Martin Stevenson BSc, FIA, FIAA on 19th June 2007 and covers the period ended 30 June 2006. This valuation found that the Scheme’s assets were \$3,291.1 million and its past service liabilities \$2,980.3 million, giving it a surplus of \$310.8 million. The existence of this surplus has resulted in Councils contributing during 2006–07 at half the normal level of contributions. The financial position is monitored annually.

In addition, Council is the sponsor of a defined benefit superannuation fund referred to as the State Authorities Non-Contributory Superannuation Scheme (SANCS) and the State Superannuation Scheme (SSS).

All the Schemes are closed to new members.

In respect of the defined benefit superannuation fund referred to as the State Authorities Non-Contributory Superannuation Scheme (SANCS) and the State Superannuation Scheme (SSS), the position is as follows:

	ACTUAL	ACTUAL
	2007 \$'000	2006 \$'000
Present value of defined benefit obligations	642	493
Fair value of plan assets	(489)	(559)
Net (asset)/liability	153	(66)

The liabilities have not been recognised on the basis of materiality. Council continues to make contributions to the Funds and monitors the net position.

## Note 11 – Reconciliation to Cash Flow Statement

### (a) Reconciliation of Cash

Cash and Cash Equivalents comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	2007 \$'000	2006 \$'000
Total cash and cash equivalents (Note 6)	350,054	367,135
<b>Balances per cash flow statement</b>	<b>350,054</b>	<b>367,135</b>
<b>(b) Reconciliation of net operating result to cash from operating activities</b>		
<b>Net operating result from income statement</b>	103,209	107,900
Add: Depreciation, amortisation and impairment	43,165	44,139
Unwinding of present value discounts and premiums	186	147
Increase in provision for doubtful debts	–	153
Increase in employee benefits provisions	2,098	–
Increase in other provisions	2,627	170
Decrease in receivables	1,170	–
Decrease in other assets	1,068	–
Increase in trade creditors	–	3,407
Increase in accrued expenses payable	337	–
Increase in other payables	1,670	–
Loss on sale of assets	3,065	–
	<b>158,595</b>	<b>155,916</b>
Less: Decrease in provision for doubtful debts	480	–
Decrease in employee benefits provisions	–	482
Increase in receivables	–	1,643
Increase in inventories	50	16
Increase in other assets	–	922
Decrease in trade creditors	1,109	–
Decrease in accrued expenses payable	–	7,369
Decrease in other payables	–	626
Gain on sale of assets	–	1,629
Fair value adjustments as revenue items	3,772	13,089
Non-cash capital grants and contributions	6,433	2,681
<b>Net cash provided by (or used in) operations</b>	<b>146,751</b>	<b>127,459</b>
<b>(c) Non-cash financing and investing activities</b>		
Acquisition of assets by means of:		
– Developer contributions received in kind	6,196	–
– Transfers from Sydney Harbour Foreshore Authority	–	2,681
– Estimated future reinstatement, etc costs	263	2,533
	<b>6,459</b>	<b>5,214</b>
<b>(d) Financing arrangements</b>		
Unrestricted access was available at balance date to the following lines of credit:		
<b>Bank overdrafts</b>		
Total facilities	2,000	2,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice. Interest rates on overdrafts are variable while the rates for loans are fixed for the period of the loan.

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 12 – Commitments for expenditure**

	2007 \$'000	2006 \$'000
<b>(a) Capital commitments</b>		
Commitments under non-cancellable operating leases at the reporting date but not recognised in the financial statements are payable as follows:		
Land	599	5,629
Buildings	1,033	12,621
Street furniture	276	104
Infrastructure	59,750	35,174
	<b>61,658</b>	<b>53,528</b>
These expenditures are payable:		
Not later than one year	61,658	53,528
Later than one year and not later than 5 years	–	–
Later than 5 years	–	–
	61,658	53,528
<b>(b) Other expenditure commitments</b>		
Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:		
Recycling services	4,149	5,414
Graffiti	1,318	11,922
Parking meter maintenance	10,856	14,426
Street trees/landscaping	1,000	5,033
Street furniture	3,080	3,360
Park maintenance	19,386	5,014
Domestic waste	9,119	28,124
Parking facilities	7,053	7,563
Outreach	1,115	1,113
Cultural events	3,092	3,544
Property	10,306	10,348
Repairs and maintenance – investment property	5,296	2,268
Other	–	210
	<b>75,770</b>	<b>98,339</b>
These expenditures are payable:		
Not later than one year	41,397	40,330
Later than one year and not later than 5 years	32,637	56,049
Later than 5 years	1,736	1,960
	<b>75,770</b>	<b>98,339</b>
<b>(c) Finance lease commitments</b>		
Commitments under finance leases at the reporting date are as follows:	–	–

**Note 12 – Commitments for expenditure (continued)**

	2007 \$'000	2006 \$'000
<b>(d) Operating lease commitments (non-cancellable)</b>		
Commitments under non-cancellable operating leases at the reporting date but not recognised in the financial statements are payable as follows:		
Total future minimum lease payments		
Not later than one year	1,321	3,010
Later than one year and not later than 5 years	2,946	3,752
Later than 5 years	28,086	28,186
	<b>32,353</b>	<b>34,948</b>

Operating lease commitments arise as a result of Council’s commitment under a non-cancellable operating lease, being in relation to Goulburn Street Parking Station. Council has a 99 year lease arrangement to rent the airspace that the parking station exists in from the State Rail Authority of NSW who control that asset. The commitment recognises the 53 years remaining on the lease, which is estimated at \$19.714 million.

The lease commitments also include duct rental payable to Energy Australia in respect of Smartpoles at \$330,000 per year for 30 years, indexed at an assumed CPI of 3% per annum. The agreement to 2032 results in a total commitment of \$12.567 million.

**(e) Remuneration commitments**

Commitments for the payment of salaries and other remuneration under long-term employment contracts in existence at reporting date but not recognised as liabilities, payable:

	2007 \$'000	2006 \$'000
Not later than one year	–	–
Later than one year and not later than 5 years	–	–
Later than 5 years	–	–
	–	–

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 13 – Statement of performance measurement**

	AMOUNTS	2007 INDICATORS	2006	2005
<b>Unrestricted current ratio</b>				
Current assets less all external restrictions	\$407,942	6.15:1	4.69:1	3.99:1
Current liabilities less specific purpose liabilities	\$66,349			
<b>Debt service ratio (shown as a percentage)</b>				
Net debt service cost	\$0	0.00%	0.00%	0.00%
Revenue from continuing operations *	\$379,538			
<b>Rate and annual charges coverage ratio</b>				
Rates and annual charges	\$205,869	0.49:1	0.5:1	0.51:1
Revenue from continuing operations	\$420,250			
<b>Rates and annual charges outstanding percentage</b>				
Rates and annual charges outstanding	\$4,706	2.23%	2.57%	4.65%
Rates and annual charges collectible	\$211,343			

\* Excludes capital items and specific purpose grants and contributions.

Detailed methods of calculation of these indicators is defined in the Code.

**Note 14 – Investment property**

	2007 \$'000	2006 \$'000
<b>At fair value</b>		
Opening balance at 1 July	143,225	125,940
Capitalised subsequent expenditure	63	1,243
Net gain (loss) from fair value adjustment	3,772	13,089
Transfer (to) from assets held for sale	(3,100)	2,953
<b>Closing balance at 30 June</b>	<b>143,960</b>	<b>143,225</b>
<b>Amounts recognised in profit and loss</b>		
Rental income **	9,859	9,593
Net gain (loss) from fair value adjustment	3,772	13,089
	<b>13,631</b>	<b>22,682</b>
<b>Repairs, maintenance and other operating expenses</b>		
– property generating rental income **	(1,623)	(984)
– property not generating rental income	0	0
	<b>12,008</b>	<b>21,698</b>

\*\* 2005–06 Comparatives were adjusted to include tenancies inadvertently excluded from the 2005–06 Annual Report.



**Note 14 – Investment property (continued)**

**Valuation basis**

Fair value is the amount for which an asset could be exchanged between knowledgeable, willing parties in an arm's length transaction and reflects market conditions at the reporting date.

The 2006 valuation was made based on current prices in an active market for similar properties in the same location and condition and subject to similar leases by Mr Steve Eccleston, FAPI, Registered Valuer No.1287 of BEM Property Consultants Pty Limited.

The 2007 valuation was made based on current prices in an active market for similar properties in the same location and condition and subject to similar leases by Mr Roger Horton, FAPI, FRICS, Registered Valuer No.2375 of AON Valuation Services (A Division of AON Risk Services Australia Limited).

**Contractual arrangements**

The Investment Properties are leased to tenants under long term operating leases with rentals payable monthly. Minimum lease payments receivable on leases of investment properties are as follows:

	2007 \$'000	2006 \$'000
Minimum lease payments under non-cancellable operating leases of investment properties not recognised in the financial statements are receivable as follows:		
Not later than one year	7,457	8,726
Later than one year and not later than 5 years	22,690	19,375
Later than 5 years	9,585	3,984
	<b>39,732</b>	<b>32,085</b>

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 15 – Financial instruments**

**Interest rate risk exposures**

	FLOATING	FIXED INTEREST MATURING IN			NON-	TOTAL
	INTEREST	< 1 YEAR	1–2 YEARS	> 2 YEARS	INTEREST	
	RATE				BEARING	
2007	'000	'000	'000	'000	'000	'000
<b>Financial assets</b>						
Cash and cash equivalents	271,585	74,000	–	–	4,469	350,054
Investments	20,906	49,000	–	–	–	69,906
<b>Receivables</b>						
Rates and annual charges	–	4,467	239	–	–	4,706
User charges and fees	–	–	–	–	3,386	3,386
ATO – GST receivables	–	–	–	–	1,261	1,261
Accrued revenues	–	–	–	–	13,943	13,943
Rental debtors	–	–	–	–	1,088	1,088
<b>Total</b>	<b>292,491</b>	<b>127,467</b>	<b>239</b>	<b>–</b>	<b>24,147</b>	<b>444,344</b>
Weighted average interest rate	6.70%	6.80%	9.00%*			
<b>Financial liabilities</b>						
<b>Payables</b>						
Goods and services	–	–	–	–	5	5
Payments in advance	–	–	–	–	7,931	7,931
Deposits, retentions, bonds	–	–	–	–	15,006	15,006
Accrued expenses	–	–	–	–	24,346	24,346
Other	–	–	–	–	3,150	3,150
<b>Total</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>50,438</b>	<b>50,438</b>
Weighted average interest rate						
<b>Net financial assets (liabilities)</b>	<b>292,491</b>	<b>127,467</b>	<b>239</b>	<b>–</b>	<b>(26,291)</b>	<b>393,906</b>

\* Rates debtors are subject to a 9.00% simple interest charge

**Note 15 – Financial instruments (continued)**

**Interest rate risk exposures**

	FLOATING INTEREST RATE	FIXED INTEREST MATURING IN			NON- INTEREST BEARING	TOTAL
		< 1 YEAR	1–2 YEARS	> 2 YEARS		
2006	'000	'000	'000	'000	'000	'000
<b>Financial assets</b>						
Cash and cash equivalents	363,104	4,000	–	–	31	367,135
Investments	8,669	–	–	–	–	8,669
<b>Receivables</b>						
Rates and annual charges	–	5,109	239	–	–	5,348
User charges and fees	–	–	–	–	5,081	5,081
ATO – GST receivables	–	–	–	–	2,133	2,133
Accrued revenues	–	–	–	–	10,865	10,865
Rental debtors	–	–	–	–	1,646	1,646
<b>Total</b>	<b>371,773</b>	<b>9,109</b>	<b>239</b>	<b>–</b>	<b>19,756</b>	<b>400,877</b>
Weighted average interest rate	6.09%					
<b>Financial liabilities</b>						
<b>Payables</b>						
Goods and services	–	–	–	–	1,720	1,720
Payments in advance	–	–	–	–	7,584	7,584
Deposits, retentions, bonds	–	–	–	–	13,024	13,024
Accrued expenses	–	–	–	–	24,009	24,009
Other	–	–	–	–	3,462	3,462
<b>Total</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>49,799</b>	<b>49,799</b>
Weighted average interest rate						
<b>Net financial assets (liabilities)</b>	<b>371,773</b>	<b>9,109</b>	<b>239</b>	<b>–</b>	<b>(30,043)</b>	<b>351,078</b>

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 15 – Financial instruments (continued)**

**Credit risk exposures**

Credit risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any provision for doubtful debts. Except as detailed in Note 7 in relation to individual classes of financial assets, exposure is concentrated within the Council's boundaries within the State of New South Wales, and there is no material exposure to any individual debtor.

Council has an investment policy which seeks to minimise the risk of capital loss. Credit risk is managed by:

- Investing only with banks or financial institutions with independently assessed credit ratings specified in the investment policy.
- Investing only in securities with credit ratings independently assessed credit ratings specified in the investment policy.
- Assessing of the underlying assets in managed funds to ensure their ability to retain original credit ratings on an extended basis.
- Establishing and monitoring maximum exposure limits in regard to investments within specified credit rating bands.
- Establishing maximum participation limits in regard to specific investments.
- Investing in assets with capital guarantees at maturity.

Debtors for rates and annual charges are secured by a charge over the land to which it relates. Long-term debtors in respect of committed works are secured by bank guarantees or security deposits.

**Policies**

Accounting policies in respect to financial assets and financial liabilities are described in Note 1.

**Terms and conditions**

Terms and conditions in respect of payables and receivables are described in Note 1. In terms of investments, certain investments are capital guaranteed if Council holds to maturity. Earlier redemption, depending upon net asset valuations at the time, could result in Council recouping more or less than the capital value invested. Council holds \$10 million in investments subject to these conditions.

**Reconciliation of financial assets and liabilities**

	2007 \$'000	2006 \$'000
<b>Net financial assets from previous page</b>		
Financial assets	444,344	400,877
Financial liabilities	50,438	49,799
	393,906	351,078
<b>Non-financial assets and liabilities</b>		
Inventories	742	692
Accrued revenues (works in kind – non-financial asset)	2,487	0
Non-current assets held for sale	3,100	0
Property, plant and equipment	3,170,148	3,109,898
Investment property	143,960	143,225
Other assets	3,232	4,300
Provisions	(57,546)	(52,373)
	3,266,123	3,205,742
<b>Net assets per balance sheet</b>	<b>3,660,029</b>	<b>3,556,820</b>

**Net Fair Value**

All carrying values approximate fair value for all recognised financial instruments. With the exception of investments, there is no recognised market for the financial assets of the Council.

### Note 16 – Significant variations from original budget

Council's original budget comprised part of the Management Plan adopted by Council.

This Note sets out the principal variations between the original Budget and Actual results for the Income Statement.

#### Investment revenues

The budget for interest was set in light of the budgeted capital expenditure, and delays in the capital program have led to larger cash balances and therefore increased revenue returns (\$8.8 million favourable variance).

#### Grants and contributions – capital

S61 Contributions are sporadic and vary with CBD development activity. Contributions exceeded budget by \$6 million with four development sites alone contributing \$2.6 million.

S94 Contributions exceeded budget by \$8 million with three significant sites through South Sydney contributing \$8.1 million of total receipts.

Capital and other grants were a further \$8 million+ over budget with the receipt of a number of works-in-kind contributions being received during the year in respect of parks and open space.

#### Other expenses

The major parts of the favourable variance of \$12.2 million for the year arose from:

- a lower than anticipated payment in respect of a share of enforcement fees as a result of lower revenues during the year with additional savings in processing costs (\$2.8 million favourable);
- lower than expected costs relating to undergrounding of cables, as parts of the project were deferred for a number of reasons (\$3.5 million favourable);
- savings in other expenses reflecting that Council did not require \$1.0 million of Contingencies;
- ongoing success with collection of outstanding receivables resulting in a partial reversal of the required provision for doubtful debts (\$0.8 million favourable); and
- other net savings \$4.1 million.

#### Net loss on disposal of assets

The net loss of \$3 million arose from the demolition of assets in relation to the upgrade of Redfern Oval, as well as significant upgrading works relating to roads, footpaths and parks and the resultant scrapping of assets replaced in the course of those upgrades.

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 17 – Statement of Contribution Plans**

**Summary of Contributions**

PURPOSE	OPENING BALANCE	CONTRIBUTIONS RECEIVED DURING YEAR		INTEREST EARNED DURING YEAR	EXPENDED DURING YEAR	INTERNAL BORROWINGS (TO)/FROM	HELD AS RESTRICTED ASSET	WORKS PROVIDED TO DATE
	\$'000	CASH \$'000	NON-CASH \$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Drainage								
Roads	6,535	1,614	504	546	(504)		8,695	4,479
Traffic facilities	2,502	23		170	(8)		2,687	1,051
Parking	13	1	14	12				
Open space	9,336	7,647	2,588	1,138	(12,311)	8,398	56,989	
Community facilities	5,490	2,190	515	8,195	1,008			
Other	1,652	538	146	(106)	2,230	1,240		
Subtotal S94 under plans	25,528	12,012	3,092	2,516	(12,929)	30,219	64,779	
Sec 94 not under plans	1,004	66	1,070	6,137				
Planning agreements		2,849		175	(2,100)		924	2,100
Sec 61 contributions		9,629			(9,629)			202,453
<b>Total contributions</b>	<b>26,532</b>	<b>24,490</b>	<b>3,092</b>	<b>2,757</b>	<b>(24,658)</b>		<b>32,213</b>	<b>275,469</b>
<b>Contribution Plan – Walsh Bay</b>								
Traffic facilities								478
Parking	13			1			14	12
Community facilities								473
Other		49		3			52	
<b>Total</b>	<b>13</b>	<b>49</b>		<b>4</b>			<b>66</b>	<b>963</b>
<b>Contribution Plan – Plan 1 (ex South Sydney Council)</b>								
Traffic facilities	712			48			760	
Open space	174			12			186	
Community facilities	268			18			286	
Other	1,971			132			2,103	
<b>Total</b>	<b>3,125</b>			<b>210</b>			<b>3,335</b>	
<b>Contribution Plan – Open Space – New Plan (ex Leichhardt Municipal Council)</b>								
Open space	2,601	200		188	(3,540)		(551)	9,381
<b>Total</b>	<b>2,601</b>	<b>200</b>		<b>188</b>	<b>(3,540)</b>		<b>(551)</b>	<b>9,381</b>
<b>Contribution Plan – Open Space – Old Plan (ex Leichhardt Municipal Council)</b>								
Open space	185			12			197	
<b>Total</b>	<b>185</b>			<b>12</b>			<b>197</b>	
<b>Contribution Plan – Community Facilities (ex Leichhardt Municipal Council)</b>								
Community facilities	1,109	35		77			1,221	
<b>Total</b>	<b>1,109</b>	<b>35</b>		<b>77</b>			<b>1,221</b>	
<b>Contribution Plan – LATM (ex Leichhardt Municipal Council)</b>								
Traffic facilities	58	5		4			67	
<b>Total</b>	<b>58</b>	<b>5</b>		<b>4</b>			<b>67</b>	

**Note 17 – Statement of Contribution Plans (continued)**

PURPOSE	OPENING BALANCE	CONTRIBUTIONS RECEIVED DURING YEAR		INTEREST EARNED DURING YEAR	EXPENDED DURING YEAR	INTERNAL BORROWINGS	HELD AS RESTRICTED ASSET	WORKS PROVIDED TO DATE
	\$'000	CASH \$'000	NON-CASH \$'000	YEAR \$'000	\$'000	(TO)/FROM \$'000	\$'000	\$'000
<b>Contribution Plan – Light Rail (ex Leichhardt Municipal Council)</b>								
Traffic Facilities	5			0				5
<b>Total</b>	<b>5</b>							<b>5</b>
<b>Contribution Plan – Bicycle Works (ex Leichhardt Municipal Council)</b>								
Traffic Facilities	5			1				6
<b>Total</b>	<b>5</b>			<b>1</b>				<b>6</b>
<b>Contribution Plan – SSCC Contribution Plan 1</b>								
Roads	6,535	1,614	504	546	(504)	8,695	4,479	
Traffic Facilities	1,722	18	117	(8)	1,849	573		
Open Space	(1,061)	6,431	2,588	360	(8,771)	(453)	47,380	
Community facilities	4,113	2,155	420	6,688	535			
Other	(319)	489	11	(106)	75	1,240		
<b>Total</b>	<b>10,990</b>	<b>10,707</b>	<b>3,092</b>	<b>1,454</b>	<b>(9,389)</b>	<b>16,854</b>	<b>54,207</b>	
<b>Contribution Plan – SSCC Contribution Plan 2</b>								
Open Space	7,437	1,016		566			9,019	228
<b>Total</b>	<b>7,437</b>	<b>1,016</b>		<b>566</b>			<b>9,019</b>	<b>228</b>
<b>Contributions not under Plans</b>								
Roads	50			3			53	472
Parking	499			33			532	1,117
Other	455			30			485	4,548
<b>Total</b>	<b>1,004</b>			<b>66</b>			<b>1,070</b>	<b>6,137</b>
PURPOSE	OPENING BALANCE	CONTRIBUTIONS RECEIVED DURING YEAR		INTEREST EARNED DURING YEAR	FORWARDED DURING YEAR	INTERNAL BORROWINGS	HELD AS RESTRICTED ASSET	WORKS PROVIDED TO DATE
	\$'000	CASH \$'000	NON-CASH \$'000	YEAR \$'000	YEAR \$'000	(TO)/FROM \$'000	\$'000	\$'000
<b>Contribution Plan – Ultimo/Pyrmont</b>								
Drainage								2,484
Open space								49,292
Community facilities								10,095
Other		327			(327)			10,041
<b>Total</b>		<b>327</b>			<b>(327)</b>			<b>71,912</b>

Note: Council has excluded the Ultimo/Pyrmont Contribution plan from the totals disclosed above. This decision was taken due to the fact that the Sydney Harbour Foreshore Authority complete all works under this plan and all contributions received by Council are collected on behalf of SHFA and immediately forwarded.

The contributions received column represents Contributions collected during the 2006–07 year by Council, all of which have been forwarded to SHFA.

The Works to Date total has been updated for the 2005–06 Financial Report using data provided by SHFA. Information updated to 30/6/2007 was not made available to Council. SHFA continue to compile information regarding contributions and expenditure to date under this plan and Council will continue to liaise with SHFA during 2007–08.

## Notes to and forming part of the Financial Statements for the year ended 30 June 2007

### Note 18 – Contingent assets and liabilities not recognised in the balance sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet but knowledge of those items is considered relevant to users of the financial report in making and evaluating decisions about the allocation of scarce resources.

#### Contingent assets and liabilities

##### Potential claims

Council is involved in discussions with a former capital works contractor. The contractor has an outstanding claim in respect of completed works and Council has a counter claim in respect of a refund of overpayments obtained by the contractor in Supreme Court proceedings. The potential claims in these proceedings cannot be quantified at this time although it is anticipated that there will be a net settlement in Council's favour.

The owner of a building currently leased by Council has declared that Council does not in terms of the lease have the option to purchase space in the building that is the subject of the lease. Council is of the view that the option is valid and would if exercised enable the acquisition of premises worth over \$1 million.

Council has an option to acquire from a developer of a site by 2010 at no cost to council a fully remediated park with enhancements. The contingent asset is estimated to be worth more than \$5 million.

##### Self insurance – Workers Compensation

Council has decided, on the basis of proper risk management practices, to carry its own insurance in regard to worker's compensation. A provision for self insurance has been made to recognise outstanding claims, the amount of which is detailed in Note 10.

As a self-insurer, Council is required to lodge a bank guarantee with the Workcover Authority. At 30 June 2007, bank guarantees of \$13.46 million were held by the Workcover Authority, and the Authority is currently reviewing whether any additional assurance is required.

All other insurance risks, including workers compensation claims above \$750,000, are covered by external companies.

### Superannuation – Defined Benefits Schemes

Council makes employer contributions to the defined benefits categories of the Scheme at rates determined by the Scheme's Trustee. Employees also make member contributions to the Fund. As such, assets accumulate in the Fund to meet the member's benefit, as defined in the Trust Deed, as they accrue.

Council has an ongoing obligation to share in the future experience of the Scheme. Favourable or unfavourable variations may arise should the experience of the Scheme differ from the assumptions made by the Scheme's actuary in estimating the Scheme's accrued benefits liability.

### Proposed Land Transfers between Sydney Harbour Foreshore Authority (SHFA) and Council

Council has agreed to proceed with the transfer of public assets from SHFA in Pyrmont. The completion of these transfers is subject to the fulfilment of specific conditions. The value of these assets cannot be quantified at this time, as they are subject to assessment of age and condition at the time of transfer.

*Council is not aware of any other contingent asset or liability which would be considered relevant to the users of the financial reports in making and evaluating decisions about the allocation of scarce resources.*

### Note 19 – Joint ventures and associated entities

Council has no instances of Joint Ventures and Associated Entities to report.



**Note 20 – Reserves and retained earnings**

	2007 \$'000	2006 \$'000
<b>(a) Reserves</b>		
Trust assets reserve		
Balance at beginning of reporting period	1,330,360	1,330,360
Less: Correction to reserve to reflect book values of Crown reserve land	(10,393)	–
<b>Balance at end of reporting period</b>	<b>1,319,967</b>	<b>1,330,360</b>
<b>(b) Retained earnings</b>		
Balance at beginning of reporting period	2,226,460	2,118,436
Add: Net operating result	103,209	107,900
Add: Net adjustment on adoption of AASB132 and AASB139	–	124
Add: Transfer to retained earnings from trust assets reserve	10,393	–
<b>Balance at end of reporting period</b>	<b>2,340,062</b>	<b>2,226,460</b>

**(c) Nature and purpose of reserves**

**Trust assets reserve**

The Trust Assets Reserve is used to record the corresponding land value of trust assets, such as Crown Reserve Trusts, as recorded in the City's Infrastructure, Property, Plant and Equipment balances. Whilst these assets are owned by the State, they are effectively controlled by the City as reserve trust manager.

**Note 21 – Reinstatement, rehabilitation and restoration liabilities**

**Site remediation**

Council has implemented a Remediation Action Plan in respect of a former Council depot at Fig and Wattle Streets, Pyrmont.

The estimated cost of the remediation in the 2008-2009 financial year is \$3.5 million based on the requirements of the RAP. This anticipated cost (and the timeframe in which this cost will be incurred) have been revised from the 2006–2007 financial year, on the basis of improved assessment of the required works at the site (previously \$3.0 million estimated cost, expected to be expended at end of 2007–08 financial year). The amount has been discounted to its present value at 5.79% being the risk free rate available to Council at the time the provision was raised.

	ACTUAL 2007 \$'000	ACTUAL 2006 \$'000
At beginning of year	2,680	–
Amount capitalised to remediation asset:		
– Existing disturbance	–	2,533
– Adjustment of estimate	261	
Amortisation of discount-expensed to borrowing costs	186	147
<b>At end of year</b>	<b>3,127</b>	<b>2,680</b>

**Notes to and forming part of the Financial Statements**  
for the year ended 30 June 2007

**Note 22 – Non-current assets held for resale**

	ACTUAL 2007 \$'000	ACTUAL 2006 \$'000
Land and building	3,100	–

Council is actively seeking a purchaser for a site (comprising a building and land) that it has decided to dispose of. A number of offers have been received from prospective purchasers.

**Note 23 – Events occurring after balance sheet date**

**Investments**

Investments include an amount of \$10.66 million in respect of Collateralised Debt Obligations (CDO's), structured credit products with maturities varying between 2 to 7 years. The investments are valued at market rates at 30 June.

These investments have long-term maturity dates, and Council's primary intention in acquiring them was to hold them to maturity as a long term investment. Council's policy however, under AIFRS, is to value them at market value since the investments could be made available for disposal if they were to reach prices at which this became an attractive financial option.

In July and August 2007, credit concerns originating in the US sub-prime market have resulted in widening credit spreads and reduced liquidity that has adversely impacted the value of many assets across a range of global investment markets. Although Council has no direct exposure to the US sub-prime market, and the credit rating of our investments remain unchanged from 30 June 2007, these events would impact the immediate to short term market value of our investments.

The present credit markets however are such that there is minimal, if any, active trading in these products. Council is therefore unable to determine a realistic "fair value" for these investments and cannot calculate an appropriate provision to reflect the potential reduction of value post balance date.

Consequently, Council has an unquantifiable contingent liability in the event that it was required to immediately dispose of these investments. That event is considered highly improbable given the relatively insignificant portion of Council's total investment portfolio (2.5%) and the fact that Council maintains adequate liquidity levels to ensure that disposal of these investments will always be at Council's option, and never in circumstances of an immediate "forced sale".

**END OF AUDITED FINANCIAL REPORT**



GPO BOX 12  
Sydney NSW 2001

## INDEPENDENT AUDITOR'S REPORT

### Council of the City of Sydney

To the Lord Mayor and Councillors

I have audited the accompanying general purpose financial report of the Council of the City of Sydney (the Council), which comprises the balance sheet as at 30 June 2007, and the income statement, statement of changes in equity and cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

#### *Auditor's Opinion*

In my opinion, for the year ended 30 June 2007:

- the Council's accounting records have been kept in accordance with Division 2, Part 3, Chapter 13 of the *Local Government Act 1993* (the Act)
- the general purpose financial report of the Council -
  - has been prepared in accordance with the requirements of the aforementioned Division
  - is consistent with the Council's accounting records
  - presents fairly, in all material respects, the financial position of the Council as of 30 June 2007, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations)
- all information relevant to the conduct of the audit has been obtained
- there are no material deficiencies in the accounting records or financial report that have come to light in the course of the audit.

#### *The Lord Mayor and Councillors' Responsibility for the Financial Report*

The Lord Mayor and Councillors are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Act. This responsibility includes establishing and maintaining internal control relevant to the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### *Auditor's Responsibility*

My responsibility is to express an opinion on the financial report based on my audit. I conducted my audit in accordance with Australian Auditing Standards. These Auditing Standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Lord Mayor and Councillors, as well as evaluating the overall presentation of the financial report.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

My opinion does not provide assurance:

- about the future viability of the Council,
- that they have carried out their activities effectively, efficiently and economically, or
- about the effectiveness of their internal controls.

#### *Independence*

The Audit Office complies with all applicable independence requirements of Australian professional ethical pronouncements.



Peter Achterstraat  
Auditor-General

29 October 2007  
SYDNEY



# THE CITY OF SYDNEY

Report on the Conduct of the Audit  
for the Year Ended 30 June 2007



THE AUDIT OFFICE  
OF NEW SOUTH WALES

## COUNCIL OF THE CITY OF SYDNEY

### Report on the Conduct of the Audit

for the Year Ended 30 June 2007

In accordance with section 417 of the *Local Government Act 1993* (the Act), I report on the conduct of the audit of the Council of the City of Sydney (the Council) for the year ended 30 June 2007.

#### AUDIT RESULT

The audits of the Council's General Purpose Financial Report and the Special Purpose Financial Report resulted in unmodified audit opinions.

The Council complied with the legislative requirements in Division 2 of Chapter 13 of the Act. I did not detect any material deficiencies in the accounting records or financial report during the course of the audit.

#### CONDUCT OF THE AUDIT

The audit I conducted provides *reasonable assurance* to the Lord Mayor and Councillors that the financial reports are *free of material* misstatement. An audit does *not* guarantee that every amount and disclosure in the financial reports is error free. The terms 'reasonable assurance' and 'material' recognise that an audit does not examine all evidence and transactions. My audit accorded with Australian Auditing and Assurance Standards and statutory requirements.

#### Crown Reserves

Last year we reported that the uncertainty as to whether the Council controls Crown reserves, in an accounting sense, had been resolved. We advised management however, that the Australian Accounting Standards Board intended placing further guidance in AASB 127 'Consolidated and Separate Financial Reports' on the interpretation of control in the public sector. Although this did not occur in 2006-07, Council should continue to monitor any developments in accounting pronouncements that may change the interpretation of control within AASB 127.

A working party of interested representatives from both State and Local Government is being formed to consider the accounting issues related to Crown reserves, with the intention of developing a consistent approach to their recognition and future accounting treatment across both tiers of government.

Council did not prepare consolidated financial statements to separately disclose the assets, liabilities, expenses and revenues of the reserve trusts. It was deemed that under AASB 127 the reserve trusts are not separate reporting entities as there are no specific users of that information. Management has disclosed this in note 1 to the financial statements.



In 2005-06, we recommended that Council develop systems and processes to separately track transactions relating to reserve trusts, to comply with the record keeping requirements under the *Crown Lands Act 1989*. Management advised that Council did not implement this recommendation, as it does not believe that the arbitrary allocation of maintenance costs and recognition of income to each individual crown reserve contributes any value to ongoing management decisions in respect of the reserves. Council's preliminary discussions with the Department of Lands indicate that the Department is not in a position to use this information at this stage. Council has therefore sought written exemption from the Department of Lands from having to maintain such records. This exemption has yet to be granted.

#### Other significant Audit Issues and Observations

- We examined the internal controls operating within the property, plant and equipment business cycle. We identified some areas for improvement and these have been discussed with management. Shortly, we will issue a management letter that will contain a detailed explanation of these matters.
- The Department of Local Government required all Councils to progressively measure their property, plant and equipment at fair value from 2006-07. The first group of assets that required revaluation in 2006-07 was water and sewerage infrastructure. This did not impact on the Council as it did not have such assets. A significant level of Council's Infrastructure and assets comprise property, plant and equipment which are due for revaluation in 2007-08, and roads, footpaths, and drainage which will be revalued in 2008-09.

In preparing for the move to fair value, the Council has:

- reconciled existing records in its fixed asset register with other databases / subsidiary systems held within Council for properties, IT equipment and fleet
- started updating databases for parks, trees, Town Hall and heritage collections
- commenced work on creating a database of roads
- undertaken preliminary valuations on the majority of Council properties, Town Hall and heritage collections
- developed terms of reference with the valuers.
- Sydney Harbour Foreshore Authority (SHFA) transferred six roads to the Council in 2006-07. These roads were gazetted on 1 September 2006 and 1 June 2007.

As outlined in the gazettal notices, the orders were placed under section 150 of the *Roads Act 1993*. Section 150(2) of the Act states *"An order may not be made except with the consent of the roads authority from which, and the roads authority to which, the road is to be transferred."*

The Council has not recognised the transfer of these roads in the financial report on the basis that Council did not consent to the transfers. At the time of transfer, Council was still undertaking a due diligence process. The value of these roads has not been determined by Council.

#### Financial Results

Overall, the Council has again achieved a positive financial result. The Council recorded an operating surplus from ordinary activities of \$103 million (\$108 million in 2005-06). The operating surplus was \$40.3 million higher than budget. The Council is forecasting a net surplus of \$61.7 million for 2007-08, with a capital expenditure program of \$170 million.

## Income Statement

	2007		2006	
	\$m	%	\$m	%
<b>Revenue Items</b>				
Business rates	147.7	35.1	143.1	36.3
Residential rates	38.9	9.3	36.0	9.1
Annual charges	19.3	4.6	19.0	4.8
Parking fines revenue	33.4	7.9	32.1	8.1
Parking meter revenue	23.9	5.7	20.7	5.2
Grants and contributions	44.2	10.5	26.2	6.6
Planning & building fees	9.5	2.3	8.9	2.3
Commercial property rents	35.6	8.5	35.5	9.0
Investment revenues	27.4	6.5	23.1	5.9
Other	40.4	9.6	50.0	12.7
<b>TOTAL REVENUE</b>	<b>420.3</b>	<b>100.0</b>	<b>394.6</b>	<b>100.0</b>
<b>Expense Items</b>				
Employee costs	121.8	38.4	110.8	38.6
Depreciation	43.2	13.6	44.1	15.4
Materials & contracts	84.8	26.8	72.7	25.4
Other expenses	67.2	21.2	59.1	20.6
<b>TOTAL EXPENSES</b>	<b>317.0</b>	<b>100.0</b>	<b>286.7</b>	<b>100.0</b>

Revenue from parking meters continues to increase, making up 5.7 per cent (5.2 per cent in 2005-06) of total revenue. Grants and contributions revenue rose by 68.7 per cent primarily due to an increase in capital contributions. Deferrals in the capital works program again meant the Council had greater cash on hand to invest during the year, resulting in higher investment income.

The increase in employee costs resulted from an increase in salary rates resulting from award increases, as well as a rise in staff numbers. Materials and contracts expenditure increased mainly due to greater maintenance activity during the year.

## Balance Sheet

	2007	2006	Increase (Decrease)	Increase (Decrease)
	\$m	\$m	\$m	%
Net assets	3,660.0	3,556.8	103.2	2.9
Total current assets	451.2	405.6	45.6	11.2
Total non-current assets	3,316.8	3,253.4	63.4	1.9
Total current liabilities	83.1	78.4	4.7	6.0
Total non-current liabilities	24.9	23.8	1.1	4.6

Assets included cash and investments of \$420 million (\$376 million at 30 June 2006). The unrestricted portion of cash and investments was \$295 million (\$258 million). The Council expects to use some of this unrestricted cash to fund the capital works program in 2007-08.



The Council's current ratio, a measure of its liquidity, has increased to 5.43:1 (5.18:1 at 30 June 2006). The written down value of property, plant and equipment was \$3.2 billion (\$3.1 billion) and included Crown reserves valued at \$1.3 billion (\$1.3 billion).

Current liabilities of \$83.1 million (\$78.4 million) included provisions of \$32.6 million (\$28.6 million). The Council had no borrowings at year end.

**Performance Indicators**

	2007 %	2006 %
Unrestricted current ratio	6.2:1	4.7:1
Debt service ratio	0	0
Rate & annual charges coverage ratio	0.5:1	0.5:1
Rates & annual charges outstanding ratio	2.2	2.6

The Council's unrestricted current ratio increased, and remains well above the recommended range of 1:1. The Council's Corporate Plan 2008-2011 indicates that most of this will be used to support the Capital Works program. The debt service ratio is nil, reflecting the fact that Council has no external debt. The rates outstanding ratio continues to decrease, reflecting the efficiency of Council's debt recovery procedures.

**Acknowledgement**

I thank the Council's staff for their courtesy and assistance during the course of the audit.



Peter Achterstraat  
Auditor-General

29 October 2007

**City of Sydney**

ABN 22 636 550 790

**Special Purpose Financial Reports**

For the year ended 30 June 2007

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## Statement by Councillors and Management made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Reports have been drawn up in accordance with the Local Government Code of Accounting Practice and Financial Reporting and the:

- NSW Government Policy Statement *"Application of National Competition Policy to Local Government"*;
- Department of Local Government guidelines *"Pricing and Costing for Council Businesses: A Guide to Competitive Neutrality"*; and
- The Department of Water and Energy, *"Practice Management of Water Supply and Sewerage"* Guidelines.

To the best of our knowledge and belief, these reports:

- Present fairly the financial position and operating result for each of Council's declared Business Activities for the year; and
- Accord with Council's accounting and other records.

We are not aware of any matter that would render the reports false or misleading in any way.

Signed in accordance with a resolution of Council made on 29th October 2007.



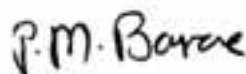
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**Clover Moore**  
Lord Mayor



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**Robyn Kemmis**  
Councillor



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**Monica Barone**  
Chief Executive Officer



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**Bill Carter**  
Finance Manager

**Income statement by business activities**  
for the year ended 30 June 2007

	<b>BUSINESS ACTIVITIES</b>			
	<b>COMMERCIAL PROPERTIES</b>		<b>PARKING STATIONS</b>	
	<b>2007</b>	<b>2006</b>	<b>2007</b>	<b>2006</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Income from continuing operations</b>				
User charges and fees	673	476	8,637	8,541
Grants and contributions – operating	493	92	–	–
Gain on investment property revaluation	3,772	13,089	–	–
Other operating income	35,641	35,473	–	–
<b>Total income from continuing operations</b>	<b>40,579</b>	<b>49,130</b>	<b>8,637</b>	<b>8,541</b>
<b>Expenses from continuing operations</b>				
Employee costs	1,069	788	635	529
Materials and contracts	7,699	6,261	549	529
Depreciation and amortisation	1,744	2,971	424	432
Other operating expenses	5,099	3,641	2,079	2,152
Calculated taxation equivalents	1,931	1,734	2	–
<b>Total expenses from continuing operations</b>	<b>17,542</b>	<b>15,395</b>	<b>3,689</b>	<b>3,642</b>
<b>Surplus/(deficit) from continuing operations before capital amounts</b>	<b>23,037</b>	<b>33,735</b>	<b>4,948</b>	<b>4,899</b>
Grants and contributions provided for capital purposes	1,500	–	–	–
<b>Surplus/(deficit) from continuing operations after capital amounts</b>	<b>24,537</b>	<b>33,735</b>	<b>4,948</b>	<b>4,899</b>
Less: corporate taxation equivalent	6,911	10,121	1,484	1,470
<b>Surplus/(deficit) after tax</b>	<b>17,626</b>	<b>23,614</b>	<b>3,464</b>	<b>3,429</b>
Opening retained profits	151,909	116,439	30,916	26,017
<b>Adjustments for amounts unpaid:</b>				
Tax equivalent payments	1,931	1,734	2	–
Corporate taxation equivalent	6,911	10,121	1,484	1,470
<b>Closing retained profits</b>	<b>178,377</b>	<b>151,909</b>	<b>35,866</b>	<b>30,916</b>
Return on capital (%)	16.34%	20.55%	50.70%	48.97%
Notional subsidy from Council	n/a	n/a	n/a	n/a

This statement is to be read in conjunction with the attached notes.

**Balance sheet by business activities**  
for the year ended 30 June 2007

	BUSINESS ACTIVITIES			
	COMMERCIAL PROPERTIES		PARKING STATIONS	
	2007 \$'000	2006 \$'000	2007 \$'000	2006 \$'000
<b>ASSETS</b>				
<b>Current assets</b>				
Receivables	–	930	105	84
Non current assets held for sale	3,100	–	–	–
Other	17	106	–	121
<b>Total current assets</b>	<b>3,117</b>	<b>1,036</b>	<b>105</b>	<b>205</b>
<b>Non-current assets</b>				
Property, plant and equipment	140,957	164,150	9,760	10,004
Investment property	143,960	143,225	–	–
<b>Total non-current assets</b>	<b>284,917</b>	<b>307,375</b>	<b>9,760</b>	<b>10,004</b>
<b>Total assets</b>	<b>288,034</b>	<b>308,411</b>	<b>9,865</b>	<b>10,209</b>
<b>LIABILITIES</b>				
<b>Current liabilities</b>				
Payables	5,282	3,226	489	699
Provisions	241	181	147	85
<b>Total current liabilities</b>	<b>5,523</b>	<b>3,407</b>	<b>636</b>	<b>784</b>
<b>Non-current liabilities</b>				
Provisions	120	95	90	91
<b>Total non-current liabilities</b>	<b>120</b>	<b>95</b>	<b>90</b>	<b>91</b>
<b>Total liabilities</b>	<b>5,643</b>	<b>3,502</b>	<b>726</b>	<b>875</b>
<b>Net assets</b>	<b>282,391</b>	<b>304,909</b>	<b>9,139</b>	<b>9,334</b>
<b>EQUITY</b>				
Retained earnings	151,909	116,439	30,916	26,017
Current year surplus (including taxation equivalents added back)	26,467	35,470	4,950	4,899
Council equity interest	104,015	153,000	(26,727)	(21,582)
<b>Total equity</b>	<b>282,391</b>	<b>304,909</b>	<b>9,139</b>	<b>9,334</b>

This statement is to be read in conjunction with the attached notes.

## Notes to and forming part of the Special Purpose Financial Reports for the year ended 30 June 2007

### Note 1 – Significant accounting policies

A statement summarising the supplemental accounting policies adopted in the preparation of the SPFR for National Competition Policy reporting purposes follows.

These financial statements are a Special Purpose Financial Report (SPFR) prepared for use by the Council and the Department of Local Government. For the purposes of these statements, the Council is not a reporting entity.

This special purpose financial report, unless otherwise stated, has been prepared in accordance with the Local Government Act and Regulations, the Local Government Code of Accounting Practice and Financial Reporting and the Local Government Asset Accounting Manual.

The statements are also prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, current values of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

#### National competition policy

Council has adopted the principle of 'competitive neutrality' to its business activities as part of the national competition policy which is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 Government Policy statement on the '*Application of National Competition Policy to Local Government*'. The '*Pricing and Costing for Council Businesses A Guide to Competitive Neutrality*' issued by the Department of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard of disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents; Council subsidies; return on investments (rate of return); and dividends paid.

#### Declared business activities

In accordance with *Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality*, Council has declared in its 2007–10 Corporate Plan that the following are to be considered as business activities:

#### Category 1

Name	Brief Description of Activity
Commercial Properties	Commercial Rental Portfolio
Parking Stations	Parking Station Operations (Goulburn Street and Domain Parking Stations)

### Monetary amounts

Amounts shown in the financial statements are in Australian currency and rounded to the nearest one thousand dollars

#### (i) Taxation equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations (General Purpose Financial Report) just like all other costs. However, where Council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council nominated business activities and are reflected in the SPFR. For the purposes of disclosing comparative information relevant to the private sector equivalent the following taxation equivalents have been applied to all Council nominated business activities (this does not include Council's non-business activities):

	Notional rate applied (%)
Corporate Tax Rate	30% applicable on surplus
Land Tax	\$100 for \$352,000 + 1.7% on >\$352,000
Payroll Tax	6.0% (\$600,000 threshold applied)

#### Income tax

An income tax equivalent has been applied on the profits of the business. Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account of in terms of assessing the rate of return required on capital invested. Accordingly, the return on capital invested is set at a pre-tax level (gain/(loss) from ordinary activities before capital amounts) as would be applied by a private sector competitor – that is, it should include a provision equivalent to the corporate income tax rate, currently 30%.

Income Tax is only applied where a positive gain/(loss) from ordinary activities before capital amounts has been achieved. Since the taxation equivalent is notional, that is, it is payable to the "Council" as the owner of business operations, it represents an internal payment and has no effect on the operations of the Council.

Accordingly, there is no need for disclosure of internal charges in the GPFR. The rate applied of 30% is the equivalent company tax rate prevalent as at balance date. No adjustments have been made for variations that have occurred during the year.

#### Local Government rates and charges

A calculation of the equivalent rates and charges for all Category 1 businesses has been applied to all assets owned or exclusively used by the business activity.

**(ii) Subsidies**

Government policy requires that subsidies provided to customers and the funding of those subsidies must be explicitly disclosed. Subsidies occur where Council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations. The overall effect of subsidies is contained within the Income statement of Business Activities.

**(iii) Return on investments (rate of return)**

The Policy statement requires that Councils with Category 1 businesses “would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field”.

Funds are subsequently available for meeting commitments or financing future investment strategies. The rate of return is disclosed for each of Council’s business activities on the Income statement.

The Calculation of Return on Capital is as follows:

Surplus/(Deficit) from continuing operations before Capital amounts + Interest expense	
Total Written Down Value of Property, Plant and Equipment	

**(iv) Dividends**

Council is not required to pay dividends to either itself as owner of a range of businesses or to any external entities.

**Prior Period Corrections**

The comparative period has been adjusted to correct errors made in the prior period. These relate to:

- (i) A property containing a parking station is let as a Commercial Property and was incorrectly classified as part of Parking Stations business activity in 2005–06 (this affected the Non-Current assets balance (\$3.9 million), Depreciation Expense (\$0.1 million) and Accumulated Surplus (\$0.4 million) for the year).
- (ii) The revaluation increase in Investment Properties was omitted from Commercial Properties activity in 2005–06 (this affected Revenue (\$13.1 million) and Accumulated Surplus (\$9.16 million))
- (iii) Depreciation expense for a parking station plant asset was overstated in 2005–06. The asset had already been fully depreciated (the effect was \$0.5 million decrease in Depreciation Expense).
- (iv) The cumulative impact of the above adjustments was:
  - Commercial Properties: Non-Current Assets increased by \$3.9 million, Net Surplus after Corporate Taxation Equivalent increased by \$9.1 million and Total Equity increased by \$3.9 million
  - Parking Stations: Decrease Non-Current Assets by \$3.9 million, Net Surplus after Corporate Taxation Equivalent increased by \$0.4 million and Total Equity decreased by \$3.9 million.





GPO BOX 12  
Sydney NSW 2001

## INDEPENDENT AUDITOR'S REPORT

### Council of the City of Sydney Special Purpose Financial Report

To the Lord Mayor and Councillors

I have audited the accompanying Special Purpose Financial Report, which comprises the income statement by business activities, balance sheet by business activities, and accompanying notes, of the City of Sydney (the Council) for the year ended 30 June 2007.

#### *The Lord Mayor and Councillors' Responsibility for the financial report*

The Lord Mayor and Councillors are responsible for the preparation and presentation of the Special Purpose Financial Report in accordance with the accounting policies described in Note 1. The Special Purpose Financial Report has been prepared to fulfill the Council's reporting requirements under section 413 of the *Local Government Act 1993*.

This responsibility includes establishing and maintaining internal controls relevant to the preparation and presentation of the Special Purpose Financial Report that is free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

The Lord Mayor and Councillors have determined that the accounting policies used and described in Note 1 meet their needs. These policies do not require the application of all Accounting Standards and other mandatory financial reporting requirements in Australia.

#### *Auditor's Responsibility*

My responsibility is to express an opinion on the Special Purpose Financial Report based on my audit. No opinion is expressed as to whether the accounting policies used, as described in Note 1, are appropriate to meet the needs of the Lord Mayor and Councillors. I conducted my audit in accordance with Australian Auditing Standards. These Auditing Standards require that I comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the Special Purpose Financial Report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Special Purpose Financial Report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Special Purpose Financial Report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the Special Purpose Financial Report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Lord Mayor and Councillors, as well as evaluating the overall presentation of the Special Purpose Financial Report.

The Special Purpose Financial Report has been prepared in accordance with the policies described in Note 1 for the purpose of fulfilling the Council's reporting requirements under section 413 of the *Local Government Act 1993*. The Special Purpose Financial Report may not be suitable for any other purpose. My report is intended solely for the Lord Mayor and Councillors and should not be distributed to or used by parties other than the Lord Mayor and Councillors.



I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

**Auditor's Opinion**

In my opinion, the Special Purpose Financial Report presents fairly, in all material respects, the financial position of the Council's business activities as at 30 June 2007, and of the business activities' financial performance for the year then ended, in accordance with the accounting policies described in Note 1.



Peter Achterstraat  
Auditor-General

29 October 2007  
SYDNEY

# Performance

**Local Government Act 1993 – Section 428 (2)**

**Performance of Principal Activities – S.428 (2) (b)**

Report on Council performance for the year 2006/07 using key focus areas from the City of Sydney Corporate Plan 2007–2010



# Key focus areas

1. Quality Urban Environment

## 1.1. Sustainable Development of Land

Sydney has sustainable development that enhances the character of local communities and villages.

PRIORITY PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>New City Plan</b>			
<b>Draft single LEP (subject to State Govt decisions)</b> Report to Council.	Dec 2006	Working towards a second full draft by December 2007, process involves extensive liaison with the Department of Planning and further technical studies.	This work will continue focussing on technical studies and extensive liaison with the Department of Planning. This plan will evolve and be informed by the Sustainable Sydney 2030 project.
<b>Carlton United Brewery (CUB) Site re-zoning Local Environment Plan (LEP) and</b> Dependent on resolution of planning agreement (DCP) Exhibition.	May 2006	Responsibility for CUB was assumed by State Government in Q1. In Q2, the City completed and lodged a submission to Department of Planning highlighting its concerns with the Concept Plan for CUB Park.	The Minister for Planning approved the Concept Plan in Q3 2006/07.
<b>DCP and LEP reviews to be incorporated in the City Plan</b>	Dec 2006	Process ongoing. Further work and studies have continued through Q4 and will run into Q1 of 2007/08.	Projects identified as independent of the City Plan DCPs are Late Night Trading Premises DCP and Ecological Sustainable Development DCP.
<b>CBD Review</b> – recommendations for LEP amendments. Report to Council.	Dec 2006	This is an ongoing process that is dependent in part on results from the Floor Space and Employment Survey (in progress).	Floor Space and Employment Survey results are expected Q1. The Capacity Study in Q2 of 2007/08.
<b>Redfern, part Waterloo, Darlington and Eveleigh Urban Design Study.</b> Report to Council.	Jul 2006	No further action regarding this item. Study findings are being translated into City Plan controls.	Target met.
<b>Green Square Urban Design Study</b> Report to Council.	Aug 2006	CSPC requested the study be presented as part of a package of documents related to the Green Square area. The package will be presented to Council and Central Sydney Planning Committee in Q1 of 2007/08.	
<b>Green Square Mixed Use Zones Review</b> Recommendations for LEP amendments Report to Council.	Dec 2006	Green Square package to be presented to Council and Central Sydney Planning Committee in Q1 2007/08.	
<b>Car Parking Rates for Private Development</b> Report to Council.	Sept 2006	Further information requested by Central Sydney Planning Committee at the briefing in Q4 2006/07.	Report to be prepared once the additional information is complete.

## 1. Quality Urban Environment

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Draft Development Control Plan (DCP) Consolidation</b>			
<b>Residential Amenity</b> Draft to Council.	Sept 2006	Draft provisions prepared and now incorporated in to the work contributing to wider DCP provisions for residential development. A report to Council and Central Sydney Planning Committee will be made in the second half of 2007.	Underway
<b>Design Excellence Guidelines</b> Current guidelines reviewed and enhanced. Report to Council.	Sept 2006	Initial review of CBD controls completed. Awaiting comments and direction from Council and the Central Sydney Planning Committee.	
<b>Late Opening Premises</b> Report to Council.	Oct 2006	Presented to City Plan Sub Committee in Q3. Report and Draft DCP to go to Council Q1 2007/08. Public exhibition is recommended.	
<b>Studies to Support City Plan</b> Studies complete.	Dec 2006	Urban design studies completed for Waterloo–Redfern, Green Square, City East, Surry Hills and Glebe–Forest Lodge. Commenced studies for Chippendale, Camperdown, Darlington, North Newtown and West Redfern; Paddington, Centennial Park and Moore Park; South Newtown, Erskineville and West Alexandria.	Target met. Study for CBD Western Edge to commence in Q1 2007/08.
<b>Development Contributions Plan</b> Report to Council.	Aug 2006	Plan adopted and in force.	Completed.
<b>Ecologically Sustainable Development</b> Development Control Plan. Report to Council.	Aug 2006	Draft Development Control Plan to be reported in Q1 2007/08.	
<b>Built Form Development Control Plan</b> Guidelines for appropriate built form. Report to Council.	Sept 2006	Draft built form provisions complete and incorporated in to the work contributing to wider DCP provisions.	Target met.

1. Quality Urban Environment

**1.2. The Contribution of Public Domain and Infrastructure to a Quality Urban Environment**

Sydney's public domain is protected, enhanced and extended.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Public Domain Plan</b> Sydney Streets and Spaces – a Strategy for the City of Sydney. Plan complete.	June 2007	Public Domain policy adopted by Council as interim policy August 2006.	Final policy to be delivered as part of Sydney 2030.

See 6. PUBLIC DOMAIN AND FACILITIES for next level plans (6.1.) and specific projects supporting the Public Domain Plan (6.2.).

**1.3. Heritage**

Sydney's built heritage is promoted and protected.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Heritage Week</b>	Ongoing	The City of Sydney's month-long program of free exhibitions, talks, tours and workshops was successfully completed in Q3. The theme of the 2007 event was 'Places in Context: Cultural and Natural Landscapes'.	Planning has begun for the 2008 event.
<b>Heritage Development Control Plan</b> Comprehensive guidelines for heritage conservation. Report to Council	Aug 2006	DCP completed and endorsed by Council.	Complete.
<b>Heritage Fund</b> Grants and Sponsorships Policy. Report to Council	July 2006	2006/07 grants were considered and awarded. The 2007/08 grant applications have closed and have been assessed.	Recommendations to Council to approve funding in Q1 for the 2007/08 grants.

## 1. Quality Urban Environment

**1.4. Stakeholder Participation**

Effective public engagement informs the creation of a quality urban environment.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Community Participation in the City Plan</b>	Ongoing	This is an ongoing process, sometimes conducted as part of a study, and sometimes forms part of an overall consultation for the future City Plan LEP and DCP. Consultations to date include late night trading, urban design studies, distribution of printed material, footway licenses structures on footways.	Ongoing.
<b>Community Consultation</b> Consultation is integral in planning City's public domain and building projects.	Ongoing	In addition to those held in Q1, Q2 and Q3, consultations completed in Q4 were Lillian Fowler Reserve, Franklin Street Reserve, Glebe Local Area Traffic Management (LATM), Chippendale LATM, City East LATM, Access Forum Launch was undertaken for the Edmund Resch Reserve. Woolloomooloo Plan.	Ongoing and on target.

**1.5. Quality Planning at the City, Village and Place Level**

The character of the CBD, villages and places is promoted through visionary plans and controls.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>New City Plan (See 1.1 for details)</b>			
<b>Draft Local Action Plans</b> Release for public comment and Council approval.	Dec 2006.	All Local Action Plans were finalised and adopted by Council in February 2007. A Local Action Plan booklet was distributed to the community. Consultation continues through community forums. Round 2 has commenced.	Pilot grants program of \$100,000 has been approved for 2007/08.
<b>Local Action Plan Delivery</b> Local Action Plans projects incorporated in all relevant programs (e.g. capital works, maintenance and social).	Ongoing	Actions have been incorporated into business unit work programs.	

1. Quality Urban Environment

**1.6. Quality Assessment Processes**

Council has effective processes for the assessment of development applications and construction resulting in safe quality buildings.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Development Assessment City Website Search Facility</b>			
Improved accessibility of Development Application information on-line:			
<b>Stage 1. Information on all development applications lodged after Oct 2004 on Web</b> Includes description of development, determination, date of determination and applicant.	July 2006	Stage 1 was completed in Q1.	Completed.
<b>Stage 2. E-view Mapping Interface</b> Enable better functionality for searches.	Dec 2006	Mapping interface for DA notifications are now available on-line.	Further work to improve map search functionality across corporate data is under way.
<b>Stage 3. Full Notice of Determination on Web</b> All development applications determined after Oct 2006 on web. Complete.	June 2007	Providing web access to Notice of Determinations and Assessment Reports for Development Applications is progressing.	Providing secure access to documents through the web is more complicated than anticipated.
<b>Promotion and Education on Urban Environment</b> Promote and educate residents, businesses and stakeholders on the urban environment activities.	Ongoing	Promotion and education is undertaken through community consultations on projects such as City Plan and Local Action Plans, business forums, events and other Council and stakeholder interactions. These are covered under other items throughout this report.	Ongoing. The Draft Environmental Management Plan was exhibited, finalised and approved in Q4.

## 1. Quality Urban Environment

## 1.7 Key Performance Indicator

	04/05 RESULT	05/06 RESULT	06/07 TARGET	QTR 1 <sup>(1)</sup> RESULT JUL-SEP	QTR 2 RESULT JUL-DEC	QTR 3 RESULT JUL-MAR	QTR 4 RESULT JUL-JUN	COMMENT
1.7.1. Average assessment time for development applications. (Government target of 40 days)	48.7*	44.6*	38 days	34.2* (49.9*)	38.* (48.4*)	37.6* (45.4*)	37.4 (44.6*)	Performing above target. *All figures adjusted as per Department of Planning specifications.
<i>Note (1) Figures in brackets represent 2005/06 quarterly figures.</i>								
1.7.2. Average processing time for construction certificates.	12.7 days	10.6	14 days	9 (12.5)	11 (13.2)	10 (13)	8 (10.6)	Performing well above target.
1.7.3. Average processing time for S68 approvals, e.g. places of entertainment and temporary dwellings.	10.7 days	8.1	10 days	13 (10.2)	10 (10.6)	8 (12.5)	5 (8.1)	Performing well above target.
1.7.4. Buildings with compliant fire safety measures.	93%	95%	95%	95%	95%	96%	94%	
1.7.5. Health inspections completed cumulative against program								
Skin penetration premises. [This is a voluntary inspection program]	81%	60%	95%	0% (22)	0% (45)	10% (60)	18% (60)	This is a voluntary inspection program and priority is given to higher risk areas. Focus was on food inspections, complaints and DA assessments.
Food premises. [This is a voluntary inspection program.]	73%	65%	95%	11% (21)	32% (43)	52% (53)	81% (65)	Through concentrated effort, better results were obtained compared to last year in spite of an industry-wide shortage of Health Surveyors. The figures do not take into account complaints and re-inspections.



**1. Quality Urban Environment**

	<b>04/05 RESULT</b>	<b>05/06 RESULT</b>	<b>06/07 TARGET</b>	<b>QTR 1<sup>(1)</sup> RESULT JUL-SEP</b>	<b>QTR 2 RESULT JUL-DEC</b>	<b>QTR 3 RESULT JUL-MAR</b>	<b>QTR 4 RESULT JUL-JUN</b>	<b>COMMENT</b>
Sex industry premises. [This is a voluntary inspection program.]	96%	60%	95%	0% (22)	0% (43)	14% (60)	25% (60)	This is a voluntary inspection program and priority is given to higher risk areas. Focus was on food inspections, complaints and DA assessments.
<i>Note (1) Figures in brackets represent 2005/06 quarterly figures.</i>								

1.7.6. Health inspections completed cumulative against program

Cooling towers. [This is a voluntary inspection program]. The reported figures do not include Council's buildings which are inspected as part of Council's monthly maintenance program.	92%	45%	100%	0% (23)	0% (38)	20% (45)	38% (45)	This is a voluntary inspection program and priority is given to higher risk areas. In 2006/07 cooling tower owners require self certification. Council also conducts a voluntary inspection program to provide greater assurance of compliance. High risk areas targeted were within Moore Park, The Rocks and Darlington (Sydney University).
Beauty salons/hairdressers. [This is a voluntary inspection program.]	83%	67%	90%	2% (21)	2% (44)	20% (60)	36% (67)	This is a voluntary inspection program and priority is given to higher risk areas. Focus was on food inspections, complaints and DA assessments.
Public swimming pools. [This is a voluntary inspection program.]	95%	100%	100%	27% (25)	50% (50)	79% (75)	100% (100)	The annual target was met. Figures include all public swimming pools (including those operated/owned by Council).

Note (1): Figures in brackets represent 2005/06 quarterly figures.

## 2. The City Economy

**2.1. Economic Development**

Sydney is a sustainable global city.

<b>PROJECT</b>	<b>ESTIMATED COMPLETION DATE</b>	<b>PROGRESS AS AT END OF Q4 (30 JUNE 2007)</b>	<b>COMMENT</b>
<b>Economic Development Plan</b> Preparation of a strategic vision for City's economic sustainability. Draft to Council.	Dec 2006	Council confirmed directions outlined in the Economic Development Framework Discussion Paper and endorsed development of an Economic Strategy. Work continues through the Sustainable Sydney 2030 project.	
<b>Metropolitan Strategy</b> Proactive engagement with State Government planning.	Ongoing	Consultation continues with Department of Planning on the development of Sub-Regional Plan for City of Sydney LGA.	This ongoing process will evolve and be informed by the Sustainable Sydney 2030 and City Plan projects.
<b>CBD Employment Database</b> Updated, post census data August 2006, to facilitate strategic planning. Complete.	Dec 2007	Council internal estimates (from development completion database) of current total resident and employment levels are continuous and available. Results on demographic characteristics of residents from the August 2006 Australian Bureau Statistics (ABS) Population Census will be released from July 2007. Council's Floor Space and Employment Census is proceeding with results available from July 2007.	On release of data from both ABS and Floor Space Census sources, reports will be prepared updating composition and demographic analysis of City residents and employment.
<b>Redfern Waterloo Authority (RWA)</b> Proactive engagement with the Authority on planning. Regular high-level meetings.	Ongoing	RWA Built Environmental Plan is now in force. The City is formally represented on several RWA working groups (e.g. Built Environment). The Economic Development Unit is represented on the Employment and Enterprise Ministerial Advisory Committee. Engagement is continuing on shopfront improvement for Redfern/Regent streets and the Indigenous Employment Scheme.	Future engagement between the City and the RWA is likely to be through the Development Assessment Unit, as development applications and concept plans are referred for comment. The Sustainability Sydney 2030 project will offer other opportunities for engagement.
<b>Business Support Program</b> Grant for projects to precinct business associations.	Ongoing	Applications for 2007/08 are closed. Applications were received from City of Sydney business chambers and partnerships. Applications have been assessed and recommendations to Council to approve funding will be made in Q1 of 2007/08.	

2. The City Economy

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Business Forums</b> Programs to engage the business community to contribute to decision making.	Ongoing	Three Business Forums were held on 15 August 2006, and 10 November 2006 and 8 May 2007. All were well attended.	Three additional business forums are planned to December 2007.

2.2. Business and Retail

Business and retail activity at the local, national and international level flourishes.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Retail Strategy Update</b>	Dec 2006	Final Draft Retail Study Report received. Comments being collated for presentation to, and consideration by, Council.	Results will inform Economic Development Strategy.
<b>Implement the 2006/07 City Marketing Plan</b> Program of activities promoting the CBD as the premier shopping, dining and entertainment destination.	Ongoing	City Shopping Map has been developed and is being distributed.	The existing website will be phased out in its current format. An update to the www.sydney-shopping.com.au site will be made by September 2007.
<b>Precinct Marketing</b> Hosting the 2006 City of Sydney business awards and managing the business support program.	Ongoing	City of Sydney Business Awards was staged on 13 September 2006. There were 9,197 award nominations (a 10% increase on 2005/06 figures of 8,328 nominations). Awards are complete for 2006/07.	The Business Awards Program for 2007/08 was launched in May, with voting in July. The awards ceremony will be hosted on 13 September 2007.
<b>Small Business Month</b> Participate with NSW Government in promotions and other activities.	Sept 2006	As part of Small Business Month, the Sydney Business Awards were completed with a Lord Mayoral Reception for Business Associations of the City of Sydney. A partnership arrangement is under negotiation with the NSW Department of State and Regional Development for cross promotion of the City's Business Awards and Small Business Month for 2007/08.	2006/07 program is complete.

## 2. The City Economy

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Banner Program</b> Improving processes, booking systems, policy and guidelines, marketing and business development initiatives.	Nov 2006	The new Banner Program Manual is in use. Increase in commercial banner revenue is expected for 2007/08.	Expect growth in banner program in 2007/08.
<b>Economic and Land Use Projections</b>	June 2008	Floor Space and Employment Survey (FES) is proceeding on target. The scope was expanded by agreement with Woollahra and Marrickville councils. Priority is being given to completing the CBD. The City will co-operate with State Government Emergency Information Co-ordination Unit on APEC meeting.	On target.
<b>Revitalisation of Shopping Precincts</b> Engage with local businesses to revitalise shopping precincts.	Ongoing	A Business Precinct Study for Glebe Point Road/John Ross Street is underway.	Urban design 'pattern book' to be prepared to assist applicants prepare Development Applications in the Harris Street village precinct.

2. The City Economy

2.3. Tourism and Visitors

Sydney is a leading international and domestic tourist destination.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Promote Sydney as the destination of choice</b> Work with other agencies to enhance Sydney's tourism potential.	Ongoing	Ongoing contribution to Council of Capital Cities Lord Mayors Forum. The City is also funding a research project by Tourism NSW into visitor perception of key precincts in the City.	Ongoing.
<b>City Ranger Image</b> Provide additional customer service training to aid in customer information provision.	Aug 2006	Rangers are now distributing the new Tourist Information Maps to tourists and visitors. New uniforms were ordered and issued to Rangers.	Customer service training is ongoing.
<b>Develop a Tourism Enhancement Plan</b> Report to Council.	Mar 2007	The work to commence next year will take direction as indicated in the Economic Development Framework Study and will be incorporated into Economic Development Strategy.	

## 2. The City Economy

**2.4. Culture and Recreation**

Sydney is a leading cultural and recreational centre hosting events that reflect its diverse character and unique identity.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Manage Events</b> New Year's Eve Celebrations, Chinese New Year Festival, Art & About, Spanish Festival, Primo Italiano, Christmas celebrations, A Festival In Redfern, City Talks. Quality ongoing events.	Ongoing	In addition to events reported previously, Q4 saw: <ul style="list-style-type: none"> <li>■ Primo Italiano – a celebration of Italian culture, now in its fourth year and attracting record numbers.</li> <li>■ 2007 Garden Competition was launched.</li> <li>■ JC Decaux Sydney, City of Villages Competition attracted 112 high-quality entries. The winning entry was displayed on JC Decaux Street Furniture and featured in an exhibition at Pine Street Gallery.</li> </ul>	The 2007/08 Garden Competition has been launched with a high level of distribution and advertising. Entries close in August 2007. Judging will commence in September 2007.
<b>Harmony Day</b> Workshops, tours, exhibitions, concert.	Mar 2007	Conducted a total of 12 workshops, tours and events.	Completed.
<b>Cultural Diversity Strategy</b> Develop strategy addressing cultural diversity requirements.	June 2007	Following internal and external consultation, a draft document has been prepared.	Draft Cultural Diversity Strategy to Council Q1 2007/08.
<b>Events Approval Process Guidelines</b>	June 2007	A draft policy is being developed for completion in Q1 2007/08.	
<b>NAIDOC Week Events, film screenings, banners.</b>	June 2007	NAIDOC week successfully staged in July 2006. Funding allocated to ICAMPA and Walla Mulla and City projects including Flag Raising Ceremony, Redfern Community Markets and the launch of the Koori Collection in Waterloo library.	Completed 2007/08. NAIDOC week to be held in July 2007.
<b>Indigenous Arts/ Knowledge Centre Consultation and Feasibility Study to establish indigenous centre. Complete feasibility.</b>	June 2007	Planning and other activities for the launching of the Koori collection at Waterloo Library scheduled for 2007/08 NAIDOC week underway.	The Koori collection was successfully launched in July 2007 as part of 2007/08 NAIDOC week.
<b>Cultural Policy and Cultural Plan. Establish strategy to support and promote City arts and culture. Policy June 2007.</b>	Dec 2007	Cultural benchmarking in progress. Consultations with arts organisations and artists continuing. Cultural Policy and Plan will form part of Sustainable Sydney 2030.	On target.

3. Environmental Leadership

3.1 Natural Resource Management

Council and the community recover and re-use materials to minimise natural resources use.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Environmental Management Plan</b> Develop and implement actions arising from the Environmental Management Plan.	Ongoing	Public exhibition was completed and comments integrated in the Environmental Management Plan which was approved by Council on 25 June 2007. Actions in plan were implemented in parallel.	On target.
<b>Energy and Water Saving Action Plans</b> Implement actions arising from the Energy and Water Savings Action Plans. Plan complete September 2006.	Sept 2006 Ongoing	Approximately 75% of actions outlined in the Water Saving Action Plan have been implemented. 80% of actions identified in the Energy Saving Action Plan were completed.	Implementation actions ongoing.
<b>Stormwater Management Plan</b> Establish a comprehensive plan that addresses stormwater quality and quantity improvements. Complete Plan June 2007.	June 2007 Ongoing	Scoping of Stormwater Management plan is underway.	Water Quantity and Floodplain Management Plan is scheduled for completion in 2007/08.
<b>Fleet Emission Reduction Plan and Offsets</b> Seek opportunities to reduce Council Fleet emissions and offset yearly fleet green house gas emissions.	Dec 2006 Ongoing	100% of greenhouse gas emissions from Council and contractor vehicles are now offset enabling a 'carbon neutral' status. LPG utilities are being changed over to Bio-diesel utilities. Council now stocks Bio-diesel (B30) in bulk at Epsom Road Depot. A mobile tanker now distributes B30 to remote plant and depots.	Fleet Emission Reduction Plan complete December 2006. Implementation ongoing. Twenty six electric hybrid vehicles are funded for purchase in 2007/08 to replace ULP passenger vehicles.
<b>GreenPower Council Assets</b> Purchase 20% of Council property green power energy.	June 2007	Following the completion the tendering process for supply to Council properties, 20% GreenPower has been purchased from AGL. A 100% offset enabling a 'carbon neutral' status is in progress.	
<b>Rainwater Retention Systems</b> Encourage greater use of on-site retention systems within Council assets and the community. Plan for Council.	Ongoing	The installation of rainwater tanks at Council Depots is approximately 20% complete. Water Fix program was offered to 400 residents free of charge.	Rainwater tank installation to continue in to 2007/08. A comprehensive energy and water residential program will be developed in 2007/08.

## 3. Environmental Leadership

**3.2 Organisational Accountability**

Environmental Sustainability Is A Key Driver In All Decisions.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Establish Minimum Environmental Standards Policy for Council's new buildings and refurbishments.</b>	Dec 2006	A Sustainable Asset Management Policy was adopted by Council. Project briefs for new projects have set criteria for sustainability. At selected properties, a number of works are in progress to reduce environmental impact.	The Strategic Asset Management Plan for Property will outline the principles of asset management and associated 'minimum environmental standards'.
<b>Council Assets Upgrades</b> Ensure Council upgrades include 'best practice' environmental initiatives.	Ongoing	Project briefs for refurbishments and new works include specific Ecologically Sustainable Development (ESD) Design objectives.	Ongoing.
<b>Australian Building Greenhouse Rating (ABGR)</b> Apply rating system progressively to Council's office buildings. Complete Town Hall House improvements.	June 2008	ABGR assessments have commenced for 101 William Street; 82-106 Oxford Street; 218-222 King Street; Customs House; Kings Cross Police Station. Re-service sites are 307 Pitt Street and Park House.	Ongoing.
<b>Sustainable Principles</b> Embed sustainability principles in all Council asset design, construction and operational activities.	Ongoing	The City's project management system and corporate decision making processes are being reviewed to facilitate greater integration of sustainability principles. Environmental training was provided to all Project Managers and Design Staff within City Projects.	Environmentally Sustainable Guidelines to be established in 2007/08.



**3. Environmental Leadership**

**3.3 Education for Change**

The Community Understands and Supports Environmental Sustainability.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Virtual Environmental Dwelling</b> Develop a web-based pictorial portal providing environmental information related to residential accommodation.	Dec 2006	The City installed a link to National Australian Building Environmental Rating System (NABERS), Department of Energy, Utilities and Sustainability, for residential dwellings on the City's web page. City's own web-based portal is no longer required.	Completed.
<b>Community &amp; Business Environmental Education and Promotion</b> Implement program to raise awareness of environmental issues and improve environmental performance.	Ongoing	Council approved that the City accept a NSW Environmental Trust grant to engage the company Village Green to undertake sustainability assessments for small to medium enterprises.	Small business program to be initiated in 2007/08.

**3.4. Planning and Policy**

Planning and environmental policies demonstrate environmental leadership.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Sustainability Provisions in the Development Control Plan (DCP)</b> Review existing energy, water, resource use and other environmental criteria within the DCP.	Aug 2006	Draft DCP is in progress and Council and Central Sydney Planning Committee have been briefed.	Draft DCP to be reported in Q1 2007/08.

## 3. Environmental Leadership

**3.5 Partnership and Advocacy**

Council community, business and government are achieving environmental sustainability.

<b>PROJECT</b>	<b>ESTIMATED COMPLETION DATE</b>	<b>PROGRESS AS AT END OF Q4 (30 JUNE 2007)</b>	<b>COMMENT</b>
<b>3 CBD Program</b> Encourage and promote the energy reduction achievements of commercial building tenants.	Ongoing	The City, in partnership with World Wide Fund for Nature, and Fairfax Media Group, promoted and participated in Earth Hour in March 2007. The number of participants in the 3CBD program has increased from 29 signatories in February 2007 to 40. A highly successful networking and educational café event was held for signatories.	Ongoing.
<b>Sydney Sustainability Fund Feasibility Study</b> A feasibility study for establishing a fund to facilitate environmental initiatives within business and community.	Dec 2006	Deferred to 2007/08 as part of a wider investigation in to the City's role in promoting the upgrade of existing building stock to meet leading environmental performance standards (current and future).	Deferred.
<b>Sustainability awards</b> Implement awards program to drive environmental leadership.	June 2007	Deferred.	Deferred.
<b>International Council of Local Environmental Initiatives Cities for Climate Protection Program</b> Achieve "Milestone 5" – reduction in greenhouse gas emissions achieved against quantifiable established targets	June 2007	Greenhouse reduction targets were set in consultation with Council in Q2. With the approval of the Environmental Management Plan on 25 June 2007, Milestones 2 and 3 were achieved.	Milestone 5 to be achieved in 2007/08.
<b>Engagement for Sustainability</b> Undertake environmental programs with business that reduces their environmental impacts.	Ongoing	A program encourage small businesses to reduce their environmental impacts has been established by the Watershed. Programs will commenced in the King Street area in early 2007/08. See also actions at 3.3.	Small business program to be initiated in 2007/08.

3. Environmental Leadership

3.6. Key Performance Indicator

	04/05 RESULT	05/06 RESULT	06/07 TARGET	QTR 1 <sup>(1)</sup> RESULT JUL-SEP	QTR 2 RESULT JUL-DEC	QTR 3 RESULT JUL-MAR	QTR 4 RESULT JUL-JUN	COMMENT
3.6.1. Tonnes of Council's fleet greenhouse emissions offset per year	2,746	2504	–	646 (688)	1,302 (1,342)	1,978 (1,819)	2681 (2,504)	All fleet emissions are now 100% offset and operating as 'carbon-neutral'. Emissions target achieved even with a 10% increase in fuel consumption due to increased activity and improved vehicle utilisation. Target achieved through reduced vehicle sizes and conversion of numerous LPG, ULP and Diesel vehicles to Bio-diesel and electric hybrid vehicles.
3.6.2. Additional and refurbished display planting areas. Absorbed and reported under 6.3.								
3.6.3. Graffiti Removal in:								
(a) square metres and	84,227	98,432	82,000	29,266 (23,400)	63,568 (49,052)	100,760 (72,409)	131,747 (98,432)	While there have been incremental increases in this form of anti-social behaviour, our contractors are meeting the City's requirements by removing graffiti within agreed contractual parameters.
(b) No of Incidents.				(b) 62,658	(b) 148,796	(b) 234,782	(b) 319,171	
3.6.4. Diversion from land fill in excess of NSW Government recommended range of 19–23%.	24%	26%	28%	28% (24%)	27.8% (24%)	31% (25%)	29% (26%)	The City's Planners have finalised 18 DA's lodged by the Department of Housing for development of recycling facilities within a number of their high and medium density properties. This is a 3% improvement over last year.

Note (1): Figures in brackets represent 2005/06 quarterly figures.

## 3. Environmental Leadership

	04/05 RESULT	05/06 RESULT	06/07 TARGET	QTR 1 <sup>(1)</sup> RESULT JUL-SEP	QTR 2 RESULT JUL-DEC	QTR 3 RESULT JUL-MAR	QTR 4 RESULT JUL-JUN	COMMENT
3.6.5. Tonnes of putrescible waste collected.								
Total tonnes	39,153	39,660	41,000	10,045	19,214	28,667	38,752	This is a 2.3% reduction on last year's total of waste to landfill.
Kilograms per capita.	267	250	260	62.78	125	184	243	This is a 2.8% reduction on last year's total of waste to land fill.
3.6.6. Tonnes of recyclable collected								
Total tonnes	12,171	13,226	13,500	3,944 (3,156)	7,933 (6,406)	12,346 (9,949)	16,122 (13,226)	This is a 21.9% increase on last year's total of recyclables collected.
Kilograms per capita.	83	80	84	25	50	76	101	This is a 26.3% increase on last year's total of recyclables collected.
3.6.7. Total tonnage of street cleaning	N/A	6,901	7,200	1,782	3,914	5,858	7,750	675 tonnes of street cleaning waste was diverted from land fill in 2006/07.
3.6.8. Number of Urban Sustainability Workshops run	71	46	40	18	43	65	85	It has become apparent that word of mouth from attendees is proving beneficial in raising awareness and increasing the demand for the workshops.
3.6.9. Number of attendees at Urban Sustainability workshops	997	1000	1000	344	594	910	1186	Comments as above.

Note (1): Figures in brackets represent 2005/06 quarterly figures.

4. Community and Social Equity

4.1 Community Identity

The character of the City, its villages and communities of interest are evident and celebrated.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<p><b>Local Area Enhancement Works (Local Action Plans)</b> Projects developed in conjunction with local communities and captured under 1.5 and 6.2</p>	Ongoing	The draft plan for the final zone, the CBD, was released for public comment in December 2006. Actions are being incorporated into units' work 2006/07 programs. Also see 1.5 and 6.2.	Ongoing. All budgeted actions have now been incorporated into units' business plan for 2007/08.
<p><b>Cultural, Community and Heritage</b> Promoting activities that contribute to a sense of community</p>	Ongoing	Through the grants process, the City supported a range of events and activities contributing to a sense of community. Events supported included: Pyrmont Arts Festival; Greek Festival of Sydney; Sydney Writers' Festival and Sydney Film Festival.	Development of the Cultural Plan and Policy will be integrated into Sustainable Sydney 2030 planning.
<p><b>Strategic Events Support</b> Increased capacity to support arts, cultural and sporting events that advance community priorities.</p>	Ongoing	<p>Events supported in Q4 included:</p> <ul style="list-style-type: none"> <li>■ Sorry Day</li> <li>■ Reconciliation Week</li> <li>■ Pyrmont Arts Festival</li> <li>■ Greek Festival of Sydney</li> <li>■ Kings Cross Food and Wine Fair</li> <li>■ SmartArts.</li> </ul> <p>Q4 had fewer major community events due to poor weather conditions. However officers have been working on pre-planning for a range of large events for 2007/08 including:</p> <ul style="list-style-type: none"> <li>■ ABC 75th Anniversary Celebrations</li> <li>■ Science Week</li> <li>■ Asian World Cup live sites</li> </ul> <p>Officers provided advice for a range of corporate events held in Q4.</p>	

## 4. Community and Social Equity

**4.2 Community Participation, Partnership and Support**

Everyone in the community has the opportunity to actively participate in the public affairs and planning for the City.

<b>PROJECT</b>	<b>ESTIMATED COMPLETION DATE</b>	<b>PROGRESS AS AT END OF Q4 (30 JUNE 2007)</b>	<b>COMMENT</b>
<b>Volunteer Strategy</b> Enhance and promote involvement of volunteers in City of Sydney services.	Dec 2006	The City has launched a page on its website to encourage volunteers for the City's activities including: The Super V Multicultural Program; City Archives; City Events; Meals on Wheels; Dictionary of Sydney; and Friends of Town Hall. The site also refers people to the Volunteering NSW website, which matches potential volunteers with volunteering opportunities. The City has encouraged community groups to register their volunteer jobs on this website.	Strategy developed. Ongoing.
<b>Community Achievement Awards Scheme</b> Establish a scheme to recognise contribution of individuals and organisations to their communities.	Dec 2006	Volunteers who worked to make the inaugural Town Hall Harmony Day concert such a great success were thanked at picnic lunch in Hyde Park.	Community Recognition Awards Scheme has been deferred for consideration in 2007/08.
<b>Grants and Sponsorships Program</b> Provide support through cash and value- in-kind in accordance with Council policies.	Ongoing	Six annual grants programs for 2007/08 closed on 30 April 2007. Council will consider the recommendations and approve funding in 2007/08.	Recommendation to Council to approve funding in Q1 of 2007/08.

4. Community and Social Equity

**4.3 Community Planning and Infrastructure**

Community planning and infrastructure achieves a city that is inclusive and accessible

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<p><b>Aged Services and Facilities Plan</b> Develop and complete a plan to determine aged services facility needs.</p>	June 2007	A draft study has been finalised. A five-year implementation plan is being developed for presentation to Council.	
<p><b>Employment Programs</b> Work with youth, indigenous and others excluded from workforce</p>	Ongoing	<p>Twenty programs planned for 2006/07 were delivered.</p> <p>Programs continuing in Q4 included: Lights Camera Action; Pymont Heritage Boating project; Koori Toastmasters and Millers Point Youth Employment Program. Employment outreach programs have also been delivered in Erskineville, Millers Point, Woolloomooloo and Redfern.</p> <p>All five Aboriginal Employment Service students progressed to next stage. They are now a quarter-way through their two year program.</p>	Ongoing.

## 4. Community and Social Equity

**4.4 Community Safety**

People feel safe within their local and regional environment.

<b>PROJECT</b>	<b>ESTIMATED COMPLETION DATE</b>	<b>PROGRESS AS AT END OF Q4 (30 JUNE 2007)</b>	<b>COMMENT</b>
<b>Darlinghurst-Surry Hills Safety Plan</b> Develop precinct based plan addressing crime and safety.	Dec 2006	Oxford Street Safety Strategy endorsed by Council 25 June 2007.	
<b>Stop Steal From Person Campaign</b> Conduct campaign to educate public to reduce risk of crime.	Dec 2006	New signage installed at key hotspot streets in Redfern and Waterloo. DVD distributed to internet cafés. Artwork redesigned and new materials printed/signage created for launch and distribution in 2007/08.	Ongoing campaign.
<b>Anti Drink-Spiking Campaign</b> Increase awareness of the risk of drink spiking in the City.	Dec 2006	Anti Drink-Spiking web content complete and campaign material distributed to licensed premises. Media coverage of the campaign was positive.	Complete.
<b>Safe City Strategy</b> Develop strategy to address crime and safety.	June 2007	Safe City Strategy endorsed by Council 7 May 2007.	
<b>Woolloomooloo Safety Plan</b> Develop precinct based plan addressing crime and safety.	June 2007	Safety audit done and draft plan underway.	To be reported to Council in Q2 of 2007/08.
<b>Student Safe</b> A new education program to promote safety and reduce crime risk to students.	Ongoing	Student Safe fact sheet produced, translated into five community languages, and distributed to youth services, universities, schools and colleges. Student Safe materials distributed by Police in Redfern Local Area Command. The University of Queensland expressed an interest in the campaign and as requested, materials were provided.	Complete.
<b>Biz Safe</b> Conduct education forums to reduce crime risk for businesses.	Ongoing	Four Biz Safe forums were conducted including a Chinese Business Safe Forum and one in partnership with Kings Cross Police.	Business Safe Program for 2006/07 completed.



4. Community and Social Equity

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Drug &amp; Alcohol Strategy</b> Reduce adverse impacts of drug and alcohol across the City.	June 2007	Draft Drug and Alcohol Strategy went on public exhibition and is being finalised.	Draft Drug and Alcohol Strategy to be reported to Council in Q1 of 2007/08.
<b>Safety Audits</b> Conduct audits with community and implement actions.	Ongoing	Safety audits are undertaken in response to requests from police. The City has conducted an additional 11 audits in 2006/07. Policy for safety audits is under development.	Ongoing.
<b>Redfern Waterloo Safety Plan</b> Meet targets as specified in the Safety Plan.	Ongoing	Pilot STAMP, a mentoring program targeting Aboriginal ex-offenders is progressing. The City successfully presented two rounds of Midnight Basketball in Redfern, Waterloo and completed a new Short Black Film.	Council has received funding for further Midnight Basketball competitions from NSW Attorney Generals Department.

4.5 Community Health and Wellbeing

The City promotes community wellbeing, trust, participation, and inclusion.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Street Drinking Management Plan</b> Develop a plan addressing the complex impacts of street drinking.	Sept 2006	A Street Drinking Management Strategy was adopted by Council. Strategy being implemented as planned. A Public Space Liaison Officer has been employed by the City.	Implementation ongoing.
<b>City's Five Year Homelessness Strategy</b> Address homelessness issues including preventing or reducing incidents of homelessness.	Dec 2006	A Draft Homelessness Strategy went on public exhibition Significant feedback received. A number of services and actions included in the Draft Homelessness Strategy but not requiring finalisation, are being implemented.	Report on responses and present a Revised Draft Strategy to Council in Q1 of 2007/08.
<b>Patron Code of Conduct Campaign</b> Conduct a campaign to reduce alcohol related crime and violence. Target venue patrons.	June 2007	Supported the State Government's Responsible Drinking Campaign.	Complete.

#### 4. Community and Social Equity

##### 4.6 Social Inclusion

The City of Sydney seeks compassionate solutions to complex social problems.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Inclusion Action Plan (Disability)</b> Inclusion – access and equity needs.	June 2007	Draft Inclusion Plan, subject to significant consultation with internal stakeholders, is complete. Consultation completed with Human Rights Equal Opportunity Commission (HREOC). Draft plan is under preparation.	Draft Disability Action Plan to be considered by Inclusion Advisory Group in Q1 of 2007/08, prior to being reported to Council.
<b>Consulting Key Social Planning Groups</b> Regular consultation with key groups including people with disability, Gay, Lesbian, Bi sexual and Transgender (GLBT), Non English Speaking Background (NESB) and youth.	Ongoing	In addition to actions in previous quarters, in Q4 consultations were conducted in Woolloomooloo regarding the Woolloomooloo Safety Plan.  Six consultations took place on the Cultural Diversity Strategy. Meetings were held with: <ul style="list-style-type: none"> <li>■ Ultimo based community organisations regarding working in collaboration through the Ultimo Community Centre</li> <li>■ Green, Southern Area Wet and Dry Leisure Facility Centre consultations with the Youth Interagency</li> <li>■ Aged Interagency</li> <li>■ Access Forum</li> <li>■ Inner and Eastern Sydney Multicultural Services Network</li> <li>■ Accommodation grants tenants.</li> </ul>	

4. Community and Social Equity

4.7. Key Performance Indicator

	04/05 RESULT	05/06 RESULT	06/07 TARGET	QTR 1 <sup>(1)</sup> RESULT JUL-SEP	QTR 2 RESULT JUL-DEC	QTR 3 RESULT JUL-MAR	QTR 4 RESULT JUL-JUN	COMMENT
4.7.1. Childcare centre places allocated against number available.	100%	97%	100%	92% (100%)	94% (100%)	90% (98%)	89% (97%)	Broughton Street and Hilda Booler Kindergartens in Glebe are operating at capacity. The New playroom at Alexandria Child Care Centre is almost full with occasional vacancies on some days. Occasional vacancies at Redfern Occasional Child Care are due to the nature of this service.
4.7.2. Number of calls dealt with by the Homeless Persons Information Centre	46,840	51,700	40,000	13,239 (12,306)	26,860 (24,948)	41,255 (38,945)	54,106 (51,700)	Calls to Homeless Persons Information Centre have significantly increased over the past few years. Data and work load are being analysed.
4.7.3. Brokerage program clients exited to stable medium or long term accommodation.	81%	84%	80%	90% (85%)	81% (84%)	90% (84%)	86% (84%)	1,081 of the 1,254 Brokerage program clients (86% for 2006/07) were exited to stable medium or long term accommodation.
4.7.4. Outreach clients finding accommodation (long and short term) under the Inner City Homelessness Outreach and Support Service (I-CHOSS)	37%	-	-	59% (55%)	60% (43%)	46% (-)	57% (-)	This is much higher than target. I-CHOSS increased staffing levels, resulting in better outcomes from the service

Note (1): Figures in brackets represent 2005/06 quarterly figures.

## 4. Community and Social Equity

	04/05 RESULT	05/06 RESULT	06/07 TARGET	QTR 1 <sup>(1)</sup> RESULT JUL-SEP	QTR 2 RESULT JUL-DEC	QTR 3 RESULT JUL-MAR	QTR 4 RESULT JUL-JUN	COMMENT
4.7.5. Number of Meals on Wheels delivered.	61,668	64,773	60,000	16,506 (17,159)	32,653 (33,415)	47,329 (49,480)	64,509 (64,773)	Progressing satisfactorily with more referrals coming from agencies, doctors, etc.
4.7.6. Number of bookings through Community Bus Scheme.	435	640	550	228 (126)	452 (282)	626 (444)	797 (640)	Bookings for the community bus have increased this year because of daily use by the Glebe Primary School.
4.7.7. Number of safety campaigns implemented.	2	9	7	1 (1)	6 (2)	11 (6)	17 (9)	Seventeen campaigns implemented including Biz Safe, Student Safe, 'Gone in a Flash' and Stop Theft. Security fact sheets were produced in five community languages. These are available on the City's website.
4.7.8. Number of licensing accord meetings held.	10	13	8	5 (3)	9 (6)	15 (11)	20 (13)	Twenty meetings held in 2006/07 at City Central; Surry Hills; South Sydney. Harbour Vessels & Liquor Accords and an annual conference were held at Kings Cross.
4.7.9. Number of library loans in millions	1.22M	1.34M	1.3	0.36M (0.33M)	0.67M (0.65M)	0.99M (0.99M)	1.30M (1.34M)	On target. Surry Hills Library closed in Q2 and is scheduled to open October 2008. Library link service is available at the Northcott Community Centre.

Note (1): Figures in brackets represent 2005/06 quarterly figures.

5. Transport and Accessibility

5.1. Integrated Transport and Land Use Planning

Provision of transport is planned early in the development process.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Integrated Transport Strategy and Action Plan</b>	July 2007	A working draft of the Integrated Transport Strategy (ITS) and background information was prepared and refined.	On target. To be delivered as part of Sustainable Sydney 2030.
<b>Pedestrian Strategy and Action Plan.</b>	Sept 2006	Public Space and Life Surveys undertaken in CBD. A pedestrian advisory committee proposal being developed.	Implementation ongoing. The survey will inform the Pedestrian Strategy and Action Plan which is progressing in parallel. Pedestrian Advisory Committee proposal to be reported to Council in Q1 2007/08.
<b>Local Area Traffic Management (LATM) Scheme Reviews</b>	Ongoing	Redfern East and West LATMs endorsed by Council. Glebe LATM review is being finalised.	On target. Glebe Draft LATM to be reported to Council in Q1 2007/08.
<b>Bicycle Strategy and Action Plan</b>	Feb 2007	The Bicycle Strategy and Action Plan was adopted by Council on 4 April 2007.	Strategy and Action Plan Complete. Implementation is ongoing.
<b>Community Shuttle Bus Services</b> Review community transport needs, liaise with regulators (State Transport) and suppliers (STA, etc) to improve public transport services.	Feb 2007	The Village to Village Shuttle Bus Trial Service commenced in Q3.	Review underway to improve trial service. The review will focus on community awareness and route effectiveness. Possible service extensions are also under consideration.
<b>Light Rail Network</b>			
<b>Castlereagh Street Route</b> Feasibility study for providing link. Report to Council	Oct 2006	Financial Feasibility Study adopted by Council on 11 December 2006. Engineering, patronage and feasibility studies are all complete.	Complete.
<b>Hickson Road Preliminary Feasibility Study</b> Investigate extension of light rail network. Report to Council	Mar 2007	Preliminary Feasibility Study completed in December 2006 and report adopted by Council on 12 March 2007. City to work with State agencies to further investigate light rail as part of Barangaroo development.	Complete.
<b>Extended Network Investigation</b> Investigate light rail network across the City. Report to Council	June 07	Investigation underway and initial options identified. State Government transport plan announced in Q2 which proposes investigation of a metro rail option instead of light rail.	Light rail network options to be assessed as part of Sustainable Sydney 2030 project.

## 5. Transport and Accessibility

**5.2. Road Safety, Congestion and Parking**

Congestion of Sydney's road system is managed to give priority to pedestrians and sustainable transport.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>CBD Taxi Access</b> Identify strategies for improved taxi access for pick-ups and drop-offs.	Dec 2006	Strategy adopted by the Sydney Traffic Committee in December 2006. Trial drop-off zones installed at six locations in the CBD in June 2007.	Outcome of trial to be assessed in Q1 2007/08.
<b>Public Transport</b> Undertake stakeholder liaison on CBD public transport.	Ongoing	Issues identified in Local Action Plan. Stakeholder liaison to occur as part of Sustainable Sydney 2030.	Ongoing.
<b>Bus Routes</b> Work with government agencies to facilitate rationalisation of CBD bus routes and improve bus services.	Ongoing	Draft report and submission prepared on the government's proposed CBD Bus Strategy as outlined in the Urban Transport Statement.	Report to be referred to Council in August 2007.
<b>Road Safety Strategy and Action Plan</b>	Sept 2006	Pedestrian safety, speeding and carer safety programs completed. Implementation ongoing. A new Road Safety Officer has been appointed.	Draft Road Safety Strategy to Council June 2008.
<b>On-street Parking Policy including on-street parking permits</b>	June 2007	Trial Visitor Parking Permit scheme being developed for the Surry Hills and Redfern precincts.	Trial proposed to commence in Q3 2007/08.

**5.3. Sustainable and Accessible Transport**

Public transport, cycling, walking and sustainable motor transport are the preferred modes of transport.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Car Share Parking Schemes</b> Commence implementation subject to RTA concurrence and approving guidelines.	Ongoing	Revised Expression of Interest completed.	Revised Expression of Interest (EOI) to be distributed Q1 2007/08.
<b>Increase Motorcycle Parking in the City</b> Nominate and create additional motorcycle parking. Produce a new map of motorcycle parking locations.	Mar 2007	An additional 50 motorcycle spaces were installed in 2006/07. A parking map is available on the City's website. Preparation of the Motorcycle Strategy is underway.	Motorcycle Strategy report to Council in Q1 2007/08.

5. Transport and Accessibility

5.4. Managing Freight and Goods Movements

City streets and villages are free of unnecessary through-freight and heavy transport movements.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Traffic Advice on Freight and Heavy Vehicle Implications in Development Applications (DAs)</b> Development Applications with freight and heavy vehicle implications consider residential amenity.	Ongoing	B-double applications (those involving prime mover/semi trailer traffic) were reported to Council in Q1. Truck traffic issues are proactively considered as part of Local Area Traffic Management reviews. Ongoing as part of DA assessments.	Ongoing. CBD servicing and freight issues to be considered as part of Sustainable Sydney 2030.
<b>Review the need for further weight restrictions in residential areas</b> (in consultation with State Government)	June 2007	The need for additional weight restrictions to be considered as part of Local Area Traffic Management reviews.	Ongoing.

5.5. Air Quality

The community enjoys a high level of air quality that meets health standards.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Monitoring of local air quality</b> Feasibility study on undertaking regular monitoring of local air quality within the City.	Dec 2006	A strategic alliance is being established with the Department of Environmental and Climate Change in the lead up to the Sydney Clean Air Forum in November 2007.	Ongoing.
<b>Planning controls</b> Ensure that community amenity is not compromised by developments disrupting dispersal of emission plumes.	June 2007	The Air Quality Assessment Protocol is being reviewed by a consultant engaged by the City.	The review is due for completion in Q1 2007/08.
<b>Road Tunnel Monitoring and Advocacy</b> Encourage the State Government to meet its responsibilities for air quality monitoring station for tunnels in the LGAs	June 2007	Advocacy via the Air Quality Community Consultative Committee of the Cross City Tunnel is continuing.	Ongoing.

## 6. Public Domain and Facilities

## 6.1. Planning and Strategy

The asset requirements of a dynamic, world-class city are identified and met in a timely, cost-effective manner.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Public Domain Policy and Guidelines</b> New guidelines for public domain work will inform the Public Domain Plan (see 1.2.). Report to Council.	July 2006	An Interim Policy was endorsed by Council in September 2006.	Complete.
<b>Public Domain Lighting Policy</b> Report to Council	July 2006	An Interim Policy was endorsed by Council in September 2006.	Complete.
<b>Property Strategic Plan</b> Draft to Council	Sept 2006	A Preliminary Property Strategy (Stage 1) and a Draft Business Framework have been prepared.	
<b>Open Space and Recreation Needs Study</b>	Dec 2006	The Open Space and Recreation Needs Study was adopted by Council on 2 April 2007.	Complete.
<b>Park Plans of Management.</b> Progressive review and update of park plans of management. Two major parks per year.	Two parks per year	Plans for several major parks are completed including Redfern, Prince Alfred, Turruwul and Hyde Park.	Exceeded target.



6. Public Domain and Facilities

6.2. Creation

The City has timely, sustainable and financially responsible asset provision and renewal. (Priority projects are indicated. Other projects are shown in the budget papers).

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
Also See 1.2. Public Domain Plan which forms the overarching document			
<b>Accessibility to Council Property</b> Complete the accessibility audit and implement recommendations.	Sept 2006	Accessibility audits were proposed for 128 properties, 48 audits have been completed. Selected improvement works have been identified and funded in the 2007/08 Capital Works Program.	Audit complete September 2006. Implementation Ongoing. Twenty four audits will be finalised in Q1 and the remaining 56 in Q2 2007/08.
<b>Facility Management Plans for Council Properties</b> Develop and implement asset management plans for council properties. Plan complete December 2006. Commence implementation	Dec 2006	Asset management programs (maintenance and capital works) developed for all sites and incorporated in 2007/08 budget. Property Asset Management Framework being progressed in conjunction with Asset Management Working Group.	
<b>CBD Upgrades</b> Rolling program of works to a number of street locations within the CBD, including new granite paving, new kerb ramps to improve disabled access, new smartpoles and new street trees.	Rolling program Ongoing	Construction CBD Stage 2 completes paving works in Elizabeth, College and Liverpool streets. Construction CBD-Stage 3A remaining work in College, Liverpool and Elizabeth streets. Work in Bathurst and Kent streets is progressing. CBD-Stage 3B, work in Druitt, York and Market streets is approved. Detail design for King and Kent streets progressing.	CBD-Stage 3A to finish construction in October 2007. CBD-Stage 3B to finish June 2008. CBD-Stage 4 to finish December 2008.
<b>Village Enhancements</b> Develop enhancement projects from the Local Action Plan consultation process.	Ongoing	Council endorsed all the actions plans and the strategy in February 2007.	Ongoing.
<b>Hyde Park</b> Prepare and implement Hyde Park Plan of Management and Masterplan. Plan December 2006. Implement January 2007 onwards	Plan Dec 2006	Plan of Management completed and adopted by Council. Detail design underway.	Implementation will be progressively staged with work commencing in 2007/08.

## 6. Public Domain and Facilities

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Rushcutters Bay Park and Oval</b> Redevelop Rushcutters Bay Park and Oval including improving park circulation and general landscaping, installing furniture and lighting, and refurbishing buildings	Sept 2007	Design complete. Design documentation 80% complete. Commenced sea wall remediation. Issued revised DA drawings for approval. The Kiosk design will be considered by the Design Advisory Panel.	To be completed by September 2008.
<b>Sydney Town Hall Upgrade</b> General upgrade of the Sydney Town Hall to comply with regulating authorities and current standards and improve overall condition.	June 2008	Detail design and development of DA documentation underway. Appointment of architect approved by Council. Detailed briefing provided to Councillors.	Final timetable to be determined by Council.
<b>Glebe Point Road</b> Upgrade of Glebe Point Road including undergrounding of powerlines, repaving of footpaths, provision of new kerbs and gutter, installation of smartpoles and new street furniture and civil/drainage infrastructure.	March 2008	Detail design complete and adopted by Council. Tender for construction approved by Council. Contractor appointed to undertake above and below ground works.	To be completed by March 2009.
<b>Redfern Park and Oval Redevelopment</b> Implement the Redfern Park Plan of Management including landscaping works and general upgrade of park's amenities.	June 2008	Demolition works complete. Development Application approved. Contractor appointed. Site preparation and finalisation of authority approvals progressing. Contractor commenced on site in June 2007.	On target.
<b>Water Police Site</b> Develop the 1.8-hectare harbour side brown field site into landscaped parkland with supporting community facilities.	June 2008	Development Application and Land Owners Consent Approval lodged in November 2006. Tender documentation completed and issued. Application for Construction Approval from NSW Maritime lodged.	To be completed by February 2009.
<b>Sydney Park</b> Implement the Sydney Park Master Plan including landscaping works and development of park's amenities	January 2009	Construction of Wetland 5 Stage 2 completed. Design documentation for landscape works progressing. Kiln conservation management and interpretation plans under review.	To be completed by June 2009.

**6. Public Domain and Facilities**

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Major Redevelopment of Goulburn Parking Station</b>	July 2010	Report presented to Council. Discussions held with State Rail. The consultant is reviewing options.	On target.
<b>Public Domain, Open Space and Facilities</b>			
Deliver projects to enhance and expand parks, foreshores and public domain consistent with the Public Domain Plan.			
<b>Southern Area Sports and Aquatic Centre</b>	Aug 2006	Feasibility completed in October 2006. Feasibility Mix and Cost Benefit Study is progressing.	Additional work on target.
<b>Surry Hills Park (Now Harmony Park)</b>	Sept 2006	Completed.	Completed.
<b>Victoria Park Pool Upgrade, Recreation Room and Surrounds</b>	Nov 2006	Completed.	Completed.
<b>Ian Thorpe Aquatic Centre</b>	Feb 2007	Completion of finishes and services, and testing and commissioning are in progress.	Completed in July 2007. Official opening in August 2007.
<b>Walter Read Reserve</b>	Sept 2007	Development Application approved. Tender awarded and constructor appointed. Works commenced on site June 2007.	To be completed by August 2008.
<b>Redfern and Regent Streets Upgrade</b>	Oct 2007	Civil construction works are progressing well and according to program. Public Art design development is underway.	On target.
<b>Prince Alfred Park Pool and Surrounds</b>	Dec 2007	Development of refined Masterplan is in progress. Stormwater harvest design progressing with Sydney Water.	Pool and all associated works deferred to 2008/09.
<b>Surry Hills Library and Community Facilities</b>	Feb 2008	Contractor appointed and commenced on site 25 June 2007. Continuing to progress investigations of ecologically sustainable development (ESD) design initiatives.	To be completed October 2008.
<b>Glebe Foreshore Walk Blackwattle Bay to Roselle Bay</b> Complete all stages	June 2008	Discussions with School and Department of Education about access are progressing.	Stage five delayed.

## 6. Public Domain and Facilities

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Implement the Bike Plan Program of Works</b> Bike Plan Exhibition July 2006. Adopted December 2006 Implementation Ongoing	July 2006 Dec 2006	The Cycle Strategy was approved by Council and commenced with: <ul style="list-style-type: none"> <li>■ 'World Environment Day' cycle</li> <li>■ Night-time visibility safety campaign</li> <li>■ Clarence/Kent Street modelling</li> <li>■ Detail design of Priority 1 routes</li> <li>■ Sponsorship of Spring Cycle event</li> <li>■ Engaging a Cycle Planner.</li> </ul>	Report on Clarence/Kent Street Cycleway proposals to be referred to Council in Q3 2007/08.

**6.3. Maintenance**

City assets are clean, accessible, safe, aesthetic, fit for purpose, and meet community needs.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Street Tree Planting Program</b> Canopy increased in accordance with Street Tree Management Plan. Planting 1,500 trees by June 2007.	June 2007	2,030 trees were planted in 2006 planting season.	Exceeded target by 530 trees.
<b>Streetscape Planting Upgrade Program</b> Vibrant garden and annual planting of the City's traffic island and public domain gardens.	Ongoing	260 sites completed for the year. The number of sites planted was lower this quarter due to the size of areas landscaped and the need to excavate concrete and road base.	Ongoing.
<b>Living Colour</b> Continuation of brilliant floral displays throughout the City during Spring (September 2006) and Summer January 2007).	Sept 2006 Jan 2007	Spring, Summer and Christmas display completed. Council received very positive responses from the community with many requests to extend program. New hanging basket displays in Oxford Street and Darlinghurst Road well received. Planning continued for the Spring and Summer displays.	
<b>Heritage Tree Program</b> Specialist maintenance program for the City's heritage trees (C19 <sup>th</sup> C20 <sup>th</sup> Parks)	June 2007	Program was completed for the City's parks including: Victoria Park; Hyde Park; Belmore Park; Prince Alfred Park; Wentworth Park; Redfern Park; Sydney Park; Alexandria Park; Observatory Hill Park; Rushcutters Bay Park; Beare Park; Hollis Park; Erskineville Oval; Waterloo Park; and Bicentennial Park.	On target.

**6. Public Domain and Facilities**

**6.3. Maintenance**

City assets are clean, accessible, safe, aesthetic, fit for purpose, and meet community needs.

<b>PROJECT</b>	<b>ESTIMATED COMPLETION DATE</b>	<b>PROGRESS AS AT END OF Q4 (30 JUNE 2007)</b>	<b>COMMENT</b>
<b>Parks and Open Space Maintenance</b> Establish new five-tier service standards for Iconic Parks, Neighbourhood Parks and Pocket Parks, Civic Spaces and Sports Fields.	Dec 2006	New five-tier maintenance specification completed.	

**6.4. Use and Enjoyment**

The City's assets are appropriately used for the benefit of the community.

<b>PROJECT</b>	<b>ESTIMATED COMPLETION DATE</b>	<b>PROGRESS AS AT END OF Q4 (30 JUNE 2007)</b>	<b>COMMENT</b>
<b>Events and Hiring Policy</b> Also includes an improved booking system. Policy complete.	Dec 2006	Events and Hiring Policy is now included under item 2.5 – Events Approval Process Guidelines.	On target.

## 6. Public Domain and Facilities

**6.5. Security and Emergency Management**

The City will mitigate security risks through its security infrastructure, surveillance capabilities and emergency management planning.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Security of the Public Domain</b> Upgrade and expand the City's security infrastructure and surveillance capabilities and implement <i>the Eyes on the Street</i> camera surveillance training program. 80% staff trained September 2006. Phase 1 December 2006.	Dec 2006.	The areas identified for training to date are Rangers, Cleansing and Waste, Recreation and Community Services, and Security and Emergency Management. Of the approximately 500 staff identified for <i>Eyes on the Street</i> training, 450 staff have completed the training.	
<b>Security of City Assets and Operations</b> Develop and implement a Corporate Security Plan including in all event planning.	Dec 2006	The Corporate security plan is now complete, with targets set for completion of projects.	Completed.
<b>City Emergency Management Preparedness</b> Develop and implement Corporate Emergency Management Plans including a public education program on preparing for emergencies – <i>Lets Get Ready Sydney</i> . Plan December 2006. Implemented March 2007	March 2007	<i>Lets Get Ready Sydney</i> , a program which ensures the community is aware of how to prepare for an emergency is nearing completion. The City has now commenced phase 2 of the program, which will see the development of materials for groups with special needs including children, the elderly, people with a disability, and people from culturally and linguistically diverse backgrounds.	<i>Lets Get Ready Sydney</i> will be launched on the 17 July 2007. Aspect of Phase 2 of the project will be launched simultaneously with Phase 1, including large print and Chinese translation versions of the pocket guide.

6. Public Domain and Facilities

6.6. Key Performance Indicator

	04/05 RESULT	05/06 RESULT	06/07 TARGET	QTR 1 <sup>(1)</sup> RESULT JUL-SEP	QTR 2 RESULT JUL-DEC	QTR 3 RESULT JUL-MAR	QTR 4 RESULT JUL-JUN	COMMENT
6.6.1. Attendance figures to all the City's aquatic centres (in thousands):	858	780	882	179.9 (127)	416.5 (312)	682.2 (617)	861.2 (780)	
Cook + Phillip Park Aquatic Centre (in thousands):	525	464	515	139 (101)	261 (204)	372.3 (350)	506.3 (464)	
Andrew (Boy) Charlton Pool (in thousands):	123	132	147	7.6 -	46.1 (53)	102.7 (118)	109.7 (132)	17% decrease on last year. Weather badly affected attendances.
Prince Alfred Park Pool (in thousands):	47	52	50	0 -	17.5 (17)	48 (52)	48 (52)	
Victoria Park Pool (in thousands):	163	132	170	33.3 (26)	91.9 (38)	159.2 (97)	197.2 (132)	
6.6.2. Attendances at recreation and activity centres (in thousands):	355	392.4	372	120.1 (96.6)	246.8 (188.5)	358.9 (285.5)	475.3 (392.4)	Targets exceeded. Providing additional programs remains a major factor in the increase.
6.6.3. Number of bookings of Council's parks and open spaces	3,489	3,819	3500	1,206 (937)	1,856 (1,712)	2,621 (2,566)	4,021 (3,819)	14.8% increase in usage above 2006/07 target and 5.3 % over last year is due to more winter bookings at Jubilee Oval, Alan Davidson Oval, Wentworth Park and Alexandria Park.
6.6.4. Number of participants in community and recreation programs	NA	NA	251,600	75,970	153,444	224,757	302,001	Despite variations influenced by weather and other variables, the quarterly targets are still being exceeded, due to additional programs being offered.
6.6.5. Number of young people participate in youth programs	NA	18,000	18,000	6,146	11,710	17,286	24,954	Increase is seen in all areas including centre based, LCA placements and individuals in case management.

## 6. Public Domain and Facilities

	04/05 RESULT	05/06 RESULT	06/07 TARGET	QTR 1 <sup>(1)</sup> RESULT JUL-SEP	QTR 2 RESULT JUL-DEC	QTR 3 RESULT JUL-MAR	QTR 4 RESULT JUL-JUN	COMMENT
6.6.6. Call Centre – total calls received	NA	N/A	N/A	54,250	107,851	165,725	226,386	Calls received per quarter continue to rise compared to the same times last year.
6.6.7. Call centre – percentage of calls answered within 20 seconds	NA	N/A	80%	38%	56%	72%	74%	Service levels continue to improve over previous quarter with additional training of staff.
6.6.8. Call centre – percentage of first call resolution	NA	40%	60%	38%	41%	43%	45%	First call resolution has been affected by the numbers of new staff joining the centre in recent months. The trend is now upwards.
6.6.9. Over the counter transaction at Service Centres	NA	94,000	100,000	21,555	38,589	58,041	78,173	
6.6.10. Total number of customer requests received	NA	36,000	80,000	14,572	27,664	45,873	61,650	
6.6.11. Percentage of customer requests actioned within agreed KPIs	NA	N/A	80%	94%	86%	87%	87%	Exceeded target.
6.6.12. Repair or renew Roads (in sqm)	NA	139,381	60,000	43,653 (25,000)	152,707 (35,100)	178,794 (55,418)	227,598 (139,381)	A review of the City's ageing infrastructures in Q1 led to an increased budget allocation for an additional 60,000 square metres giving a total road works program of 180,000 square metres. A new Road Material Contract delivered monetary savings enabling more road works. 2006/07 program is complete.
Footpaths (in sqm)	NA	37,420	50,000	6,284 (7,700)	19,729 (21,100)	32,462 (27,722)	54,516 (37,420)	



**6. Public Domain and Facilities**

	<b>04/05 RESULT</b>	<b>05/06 RESULT</b>	<b>06/07 TARGET</b>	<b>QTR 1<sup>(1)</sup> RESULT JUL-SEP</b>	<b>QTR 2 RESULT JUL-DEC</b>	<b>QTR 3 RESULT JUL-MAR</b>	<b>QTR 4 RESULT JUL-JUN</b>	<b>COMMENT</b>
6.13. Percentage of Street Safety CCTV cameras fully operational at any time.	NA	NA	95%	99.3%	98.0%	99%	99.0%	Target exceeded. There were two minor camera failures. One camera was out due to a permanent loss of power.
6.14. Percentage of relevant operational staff trained in the "Eyes on the Street" program.	NA	NA	80%	73%	90%	92%	92%	No additional training in Q4. Numbers of trained staff exceed the target.
6.15. Risk assessment undertaken, and security plan developed, for major events.	NA	NA	100%	100%	100%	100%	100%	In Q4 major events include: Greek Prime Minister visiting Sydney Town Hall, Primo Italiano, and Anzac Day.
6.16. Number of major emergency management exercises conducted.	NA	NA	2	0	3	5	6	In Q4 the City observed Operation Road Runner exercises. As per the CBD Emergency Sub Plan, these exercises were designed to test and practise the activation of the Sydney Safety Sites.
6.17. Number of joint security exercises conducted with police and other emergency response authorities	NA	NA	6	4	11	20	28	Joint Operations for Q4 include: APEC Health Ministers Meeting, Falun Gong Rally in Martin Place, Operation Ranmore targeting illegal biker activity, Operation Swordfish targeting 'soft' target robberies, surveillance operation conspiracy to murder, Operation Jet (3 operations) targeting antisocial behaviour in the CBD. A total of 28 joint operations were conducted in the year.

## 7. Leadership and Governance

**7.1. Leadership**

Council is a visionary leader and agenda setter.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Community and Public Forums</b> Innovative programs to engage city stakeholders to contribute to decision making.	Ongoing	In addition to the 14 forums conducted in previous quarters, in Q4 community consultation and public forums completed were: <ul style="list-style-type: none"> <li>■ Consultation: Woolloomooloo Kings Cross Primo Italiano</li> <li>■ Community Forums: Inner West City East City South</li> <li>■ Sustainable Sydney 2030: Senior Staff Workshop CSPC and Councillor workshop Sustainable Sydney 2030 forum 1 Sustainable Sydney 2030 forum 2 (community)</li> <li>■ Business associations and chambers workshop.</li> </ul>	Ongoing.
<b>City Talks</b> Programs to stimulate public debate on significant issues.	Four per year Ongoing	Two City Talks were held both with international guest speakers. <ul style="list-style-type: none"> <li>■ 25 July – A City for People with speaker Prof Esther Fuch (800 attended).</li> <li>■ 25 September – Active &amp; Vital Sydney with speaker Prof Howard Frumkin (600 attended).</li> </ul>	On target to complete two more City Talks by Q2 in 2007/08.

**7. Leadership and Governance**

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<p><b>Advocacy on key issues</b>                      Develop and implement communication strategies to advocate Council's views and position on critical issues.</p>	Ongoing	<p>In addition to advocacy on key issues, the following communications were conducted:</p> <ul style="list-style-type: none"> <li>■ Earth Hour</li> <li>■ Cycling Strategy</li> <li>■ New Live Green event</li> <li>■ Water reuse projects</li> <li>■ Littering – promoting Rangers' power to fine etc</li> <li>■ Continuing promotion of light rail</li> <li>■ Promotion of taxi parking trial</li> <li>■ Promotion of the development of a Motorcycle and Scooter Strategy</li> <li>■ Promotion of the City's Public Space Study currently underway by Danish Architect Jan Gehl</li> <li>■ Media launch for Sustainable Sydney 2030</li> <li>■ Continued promotion of the City's role developing Green Square</li> <li>■ Promotion of the City's decision to appoint a Design Advisory Panel and continued communication of the City's extensive streetscape upgrades.</li> <li>■ Ongoing promotion of City events, festivals and competitions.</li> </ul>	Ongoing.

## 7. Leadership and Governance

**7.2 Access to Information**

Council is a leading practitioner of the principles of open government.

<b>PROJECT</b>	<b>ESTIMATED COMPLETION DATE</b>	<b>PROGRESS AS AT END OF Q4 (30 JUNE 2007)</b>	<b>COMMENT</b>
<b>Deliver Phase 2 of Electronic Records Document Management</b>	Dec 2006	The electronic document and records management system is being progressively integrated with business operations to improve capture, control and management of documents.	
<b>One Stop Shop Customer Service Centre Upgrade</b> Improved customer facilities at Town Hall House.	Sept 2007	Development options for Town Hall House are progressing. Interim works to expand Call Centre capacity completed.	Dependent on options.
<b>Communication Materials</b> Develop clear and accessible information for residents and stakeholders.	Ongoing	Five Sydney City newsletters were published and distributed to approximately 100,000 households and businesses.	Last issue to be produced in July 2007 and will include a budget feature. Budget was approved on 25 June 2007.
<b>Websites</b> Continuous improvement and enhancement of website design, navigation and contents.	Ongoing	Improved and extended Development Application information and access to Council Business Papers. Improved search engine functions and integrated map interfaces to improve the ease of finding information on the City's website. Added RSS technology (Really Simple Syndication) allowing users to see a list of all new items added to the website in the areas of news, public meetings, jobs, Development Application exhibitions and events.	Working towards integration with the TRIM corporate document repository. Ongoing improvements and additions to map interfaces.

7. Leadership and Governance

7.3. Management and Administration

Council is acknowledged for innovative and leading practice management.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Enhance Corporate Management System</b> Effective and timely reporting.	Dec 2006	Ten business units are now using Business Intelligence software to improve the effective and timely collating and completing of management reports. The software is being implemented in other units.	Complete
<b>Enterprise Risk Management</b> Implement plans across the organisation.	June 2007	Risks were reviewed by the Executive in April and new risks added. A plan for rollout to Business Units has been developed and will commence with Corporate Services then progress to other Directorates.	Phase two plan is completed with workshops to commence in July 2007.
<b>Professional Development Program</b> Upgrade system and implement training programs.	Aug 2006	Apprenticeship/Traineeship program continues, e.g. Certificate IV Local Government for Rangers and training in personal safety for staff in Community Support. Staff have undertaken studies in Certificate III Horticulture. Project Management training is also progressing and the Higher Education program continues.	System upgraded Ongoing.
<b>Web based recruitment and HR database upgrade</b>	Sept 2006	Completed	Completed.
<b>OHS Corporate Program &amp; WorkCover Audit</b>	Sept 2006	Audit completed. Three-year WorkCover Self Insurer Licence issued.	Completed.
<b>Leading Employment Practices</b> Policies review including EEO, OH&S and working conditions	Ongoing	Award consolidation project postponed and policy reviews completed.	Ongoing.
<b>Employer of Choice</b> Undertake Organisational Review of Human Resources and organisation practices.	July 2006	Development of Employer of Choice policies through women in leadership program, OHS Awards program, women's mentoring program, Aboriginal Employment Services continuing, high return rate for women taking maternity leave, Employee Assistance Program review.	Ongoing.
<b>Internal Innovation Program</b> Smart City Ideas.	July 2006	Internal innovation is progressing through OHS, technology, training and programs in diversity.	Ongoing.

## 7. Leadership and Governance

**7.4. International Role and Civic Responsibilities**

Council fulfils its international and civic responsibilities.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Government Organisation, Business and Peak Bodies</b> Meetings to ensure synergy between peak bodies.	Ongoing	Discussions are ongoing and are issue, discipline and/or area specific. The level of representation is determined and meetings organised as necessary, via divisions.	Ongoing.
<b>Capital Cities Lord Mayors Forums</b>	Ongoing	Policy Committees have developed draft policies in five key areas. National Policy has been substantially progressed.	Ongoing. National Policy is to be finalised and launched in August 2007.
<b>Sister Cities and Friendship Cities</b> Review international relationships to enhance mutual benefits.	Ongoing	Review of existing sister city relationships continues along with research into policies and approaches taken by other Councils and associations.	Ongoing.

**7.5 Effective and Efficient Service Delivery**

Council's operations and activities are effective, efficient and customer focussed.

PROJECT	ESTIMATED COMPLETION DATE	PROGRESS AS AT END OF Q4 (30 JUNE 2007)	COMMENT
<b>Internal Cost Allocation System</b> Comprehensive internal costing system established and a progressive roll-out is undertaken.	Dec 2006	Initial review undertaken but further work dependent on organisational structure.	
<b>Post-Completion Reviews</b> Evaluate implementation of significant projects and activities after project completion.	Ongoing	A review of the Oxford Street project was done after the completion of works and includes a proforma for future post-completion reviews. A post-completion review of the Ian Thorpe Aquatic Centre will be undertaken.	Ongoing.
<b>Single Phone Number for Council</b> One point of entry to the City services.	Mar 2007	A booking system is in the final stages of testing – this will contribute to an improved service for booking city spaces.	
<b>Knowledge Database</b> Consistency of customer information	Mar 2007	The knowledge database is being deployed to the Customer Service Unit.	

**7. Leadership and Governance**

**7.6. Key Performance Indicator**

	<b>04/05 RESULT</b>	<b>05/06 RESULT</b>	<b>06/07 TARGET</b>	<b>QTR 1<sup>(1)</sup> RESULT JUL-SEP</b>	<b>QTR 2 RESULT JUL-DEC</b>	<b>QTR 3 RESULT JUL-MAR</b>	<b>QTR 4 RESULT JUL-JUN</b>	<b>COMMENT</b>
7.6.1. Number of visitors on Council's website in the last 12 months (in millions)	2.24	2.629	3.0	0.79 (0.643)	1.758 (1.376)	2.806 (1.900)	3.70 (2.629)	Exceptional growth in visitor numbers reflects acceptance of the site and relevance of information provided.
7.6.2. Average sick days absence per EFT employee in the past 12 months	7.6		7	7.42	7.19	7.09	7.04	The result reflects continued cultural change and increased management awareness and attention to this issue.
7.6.3. Lost time injury frequency rate (LTIFR) LTIFR = number of lost time injuries/ number of hours worked x 1,000,000	23.9	10.92	17.7	15.24	16.58	9.56	9.43	The good results reflect an increased awareness of OHS among staff and management and compliance with the City's OHS management system.
7.6.4. Percentage of time the investment portfolio return is better than the 90 day Bank Bill Index.	100%	100%	100%	100% (100%)	100% (100%)	100% (100%)	100% (100%)	On target.

Note (1): Figures in brackets represent 2005/06 quarterly figures.

# State of the environment

## **Clause 217 (2) and Clauses 218–226 Subdivision 2 State of the Environment Report**

City of Sydney State of the Environment is published as a separate document.

The 2006/07 State of the Environment Report can be downloaded from the City's website ([www.cityofsydney.nsw.gov.au/annualreport](http://www.cityofsydney.nsw.gov.au/annualreport)) or viewed at our One Stop Shop, Level 1, Town Hall House, 456 Kent Street Sydney.





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The Statutory Returns was designed  
and produced by the City of Sydney.